

# COMPASS Workshop Agenda

Submit all COMPASS specific questions to [COMPASS@darpa.mil](mailto:COMPASS@darpa.mil) by 1300

Introduction	
Time (ET)	Speaker
0915 - 1000	Online and In-person Registration
1000 - 1005	Dr. Evan Gorman & Major (U.S. Army) Nikesh Kapadia <i>DARPA Innovation Fellows - Welcoming Remarks</i>
1005 - 1020	Ms. Ana Saplan, DARPA ARC Manager <i>Introduction to DARPA &amp; ARC Overview</i>
1020 - 1045	Dr. Evan Gorman & Major Nikesh Kapadia <i>COMPASS Overview</i>
1045 - 1100	Break

DoD Challenge Area # 1 – Decisions Under Uncertainty	
1100 - 1130 20 min speaker 10 min Q&A	Dr. Tim McDonald, RAND Associate Policy Researcher <i>Structuring Analysis for Complex National Security Challenges</i>
1130 - 1200 20 min speaker 10 min Q&A	Dr. Jorge Poveda, University of San Diego, Electrical and Computer Engineering <i>Stochastic deception in non-cooperative games</i>
1200 - 1300	Lunch
1300	Deadline to submit questions virtually to <a href="mailto:COMPASS@darpa.mil">COMPASS@darpa.mil</a>

DoD Challenge Area # 2 - Critical Infrastructure	
1300 - 1330 20 min speaker 10 min Q&A	Dr. David Alderson, Naval Postgraduate School, Center for Infrastructure Defense <i>Resilience in infrastructure systems</i>
1330 - 1400 20 min speaker 10 min Q&A	Dr. Filippo Radicchi, Indiana University Bloomington, Luddy School of Informatics, Computing, and Engineering <i>Assessing the robustness of critical infrastructures via network percolation</i>
1400 - 1415	Break

Other DoD Challenge Areas	
1415 - 1445 20 min speaker 10 min Q&A	Mr. Jon Jeckell, U.S. Army, Contested Logistics Cross Functional Team <i>Decision support for logistics networks</i>
1445 - 1515 20 min speaker 10 min Q&A	Dr. David Dewhurst, DARPA Program Manager <i>Establishing resilient supply chains and financial security</i>

Conclusion	
1515 - 1600	Dr. Evan Gorman & Major Nikesh Kapadia <i>COMPASS Answer Session and Closing Remarks</i>

# DARPA Overview

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Ana Saplan  
Advanced Research Concepts

COMPASS Workshop

March 5, 2025



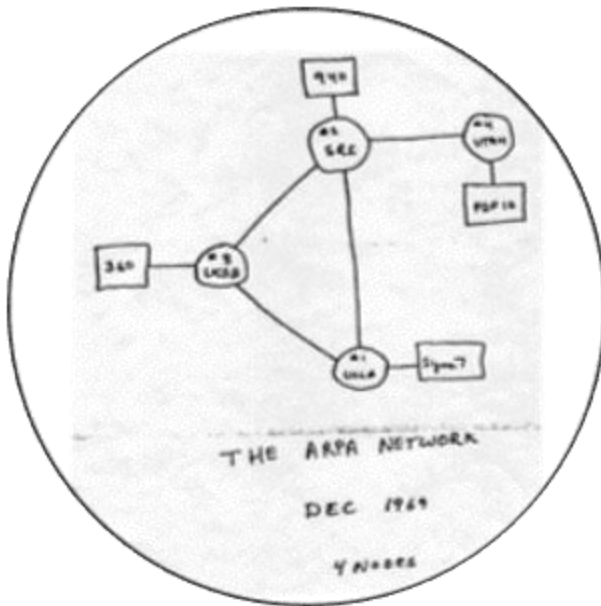


# Breakthrough Technologies for National Security

Create breakthrough, paradigm-shifting solutions

Accept and manage significant technology risk

Disrupt or massively accelerate technology roadmaps



The Internet



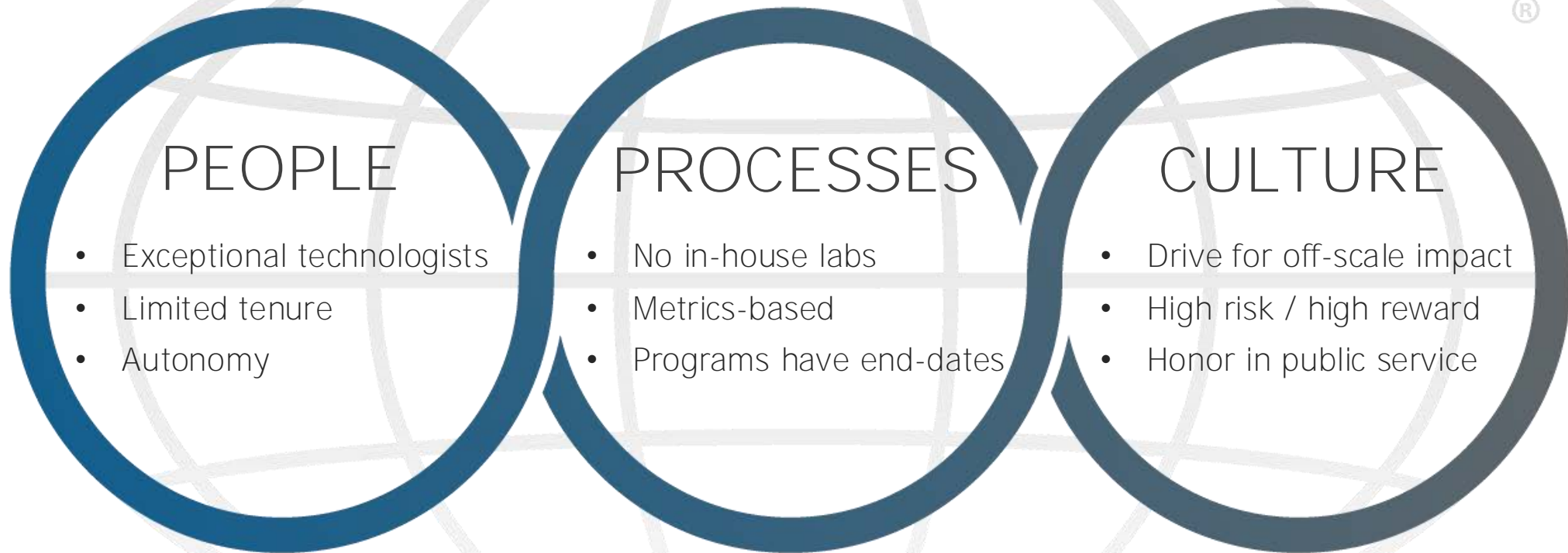
Foundations of GPS



Advanced Prosthetics



# Prevent and Impose Technological Surprise







# DARPA Technical Offices



## Biological Technologies Office

- Maintain force readiness
- Tactical warfighter care and functional restoration
- Operational resilience and logistical security
- Biosensors and novel methods and materials



## Defense Sciences Office

- Materials
- Sensing
- Computation
- Operations
- Collective intelligence
- Emerging threats



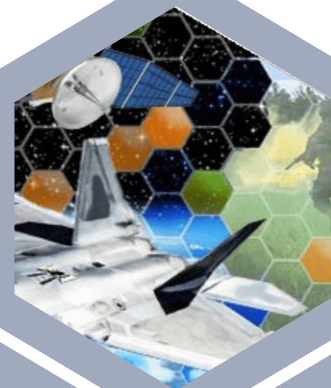
## Information Innovation Office

- Proficient AI
- Advantage in cyber operations
- Confidence in the information domain
- Resilient, adaptable, and secure systems



## Microsystems Technology Office

- Disruptive microsystems
- Edge processing
- Microsystems manufacture



## Strategic Technology Office

- Advanced sensors and processing
- Battlefield effects
- Command, control, and communications
- System of autonomous systems
- Empowered human decision making



## Tactical Technology Office

- Tactical systems
- Platforms, systems, and technologies that enable new warfighting constructs
- Reimagination of missions across maritime, ground, air, and space domains



### DARPA: Create and prevent technological surprise

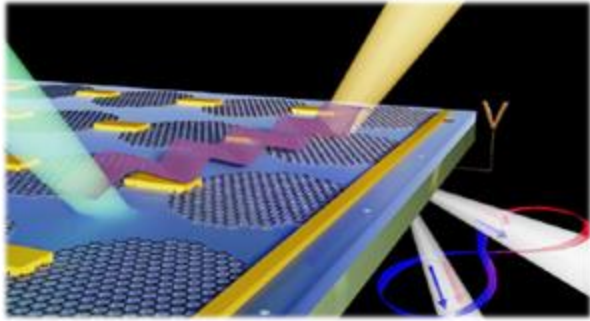
#### DSO—"DARPA's DARPA"

- Creates opportunities from scientific discovery
- Invests in multiple, often disparate, scientific disciplines-- everywhere the rest of DARPA is, and more
- Focuses on mission-informed research

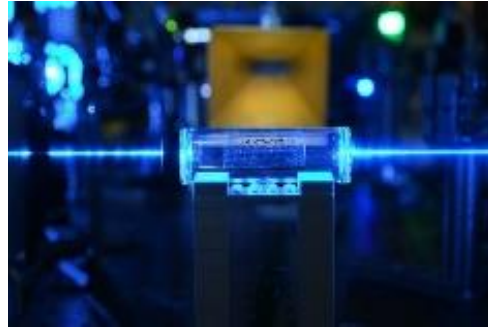
DSO: The Nation's first line of defense against scientific surprise



## DSO Thrust Areas



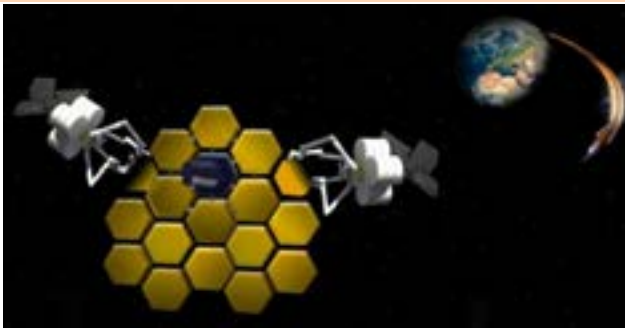
*NOVEL MATERIALS & STRUCTURES*  
Fundamentals to Fabrication



*SENSING & MEASUREMENT*  
Micro/Macro; Quantum Limits



*COMPUTATION & PROCESSING*  
Classical Algorithms to Quantum Computing



*ENABLING OPERATIONS*  
Novel Phenomena to Systems and Structures



*COLLECTIVE INTELLIGENCE*  
Basics of Intelligence to People/AI



*EMERGING THREATS*  
Uncertainty and Global Events



# Advanced Research Concepts (ARC)

HyBRIDS  
Hybridizing Biology  
and Robotics through  
Integration for  
Deployable Systems



CRYSTAL  
Crystal Substrate  
Bonding  
Technologies and  
Algorithms

- ARC solicitations focus on exploring high-risk/high-reward questions
- **Sponsor “blue-sky” innovative ideas with** scientists from academia, startups, industry, and government
- 8 topics targeted annually; ~20-30 ideas per topic
- Fund 1 person-year per idea, up to \$300K
- Streamlined proposal and contracting process

## Novel Topics

Assurance in  
AI

Neuroscience

Next-generation  
Biotechnology

Operating in  
Extreme Environments

Quantum  
Materials





# DARPA Innovation Fellowship



- 2-year Fellowship for early career scientists and active-duty military officers
- Seek out ideas that can change the world (ARC topics)
- Work with the S&T community on high-impact, exploratory efforts at the cutting edge
- Assess the impact of further investment towards critical technology for national security
- Join an ecosystem of innovators, scientists, and military servicemembers

- To begin the application process, please visit this website: <https://innovationfellowship.darpa.mil/>
- U.S. citizenship is required



# DARPA Innovation Fellowship

What is the Innovation Fellowship?

A 2-year Fellowship at DARPA for early career scientists and active-duty military officers, who received their Ph.D. within the last 5 years. Fellows develop and manage the Advanced Research Concepts (ARC), a portfolio of high-impact exploratory efforts to identify breakthrough technologies for the Department of Defense.

Why become an Innovation Fellow?

## Drive technological innovation

Fellows have the opportunity to influence the direction of defense research through developing ARC topics, evaluating proposals, making funding decisions, and assessing the impact of further investment on problems of importance to national security.

## Engage with prominent scientists

Fellows travel across the country to visit leading researchers at top university, industry, and government labs and learn about the revolutionary research they are conducting.

## Strengthen your transferable skills

Fellows work across a broad range of scientific fields and gain a deep understanding of the big-picture scope of the state of the art of science and technology.

## Advance your career opportunities

Join an extraordinarily rich, technologically-focused network of DARPA Program Managers, military service members, and scientific and technical experts.



### Advanced Research Concepts (ARC)

- Portfolio of fundamental research efforts for assessing the impact of further investment on problems of national security importance.
- Several topics are released per year, each targeting a specific technical area.

<https://www.darpa.mil/arc>

For more information on the Fellowship visit:  
<https://www.darpa.mil/work-with-us/darpa-innovation-fellowship>

To begin the application process, please visit this website:  
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U.S. citizenship is required



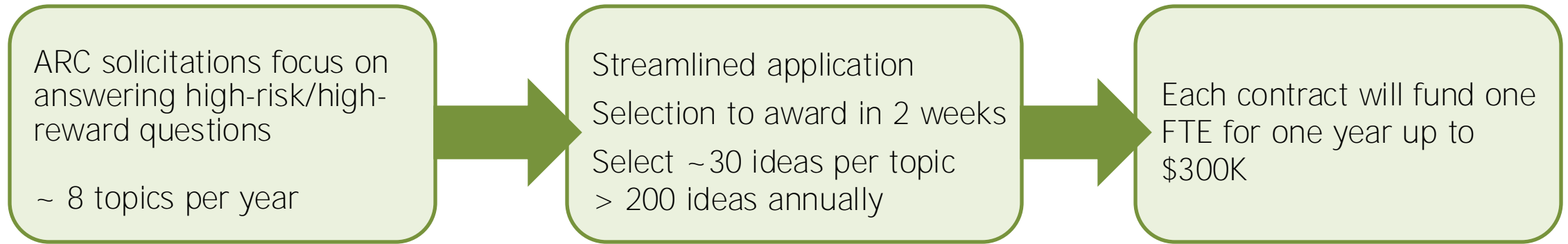
## ARC Proposal and Award Structure

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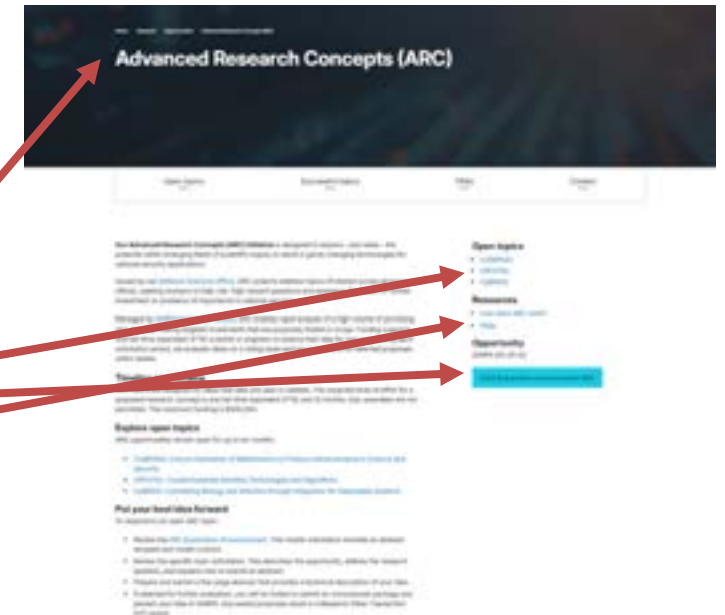




# Advanced Research Concepts (ARC)



- Focused on soliciting and evaluating many ideas
  - Equipment, materials, and ODCs combined must not exceed \$10,000
  - Subawardees, travel and publication costs not permitted
- Research Other Transaction (OT) awards
- More information: <https://www.darpa.mil/research/opportunities/arc>
  - DARPA-EA-25-02, posted here
  - Open ARC Opportunities posted here
  - Tutorial on how to propose / FAQs





# ARC Structure – The Exploration Announcement

DARPA-EA-25-02



Exploration Announcement (EA) Master Solicitation

for

Advanced Research Concepts (ARC)

Defense Sciences Office

DARPA-EA-25-02

November 27, 2024

## The Overarching Solicitation

- Describes the proposal process
  - Abstract Submission Process (Sections 3.1)
  - Oral Proposal Package (Sections 3.2)
- Provides Award information for negotiation-free Research Other Transaction (OT)
- Establishes Eligibility criteria
- Rolling submissions and evaluations

**"ARC Opportunity" topics are released under the Master Solicitation as DARPA-EA-25-02-XX**

COMPASS closes May 12<sup>th</sup>, 2025!

Email questions to: [COMPASS@darpa.mil](mailto:COMPASS@darpa.mil)



# ARC Structure – The Submission Process

## **3 Application and Submission Information**

### **3.1 Abstracts**

Proposers must submit an Abstract against an ARC Opportunity to be considered for an award. DARPA will only accept UNCLASSIFIED Abstracts. Proposers must use the Abstract template provided as **Attachment A** to this EA. The submitted Abstract must consist of the following sections and is limited to five (5) pages in length.

Master Solicitation, page 6

### **3.2 Oral Proposal Package (OPP)**

Each ARC Opportunity will solicit for Abstracts only. DARPA may respond to conforming Abstracts with a Notice of Non-Selection, or an Invitation to Submit an OPP and participate in an Oral Presentation (see [Section 7.1](#)). Proposers will be notified of non-conforming determinations via letter. The following information is provided to ensure potential proposers know the anticipated content and format of the OPP. If the invitation to submit includes minimal deviations from this content and format, the invitation to submit will take precedence.

Master Solicitation, page 7

- Proposers submit 5-page Abstracts
- Abstracts are reviewed by DARPA for selectability
- DARPA issues invitation to submit an Oral Proposal Package (includes an oral presentation to DARPA) to selected abstract submitters
- **Selected proposals issued a “Research Other Transaction” award have a maximum of 5 business days to sign and return the agreement to DARPA** (Master solicitation, section 2)
  - DARPA does not expect to negotiate changes to the terms and conditions of this agreement in any OT issues to an awardee



# Questions?

Submit questions to [COMPASS@darpa.mil](mailto:COMPASS@darpa.mil)

# Critical Orientation of Mathematics to Produce Advancements in Science and Security (COMPASS) Webinar

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Dr. Evan Gorman  
DARPA Innovation Fellow

MAJ Nikesh Kapadia (U.S. Army)  
DARPA Innovation Fellow

Advanced Research Concepts (ARC)  
Opportunity Overview  
DARPA-EA-25-02-03

03/05/2025





# Overview of this presentation

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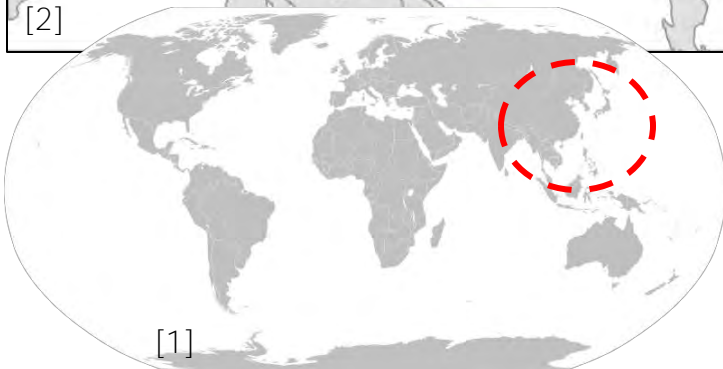
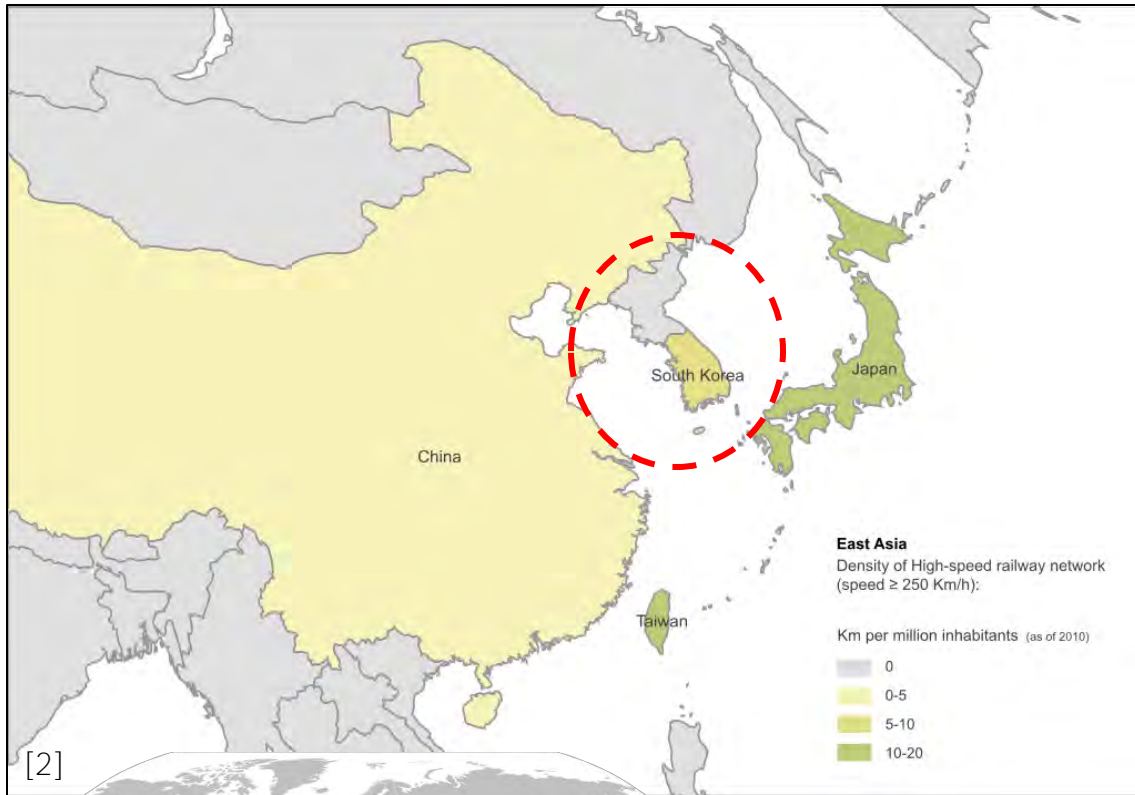
Why do we need your help?

How can you help?

What are we asking for?



# Imagine a hypothetical scenario where conflict erupts between North Korea and South Korea



*The U.S. is called on evacuating thousands of civilians from South Korea.*

*What kinds of challenges would we face in this scenario?*





# How does the U.S. and South Korea deal with ...



*Congested roads*



*Finite transportation*



*Establishing assembly points*



*Managing crowds*



# We need your help to enhance decisions in complex situations

Why do we need your help?

How can you help?

What are we asking for?



[1] OpenStreetMap, CC BY SA 2.0

Why do we need your help?

Enhance decisions (speed, accuracy),  
**In today's environment (uncertain, dynamic, complex)**

Key decisions

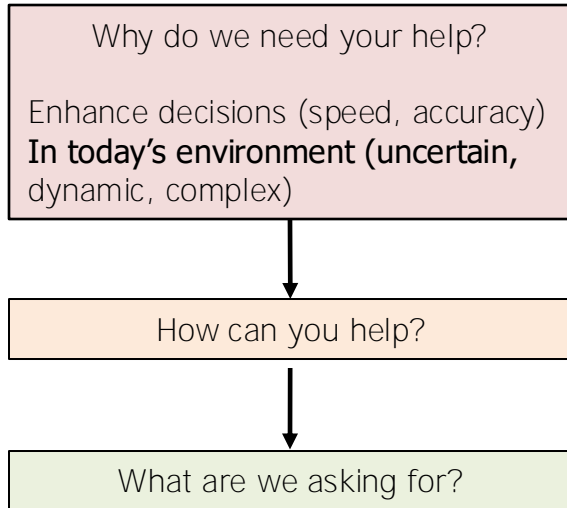
1. When/where should I apply my resources? (e.g., opening an assembly point in location X or location Y)
2. When/where do I accept risk? How much risk? (e.g., what would **happen if I don't open an assembly point in location Y?**)

Operating environment

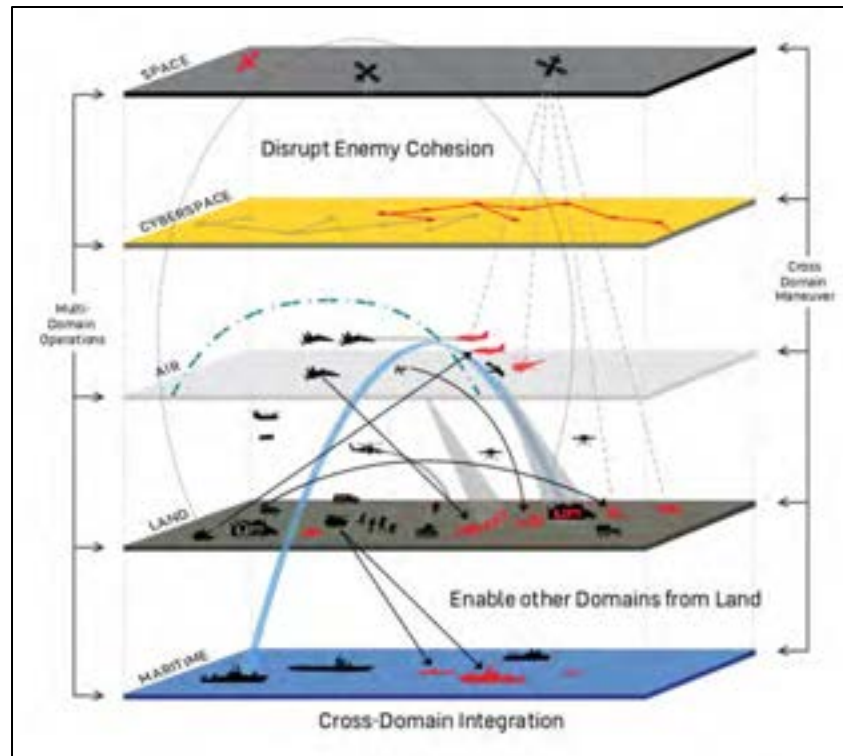
1. Uncertain. Where will adversaries disrupt the evacuation? (e.g. attack on assembly point)
2. Dynamic. When will transportation (air, land, sea) arrive? (irregular schedule of international flights)
3. Complex. How will my actions impact other activities? (e.g. impact on security forces using the same roads)



# How can we enhance decisions in an uncertain world?



- Today, national security challenges are more complex, dynamic, and uncertain than ever before.
- Success hinges on our ability to make real-time, accurate decisions within vast, interdependent systems.



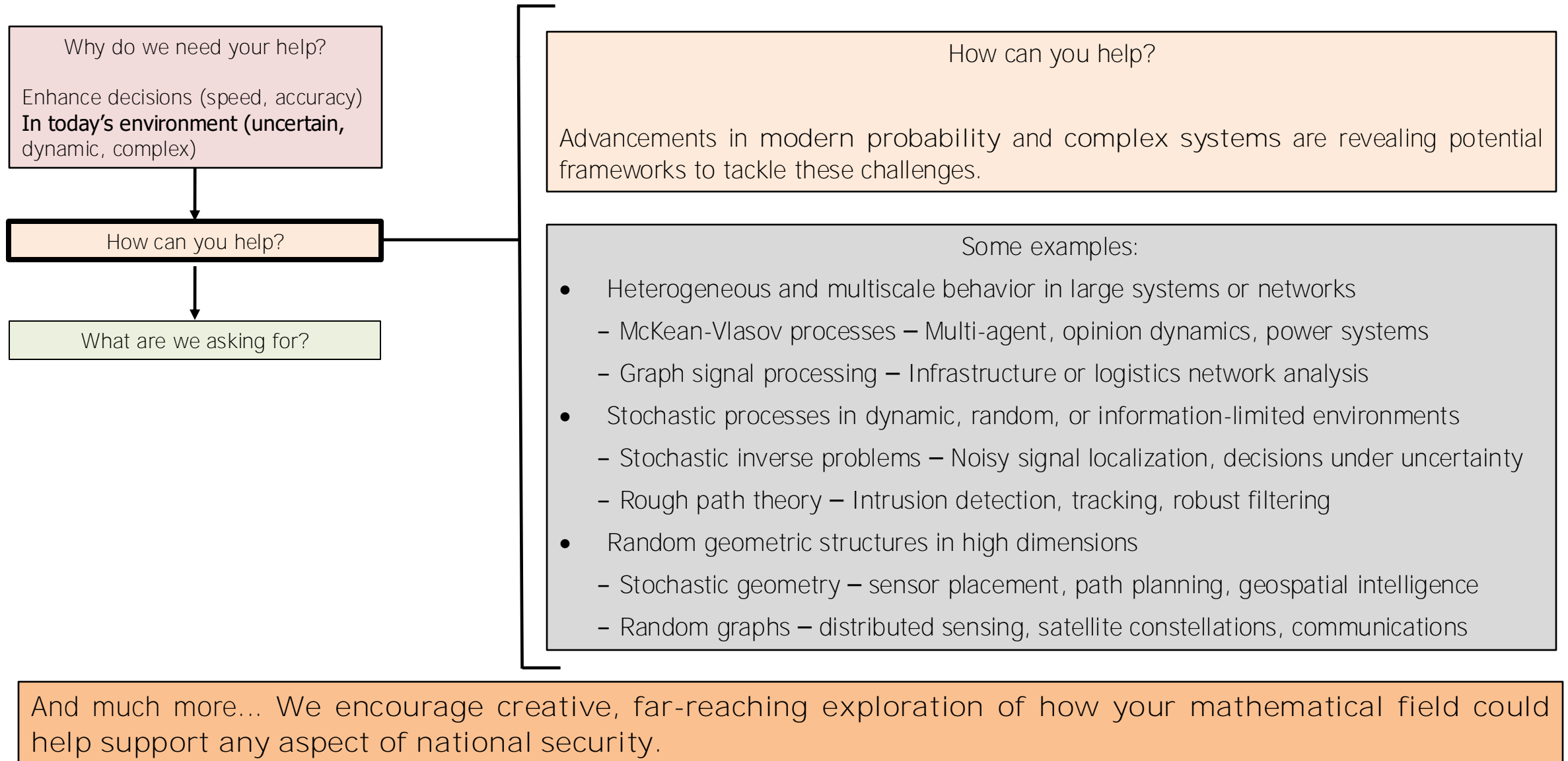
*Illustration of the military's need to see the environment in multiple, interrelated domains (air, land, sea, cyber, space).*

[1] U.S. Army, Public Domain



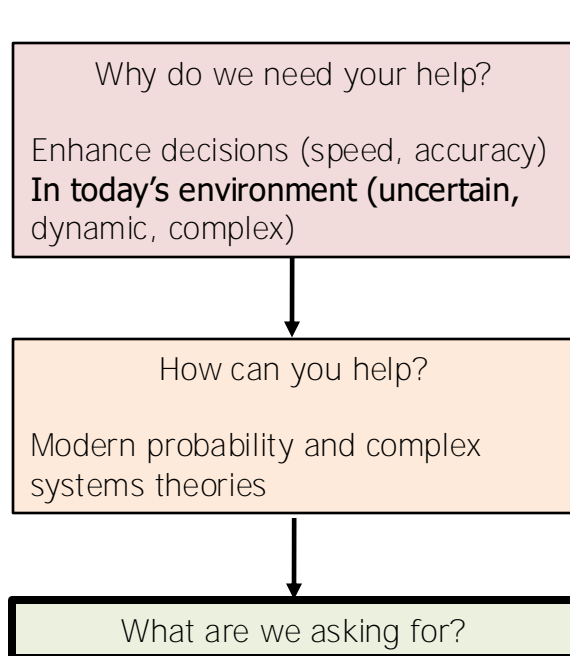


# Focus Areas to enhance decisions in an uncertain world





# It starts with formulating the problem



## Problem formulation

1948: Claude Shannon  
formulates information entropy



[1] CC Public Domain

$$H(X) := - \sum_{x \in \mathcal{X}} p(x) \log p(x)$$

## Applications

Reed–Solomon Codes (1960):  
Space transmission

Linear Predictive Coding (1966):  
Audio signal processing

Discrete Cosine Transform (1972):  
Digital media compression

Turbo Codes (1993):  
Wireless communications

Adaptive bitrate (2002):  
Multimedia streaming

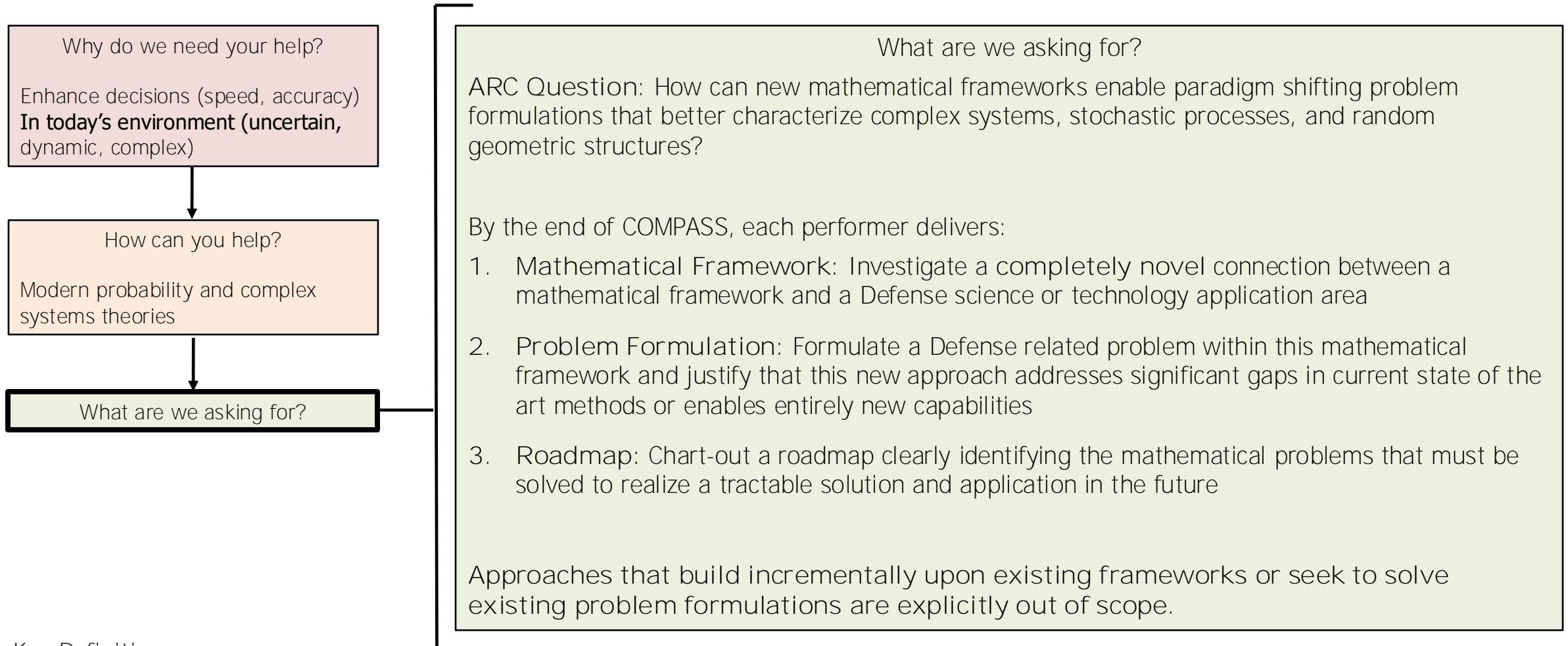
Locally Repairable Codes (2012):  
Cloud storage

·  
·  
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Robust problem formulation enables decades of technological advancements



# COMPASS: Definitions and overview of scope



## Key Definitions

**Mathematical framework:** coherent system of assumptions, definitions, methods, and rules that provides a structured foundation for the formulation, rigorous analysis, and solution of problems.

**Problem formulation:** process of formalizing a real-world problem into a mathematical framework, which includes defining assumptions, constraints, parameters, relationships, and variables.



# COMPASS: Successful submissions

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A successful abstract will include:

## High-risk Ideas

Approaches that build incrementally upon existing frameworks or solve existing problems are explicitly out of scope

## Substantial Technical Argument

Clearly demonstrate the novelty of the approach detailing how it could:

- Offer breakthrough potential to advance current state-of-the-art methods
- Or enable entirely new capabilities or areas of application

## Comprehensive Literature Review

Conduct a thorough review of existing mathematical frameworks and problem formulations relevant to the intended Defense application identifying:

- Gaps, limitations, or overlooked areas in current approaches
- Specific opportunities where the new framework could make a substantial impact

## Evaluation Criteria

Provide detailed criterion to evaluate the effectiveness of the proposed approach against existing methods

Submitters with or without prior DoD-related research experience are highly encouraged to apply

**We are looking for the most bold and audacious ideas!**





Visit SAM.GOV for full submission details

<https://www.darpa.mil/research/opportunities/arc> > COMPASS > Button "Program Solicitation" > Redirected to SAM.GOV

**Attachments/Links**

[Download All Attachments/Links](#)

**Attachments**

Document	File Size	Access	Updated Date
<a href="#">DARPA-EA-25-02-03-Amendment-0 1-CORRECTION.pdf</a>	131 KB	Public	Jan 31, 2025
<a href="#">DARPA-EA-25-02-03-Amendment-0 1.pdf (Deleted)</a>	49 KB	Public	Jan 31, 2025
<a href="#">DARPA-EA-25-02-03_Amendment_1.docx</a>	53 KB	Public	Jan 27, 2025
<a href="#">DARPA-EA-25-02-03_Amendment_1_Summary_Document.docx</a>	23 KB	Public	Jan 27, 2025
<a href="#">DARPA-EA-25-02-03.pdf</a>	120 KB	Public	Jan 15, 2025

**Links**

Display Name	Updated Date
<a href="#">Original Solicitation: DARPA-EA-25-02 - Advanced Research Concepts (ARC)</a>	Jan 15, 2025

Read TWO documents for full details.

- ① DARPA-EA-25-02-03 (COMPASS)
  - Provides COMPASS specific submission requirements
- ② DARPA-EA-25-02 (The Overarching Solicitation)
  - Describes the proposal process
    - Abstract Submission
    - Oral Proposal Package
  - Provides Award information for negotiation-free Research Other Transaction (OT)
  - Establishes Eligibility criteria

Submit Early! **Solicitation Closes: May 12<sup>th</sup> 2025**

- Abstracts evaluated on a rolling basis.
- Opportunity to address deficiencies and resubmit their revised abstract for consideration.
- Email questions to: COMPASS@darpa.mil



# A primer for DoD challenges

- Guest Speakers for the workshop are organized in three DoD Challenge Areas.
- COMPASS explores a wide range of mathematical frameworks and domain applications areas.

## DoD Challenge Area # 1 – Decisions Under Uncertainty

Dr. Tim McDonald, RAND Associate Policy Researcher  
*Structuring Analysis for Complex National Security Challenges*

Dr. Jorge Poveda, University of San Diego, Electrical and Computer Engineering  
*Stochastic deception in non-cooperative games*

## DoD Challenge Area # 2 – Critical Infrastructure

Dr. David Alderson, Naval Postgraduate School, Center for Infrastructure Defense  
*Resilience in infrastructure systems*

Dr. Filippo Radicchi, Indiana University Bloomington, Luddy School of Informatics, Computing, and Engineering  
*Assessing the robustness of critical infrastructures via network percolation*

## DoD Challenge Area # 3 – Contested Logistics

Mr. Jon Jeckell, U.S. Army, Contested Logistics Cross Functional Team  
*Decision support for logistics networks*

Dr. David Dewhurst, DARPA Program Manager  
*Establishing resilient supply chains*

- Proposers are not limited to the areas mentioned at the workshop.
- All abstracts require rigorous justification of a connection between a mathematical framework and application area.



[www.darpa.mil](http://www.darpa.mil)

# Structuring Analysis for Complex National Security Challenges

## Approaches and Opportunities

**Tim McDonald**, RAND

Presentation to DARPA COMPASS Workshop

March 5, 2025



# Background



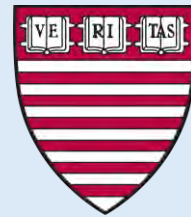
**PROGRAM ON NEGOTIATION**  
HARVARD LAW SCHOOL



## Education



PhD, Policy Analysis



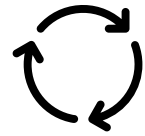
MPP, Business and Government



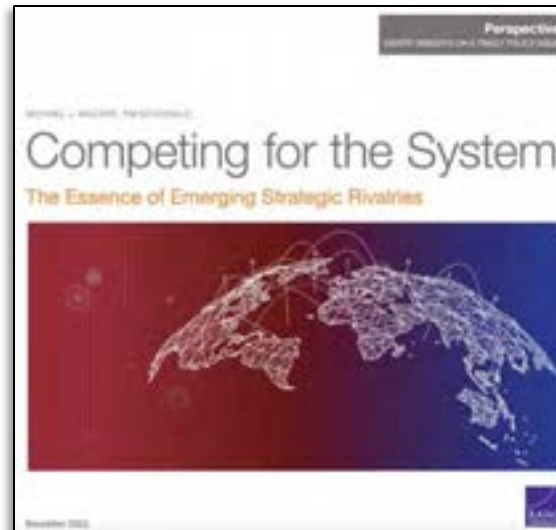
BA, Political Science

# Background

Systems Analysis  
Leadership & Negotiation  
Deep Uncertainty



## Nat Sec and Competitiveness Social Policy





# Informing National Security Decisions in Complex Settings and Under High Uncertainty

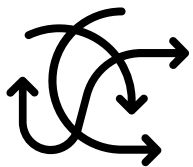
**Examples:** Biosecurity; AI development and governance; nuclear proliferation; shifting global order; climate change and its effects; political extremism; economic espionage



National security and public policy challenges are functions of complex adaptive systems (CAS).

CAS

Many interconnected components; agents; emergent behaviors; adaptation; nonlinearity; self-organization; heterogeneity; feedback; openness and nested systems; dynamics; evolution...



The problems have “wicked” characteristics.

Wicked

Disagreement on goals and problem definition; no clear end point; multi-causal; resist single-factor interventions; not “solvable”; effectiveness is subjective; highly uncertain; often high stakes...



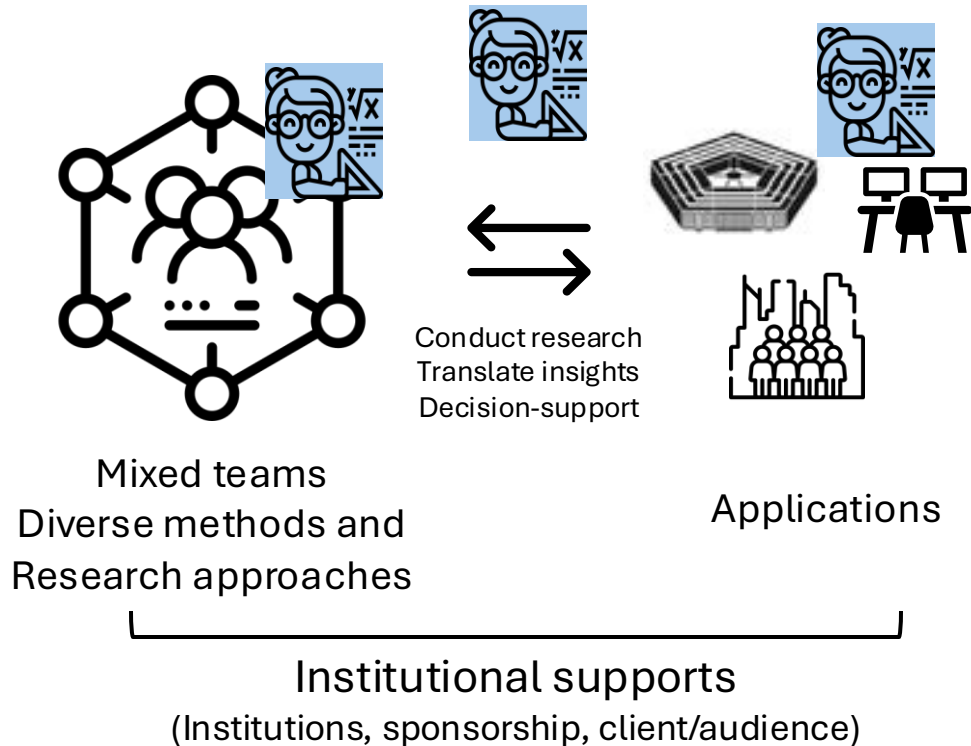
“Where do I fit?”



- Mathematician

# The Scientific Challenge:

How to conduct rigorous analysis to inform complex policy and defense problems?



“The task for analysis is not to say, ‘I’m an [insert discipline], let me shape the problem to fit my tools,’ but to say, ‘here is the problem. Let’s bring to bear all relevant tools from all relevant disciplines.’”

- Alain Enthoven

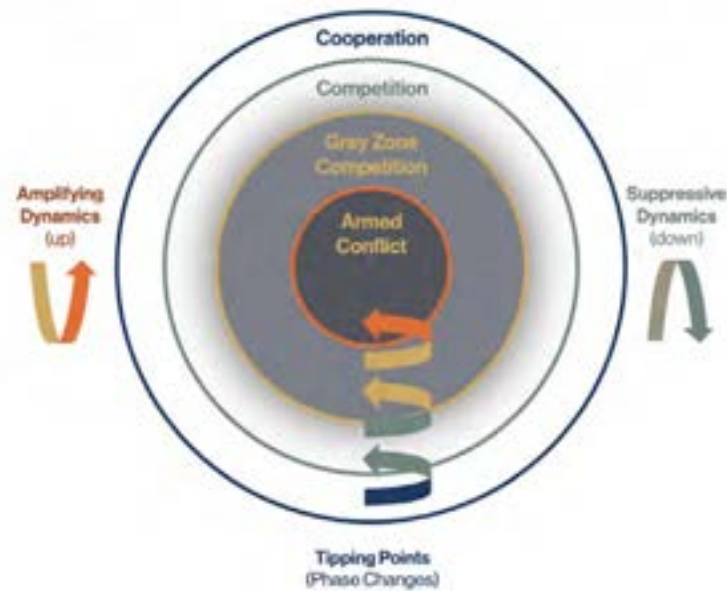
- Policy/defense problems have special characteristics vs. social science (via CIA): time constraints; unable to control variables; unknown data quality; emphasis on prediction; focus on utility...
- Science as structured approach with theory, hypotheses, use of reason and evidence; stating assumptions and seeking alternative explanations.
- Mixed teams and diverse methods, fitting approach to problem, connecting analysis to applications with decision-makers and institutional support.
- Analysis campaigns working at multiple levels and asking multiple kinds of questions; iterative research.

Table 1: Principles of Military Operational Planning vs. Grey Zone Competition<sup>19</sup>

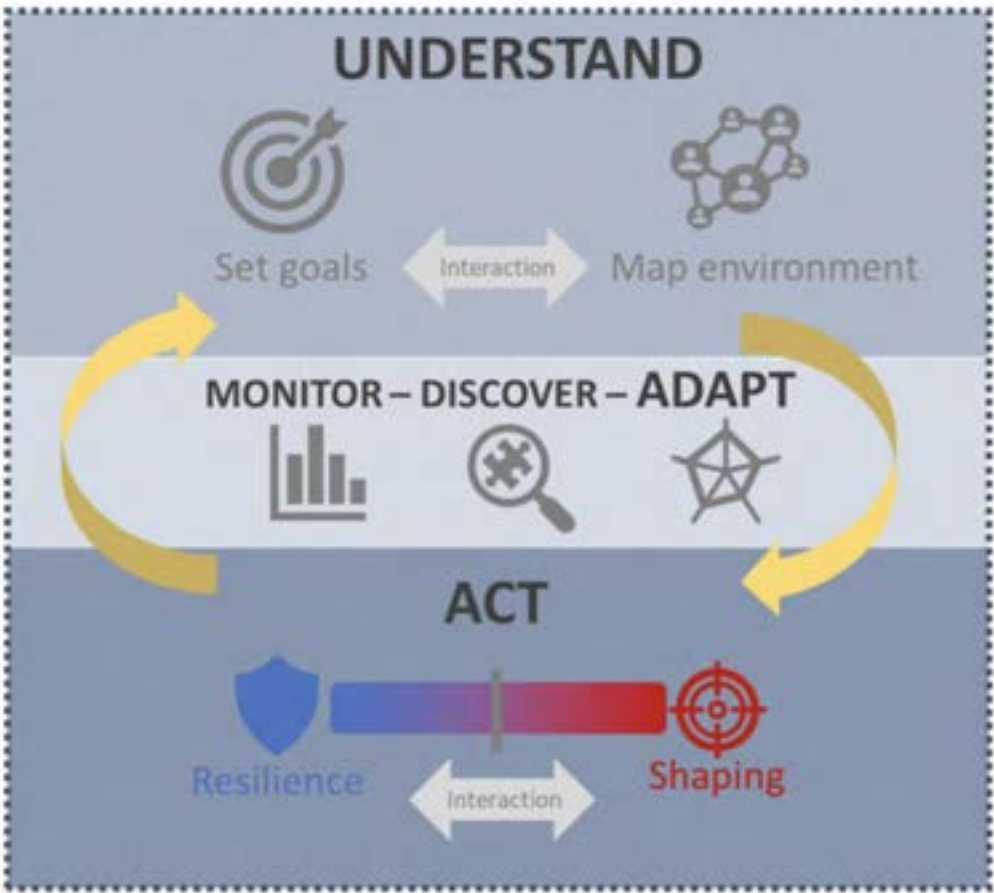


Military Operational Planning (above the threshold of war)	Grey Zone Competition (below the threshold of war)
Complicated	Complex
Closed system	Open system
Cause-and-effect	Multi-causal
Determinate	Indeterminate
Linear	Non-linear
Additive	Emergent
Risk	Uncertainty

Figure 1. Grey Zone Competition within International Relations



Source: Monaghan McDonald 2023



# Scenario: Information Operations in Grey Zone

**Tang, Krstic, Poveda (2025):** Imbalance of information can be exploited to steer adversary in your desired direction.

- Multiple autonomous agents operating within a structure
- Probe counterparts; incorporate responses into actions
- Alters long-term behavior (dynamics) of system
- Deceptive players can use insight to shift behaviors

**Stochastic Real-Time Deception in Nash Equilibrium Seeking for Games with Quadratic Payoffs**

**Michael Tang**  
Department of Electrical and Computer Engineering, University of California, San Diego

**Miroslav Krstic**  
Department of Mechanical and Aerospace Engineering, University of California, San Diego

**Jorge Poveda**  
Department of Electrical and Computer Engineering, University of California, San Diego

MYT001@UCSD.EDU


MKRSTIC@UCSD.EDU

POVEDA@UCSD.EDU

**Abstract**

In multi-agent autonomous systems, deception is a fundamental concept which characterizes the exploitation of unbalanced information to mislead victims into choosing oblivious actions. This effectively alters the system's long term behavior, leading to outcomes that may be beneficial to the deceiver but detrimental to victim. We study this phenomenon for a class of model-free Nash equilibrium seeking (NES) where players implement independent stochastic exploration signals to learn the mastergradient flow. In particular, we show that deceptive players who obtain real-

## Linking mathematical formulation with strategic decision-making:



More strategic

↑

↓

More tactical

<b>Macro</b>	What are implications for shaping the architecture of international system of alliances? in areas like technology, climate change, or nuclear proliferation?
<b>Meso</b>	How can insights be operationalized in grey zone campaigns of information operations? What are potential roles for AI?
<b>Micro</b>	How can deception be used to exploit information asymmetries to influence perceptions and actions of counterparts or adversaries?

# Possible Research Directions

Some thoughts on research questions on information operations in grey zone:

## **Optimizing information dissemination**

How can AI models effectively deploy or counter disinformation?

## **Networked influence operations**

How to identify and neutralize malicious influence networks in social media?

## **Game theory for cyber and info ops**

How to predict, counter, influence adversaries using information?

## **Modeling cascading effects**

What frameworks could model and predict spread of disinformation across platforms, and/or reaching phase changes or tipping points?

## **Detecting anomalies in communications**

What statistical methods could improve identifying communication patterns indicative of covert information ops?

## **Understanding the new power**

How to define and measure power in social relationships?

## **Simulating complex information environments**

What simulation techniques can model interaction of actors in complex info environments?

**And more...**



# Discussion

## **Contact**

[tmcdonald@rand.org](mailto:tmcdonald@rand.org)



# Stochastic Deception in Noncooperative Games

**Jorge I. Poveda**

Department of Electrical and Computer Engineering



UC San Diego

# Motivation: Real-Time Decision-Making in Contested Environments

- Strategic decision-making in **complex** and **uncertain** multi-agent systems



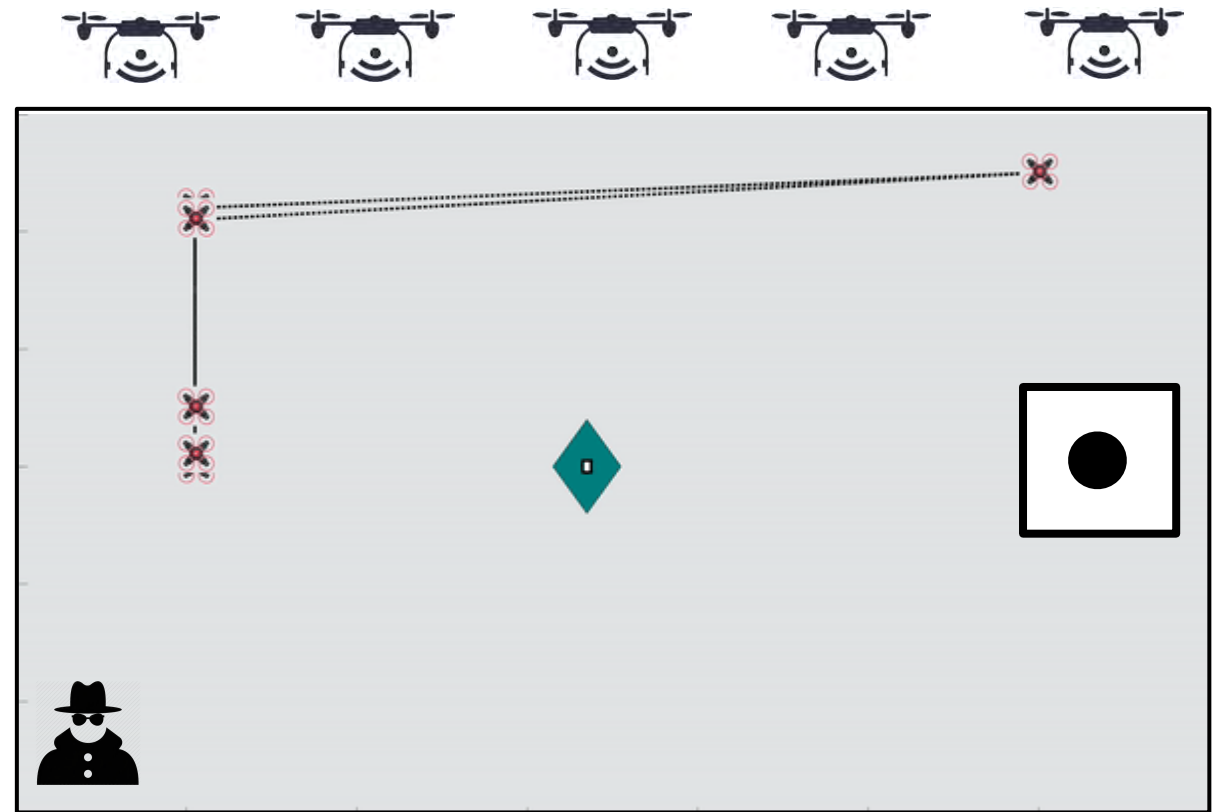
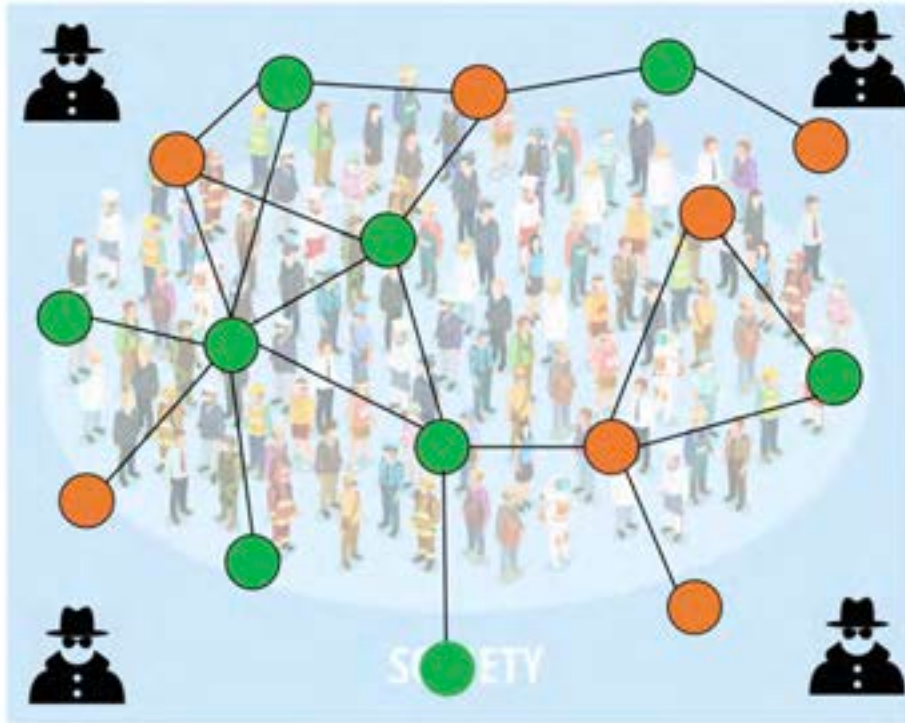
# Motivation: Real-Time Decision-Making in Contested Environments

- Strategic decision-making in **complex** and **uncertain** multi-agent systems
- **Example:** Optimal deployment and allocation of resources



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- **Example:** Optimal deployment and allocation of resources

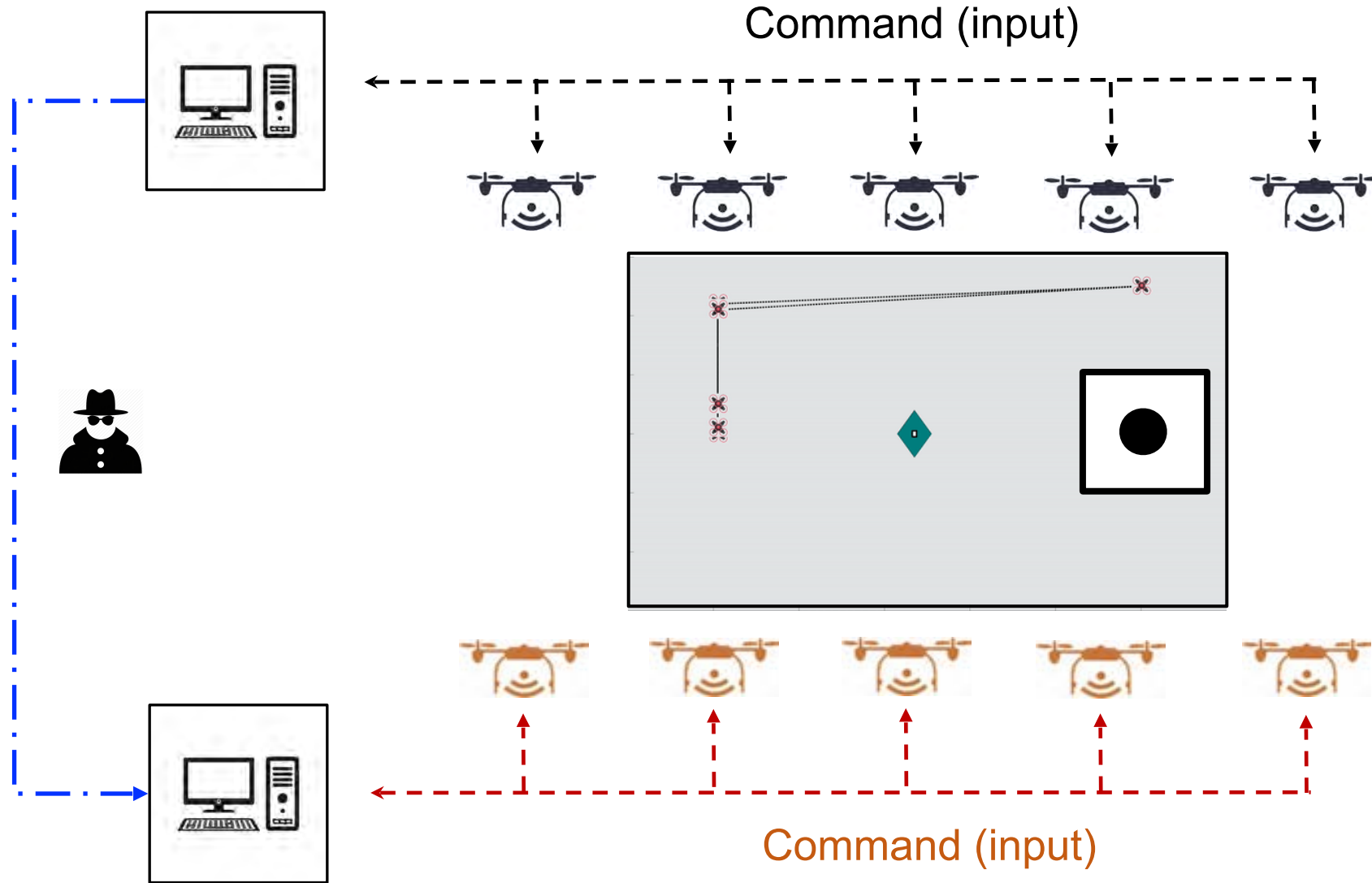




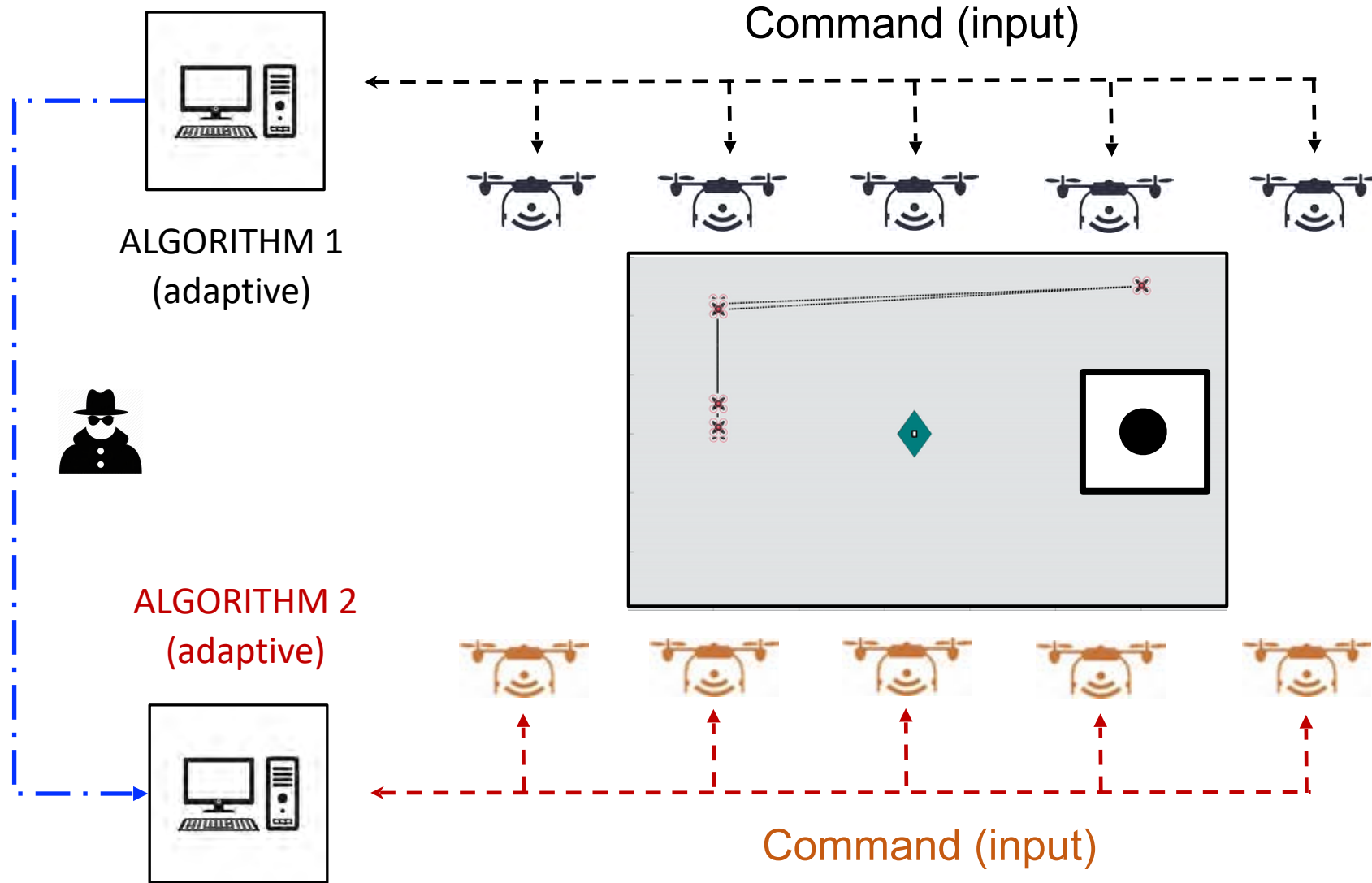
# Motivation: Real-Time Decision-Making in Contested Environments



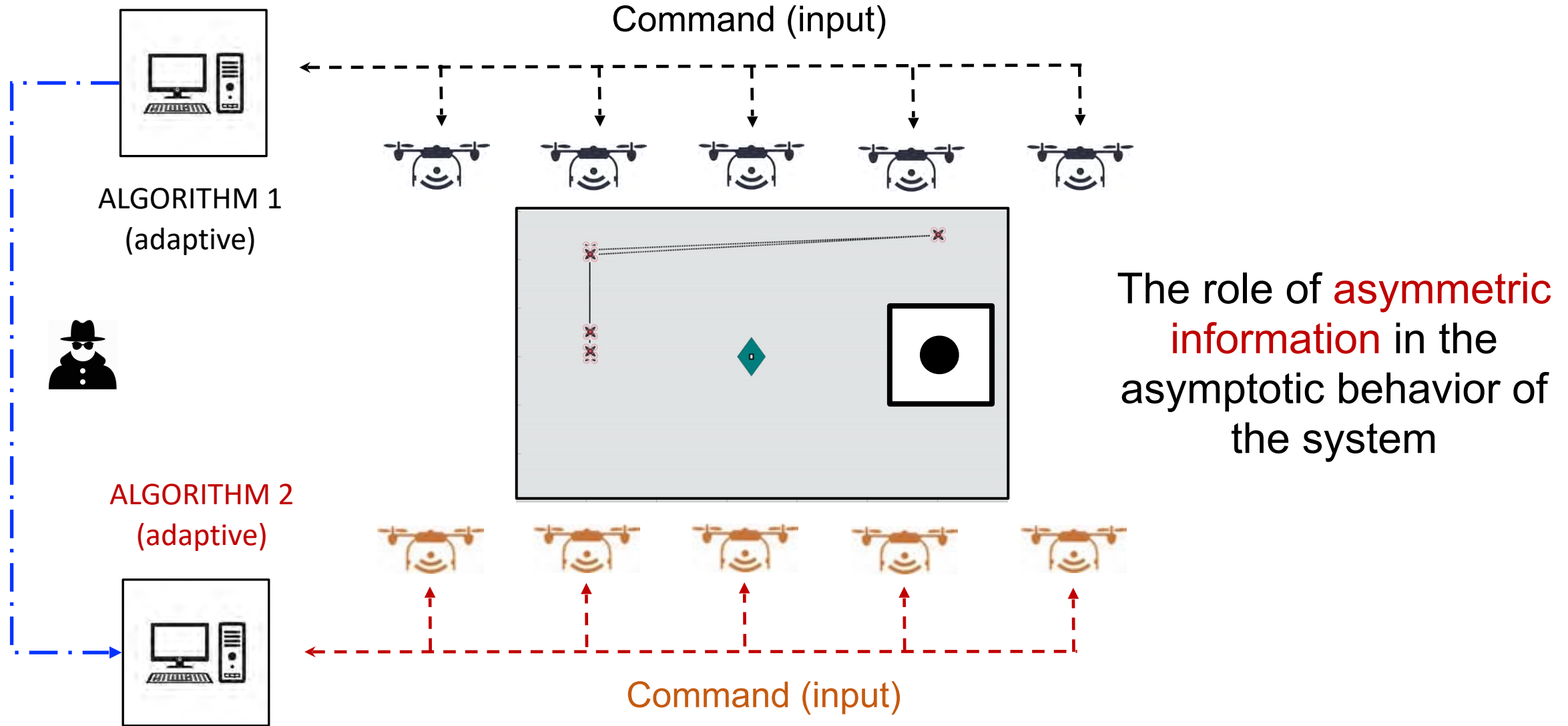
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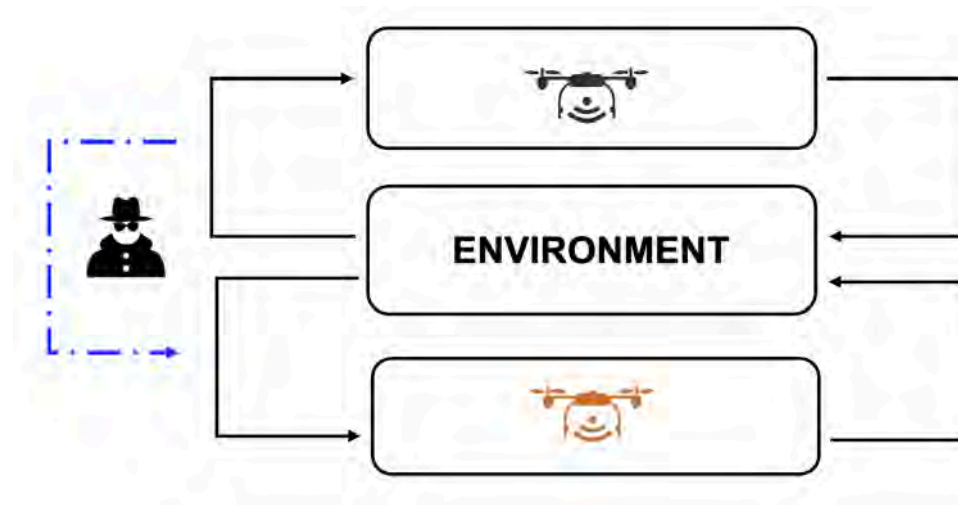
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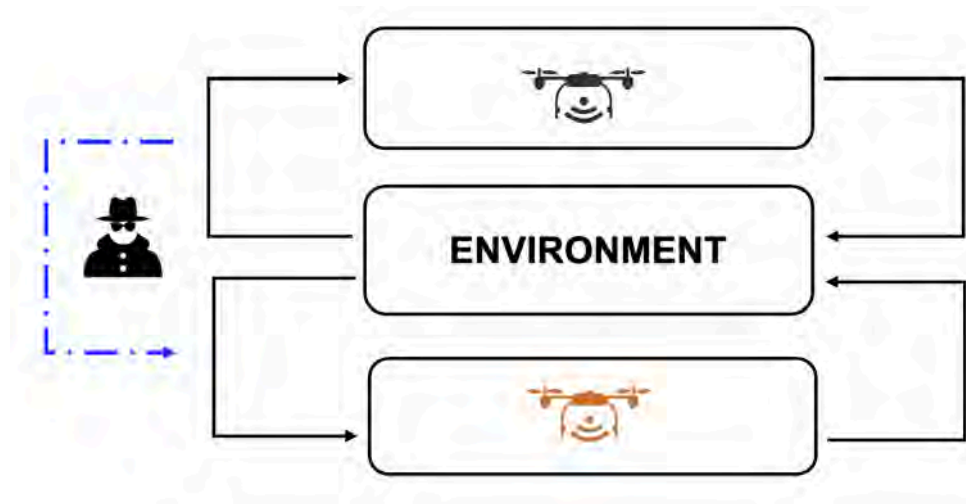
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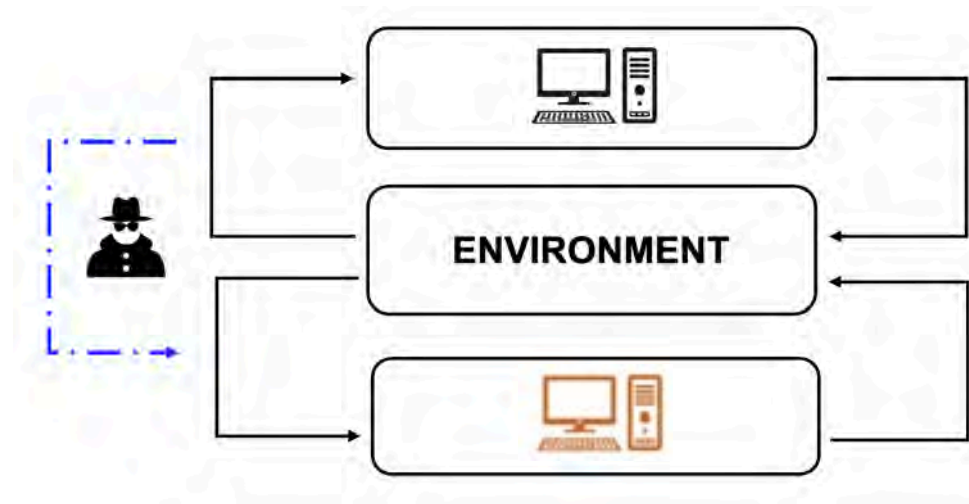


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# Game Theory: Noncooperative Games

Agents (or teams) can be seen as non-cooperative players seeking to optimize their **own cost function**



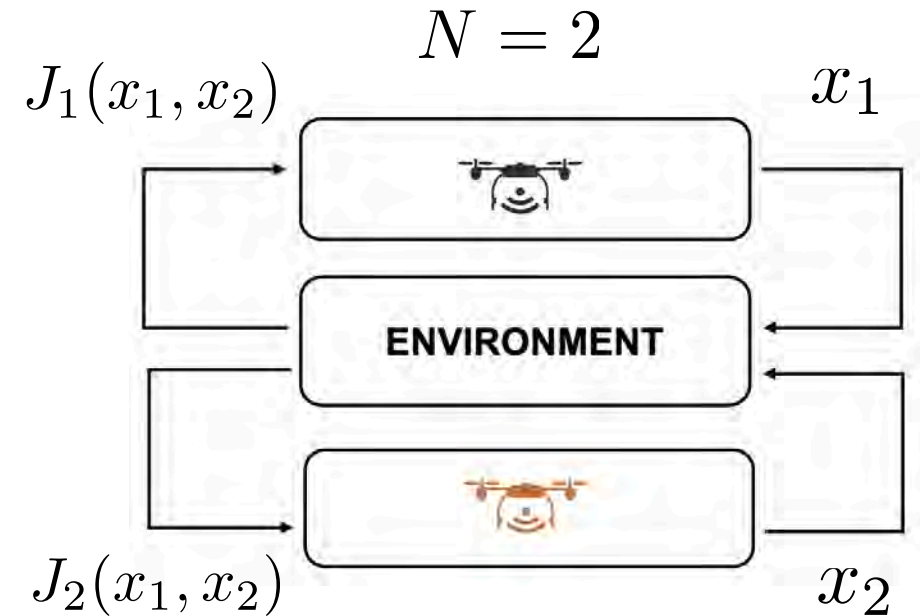


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Key ingredients in a non-cooperative game:

- Number of Players:  $\mathcal{V} = \{1, 2, 3, \dots, N\}$
- Possible Actions:  $x_i \quad i \in \mathcal{V}$
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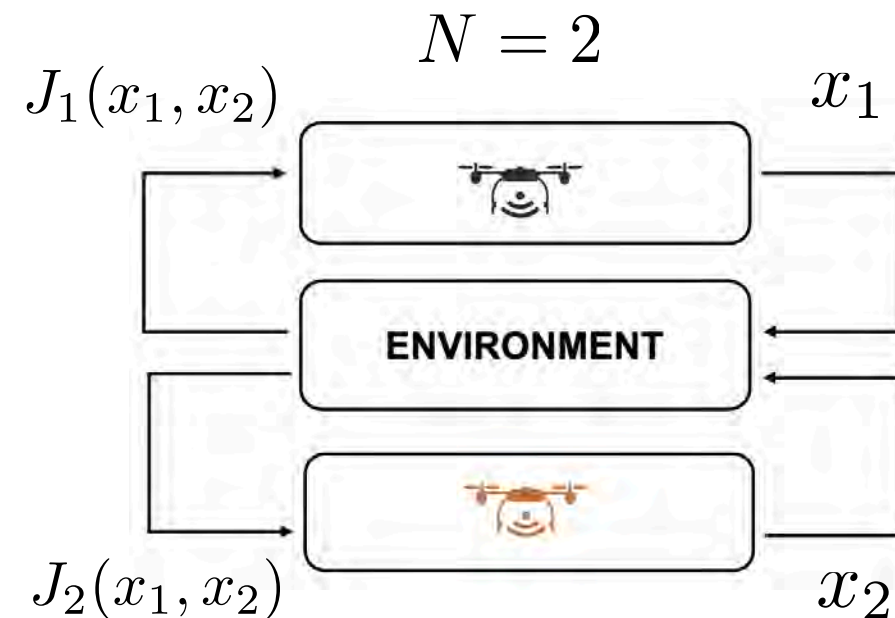


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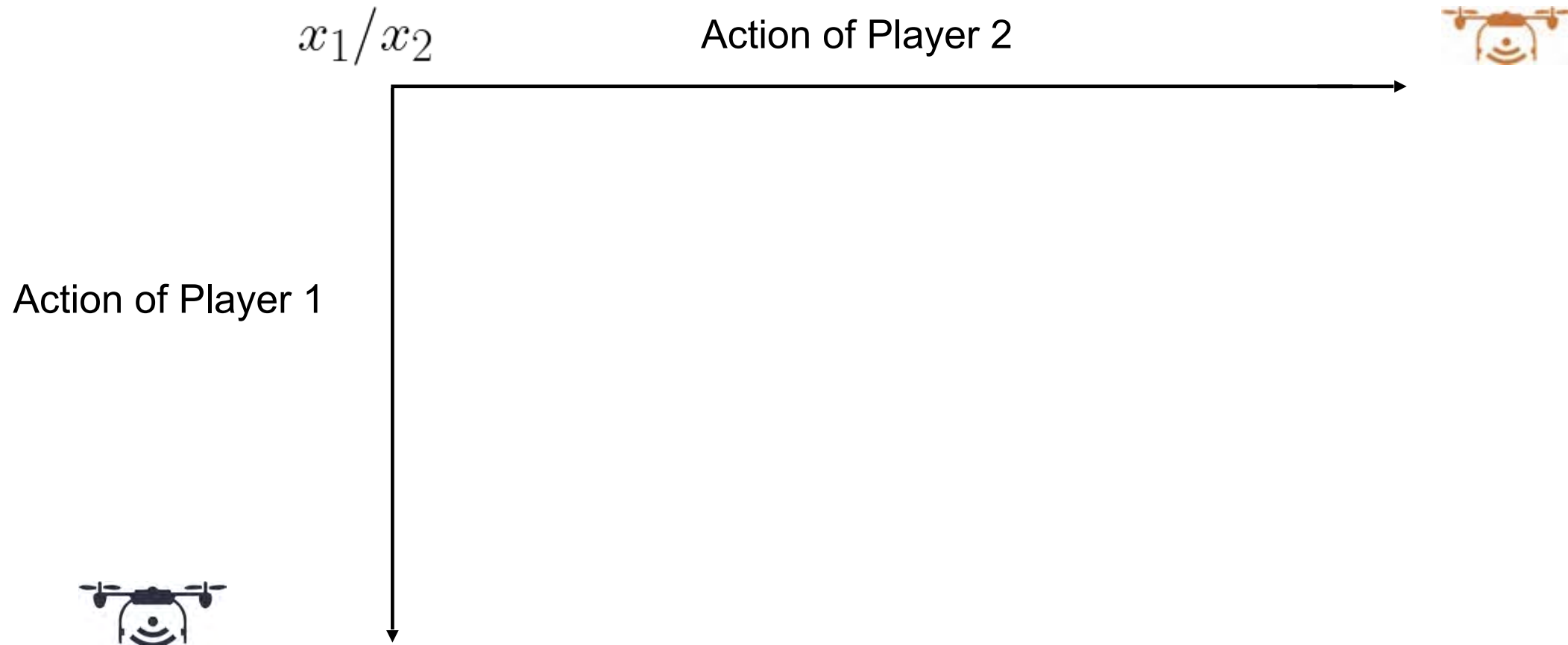
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If agents reach a point  $(x_1^*, x_2^*)$  where they have no incentive to deviate, said point is called a Nash equilibrium

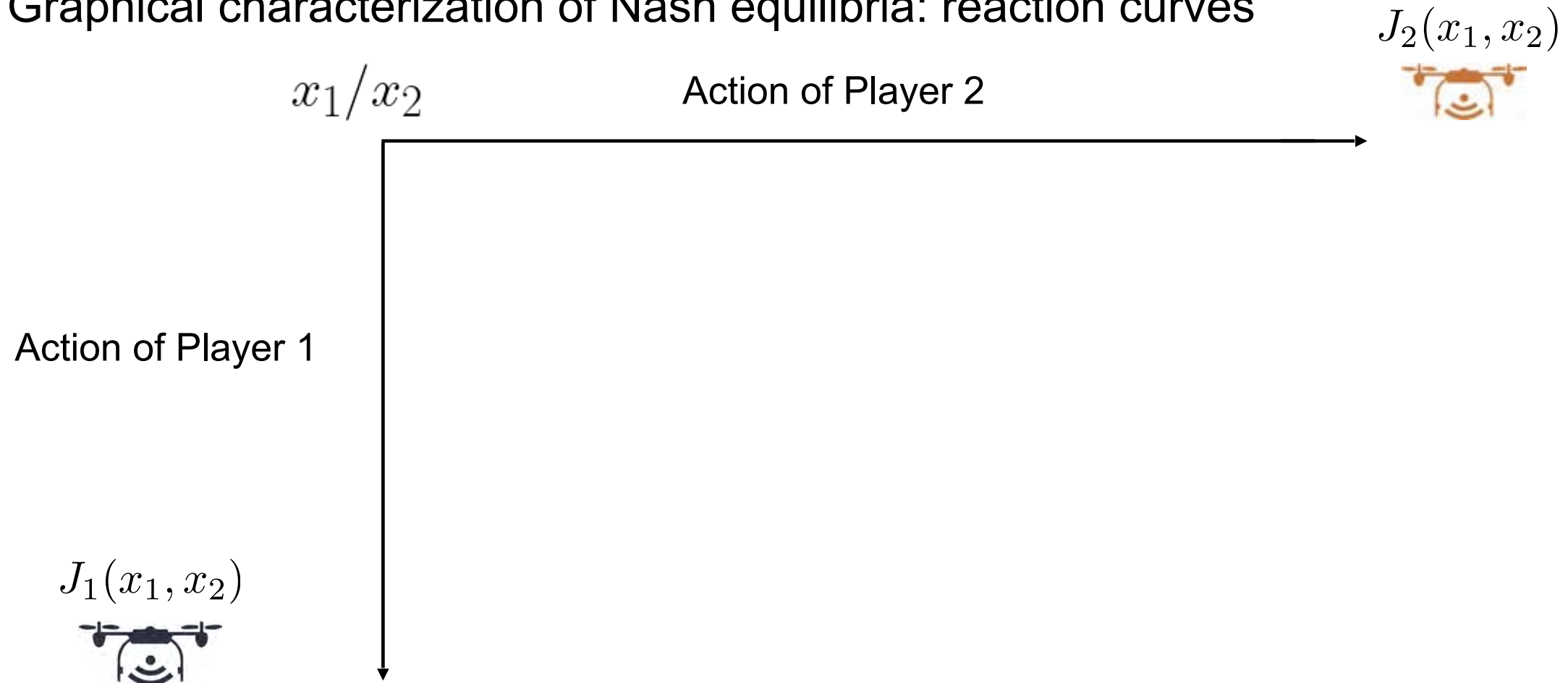
# Game Theory: Noncooperative Games

Graphical characterization of Nash equilibria: reaction curves



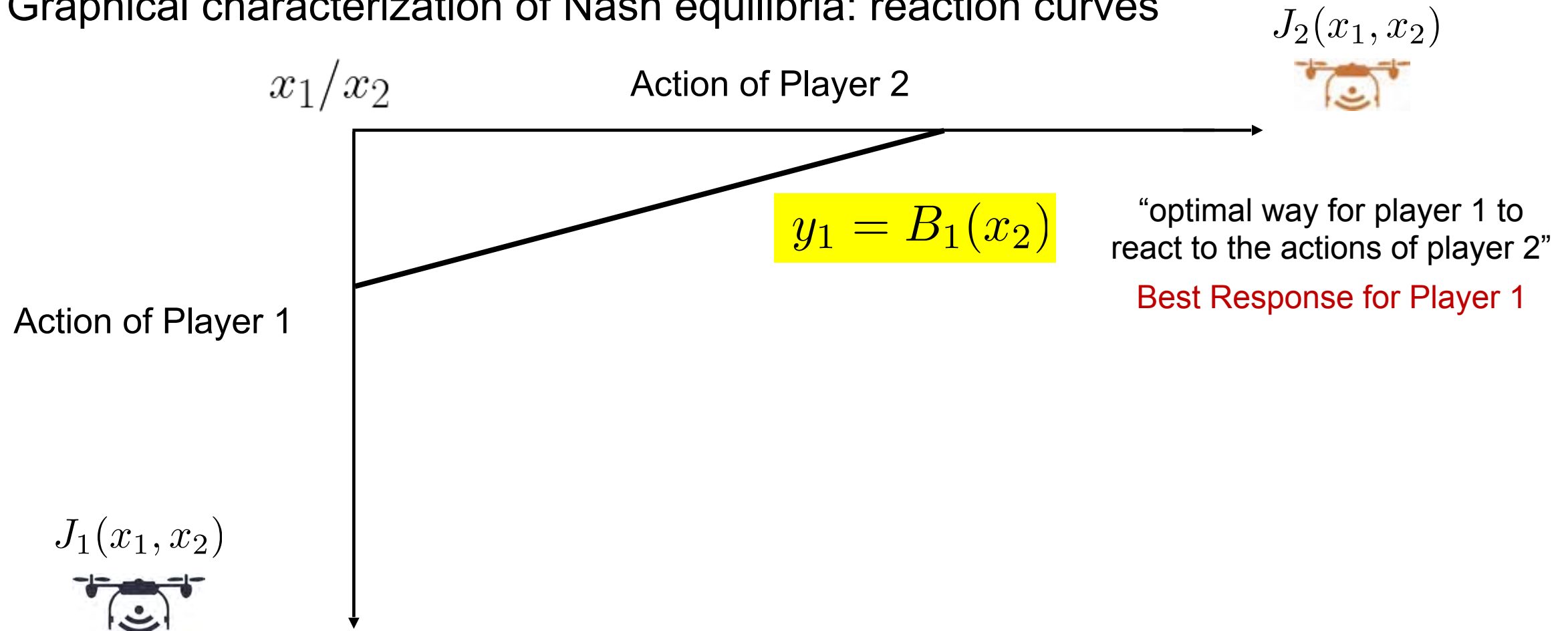
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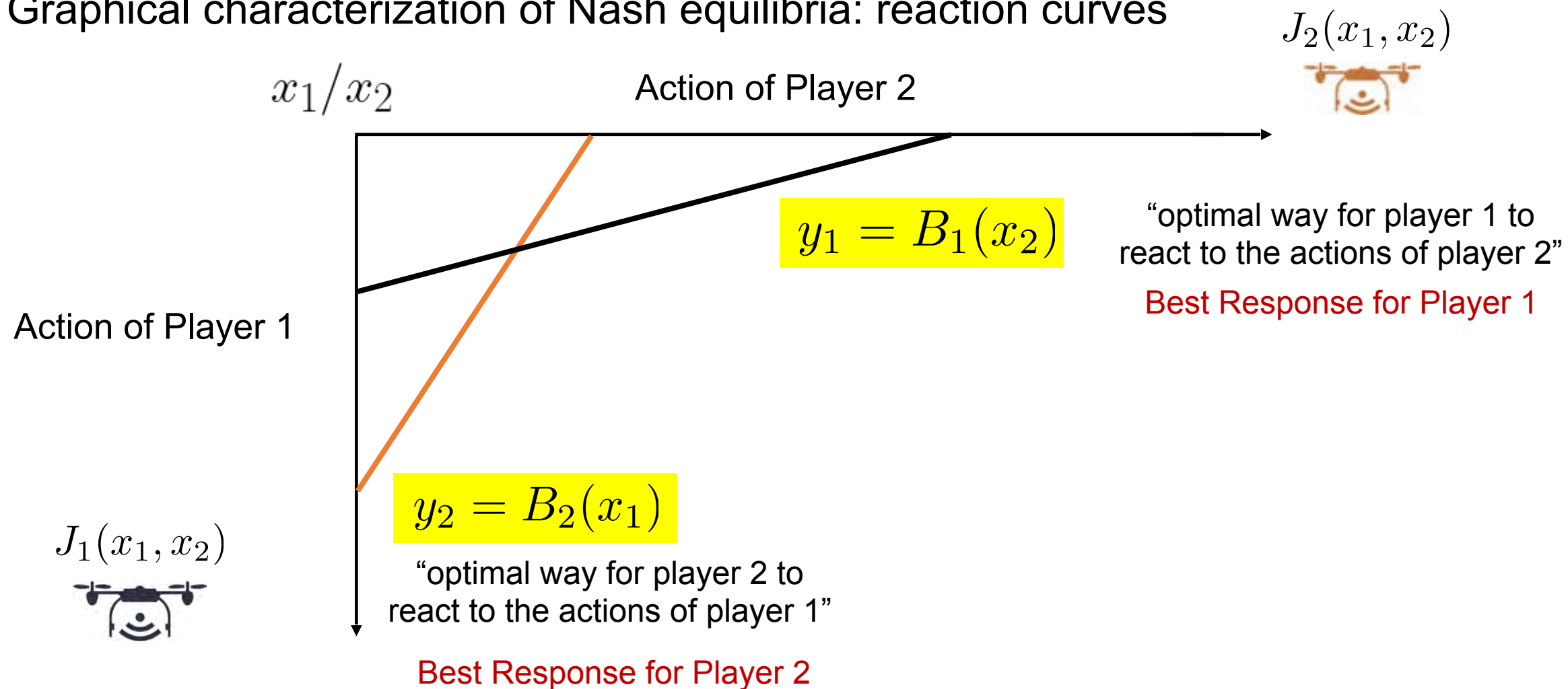
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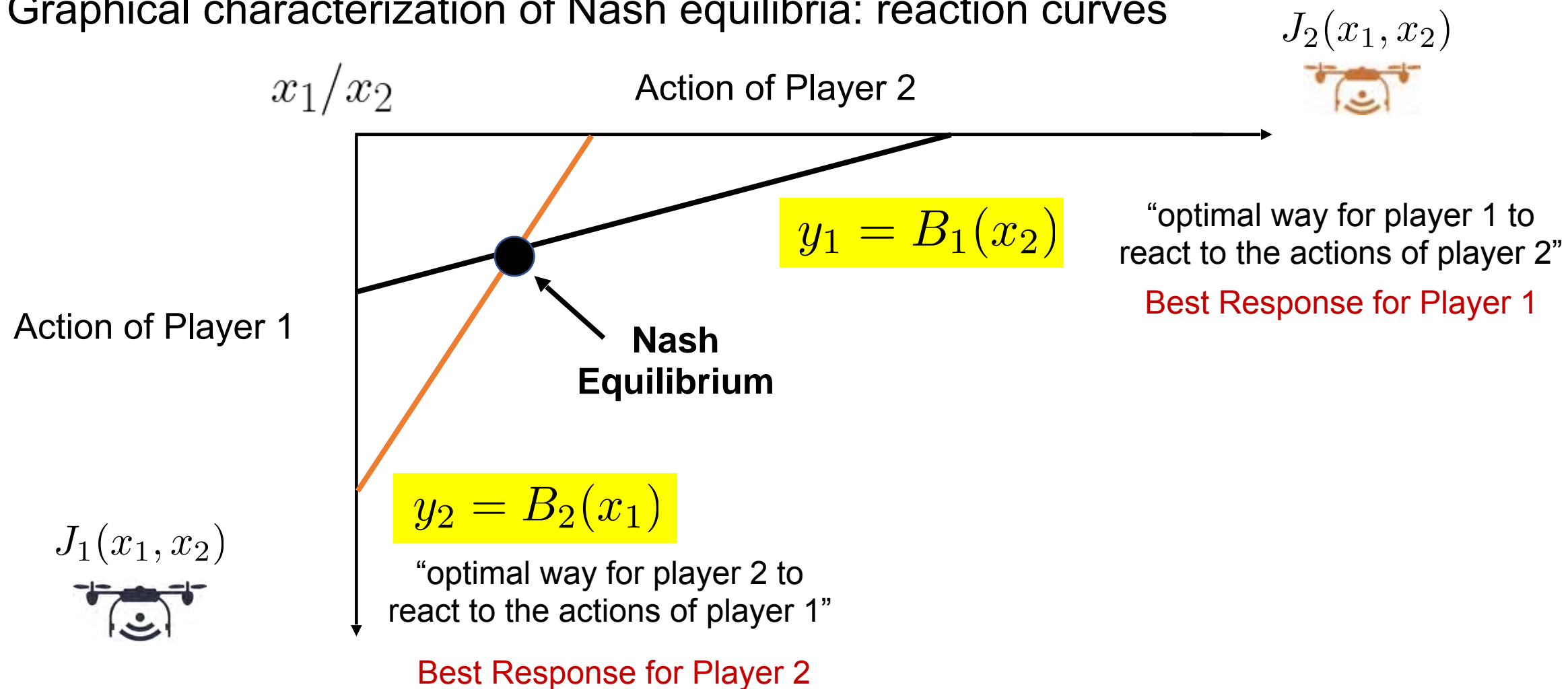
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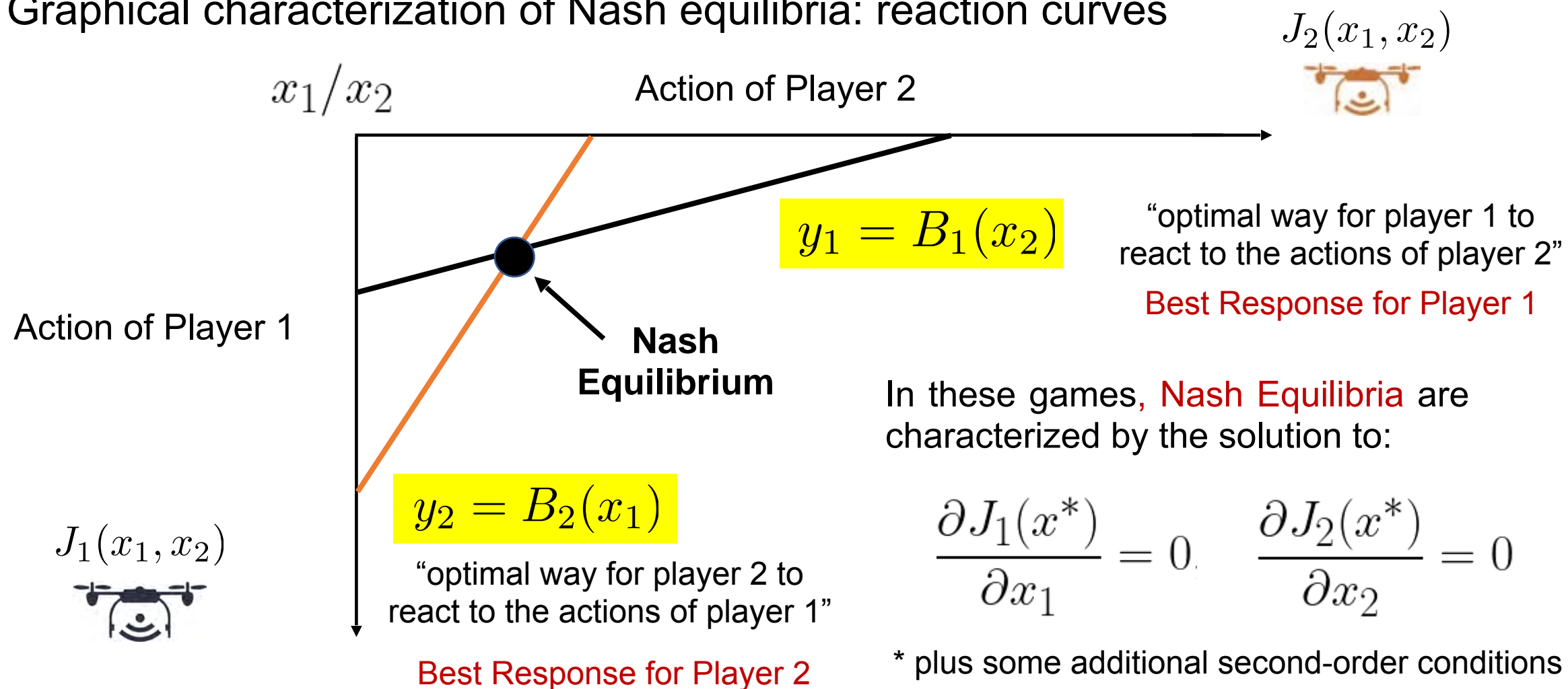
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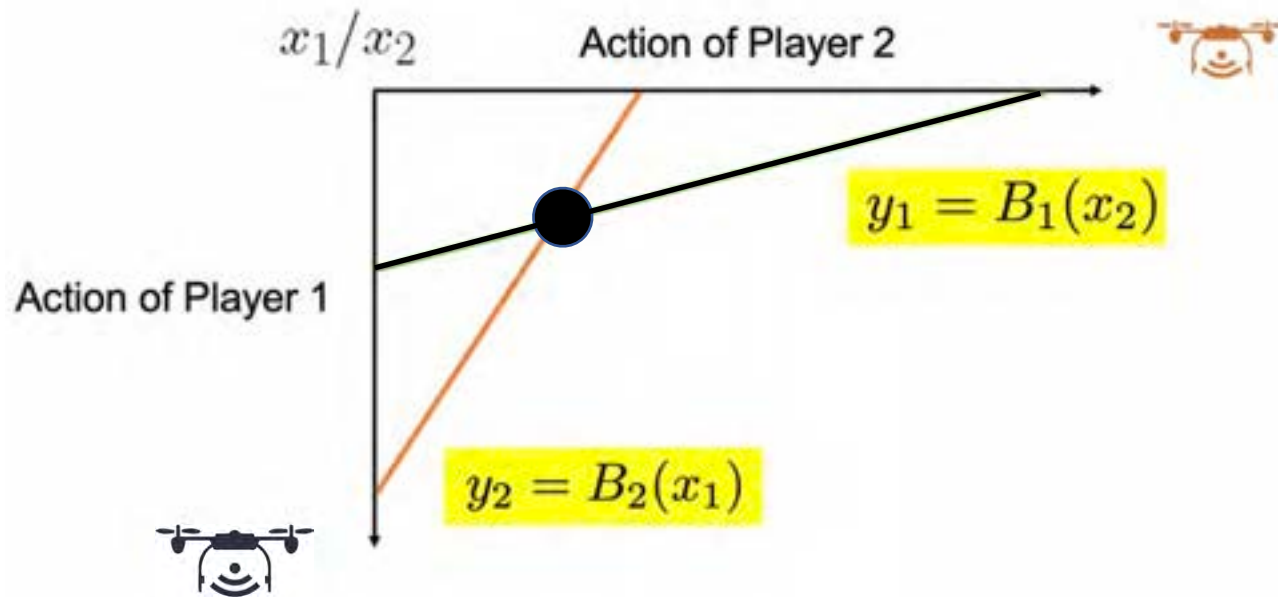
# Game Theory: Algorithms and Dynamics

**Key principle:** Many **adaptive/intelligent algorithms** aim to learn the best response of the agents (using past and real-time data)



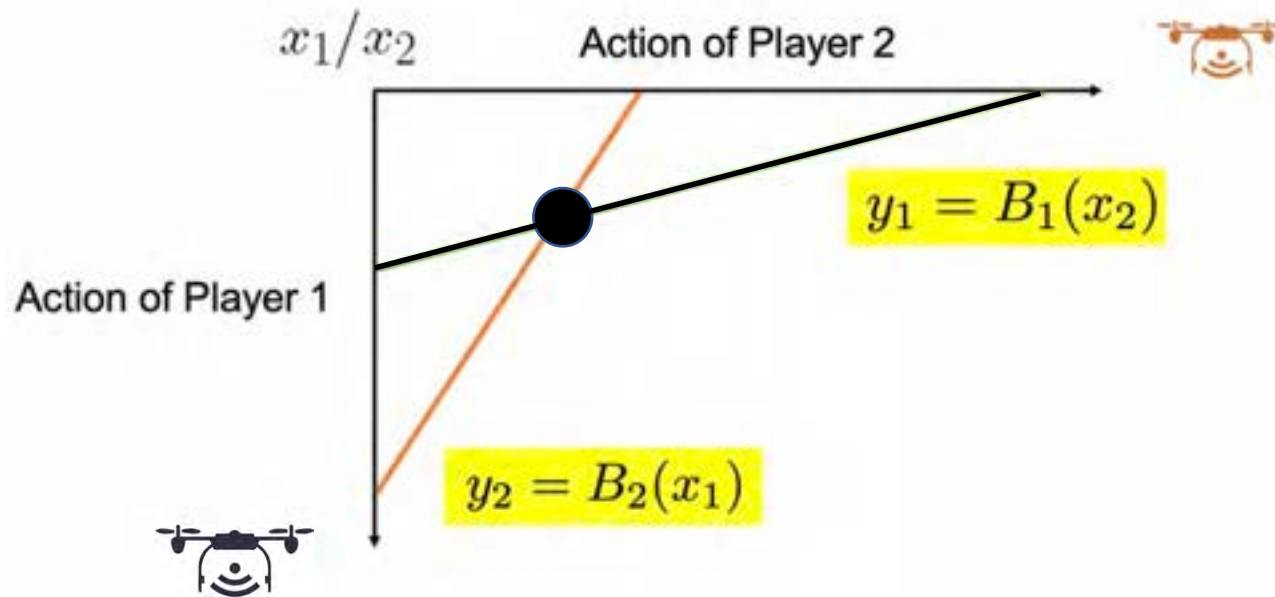
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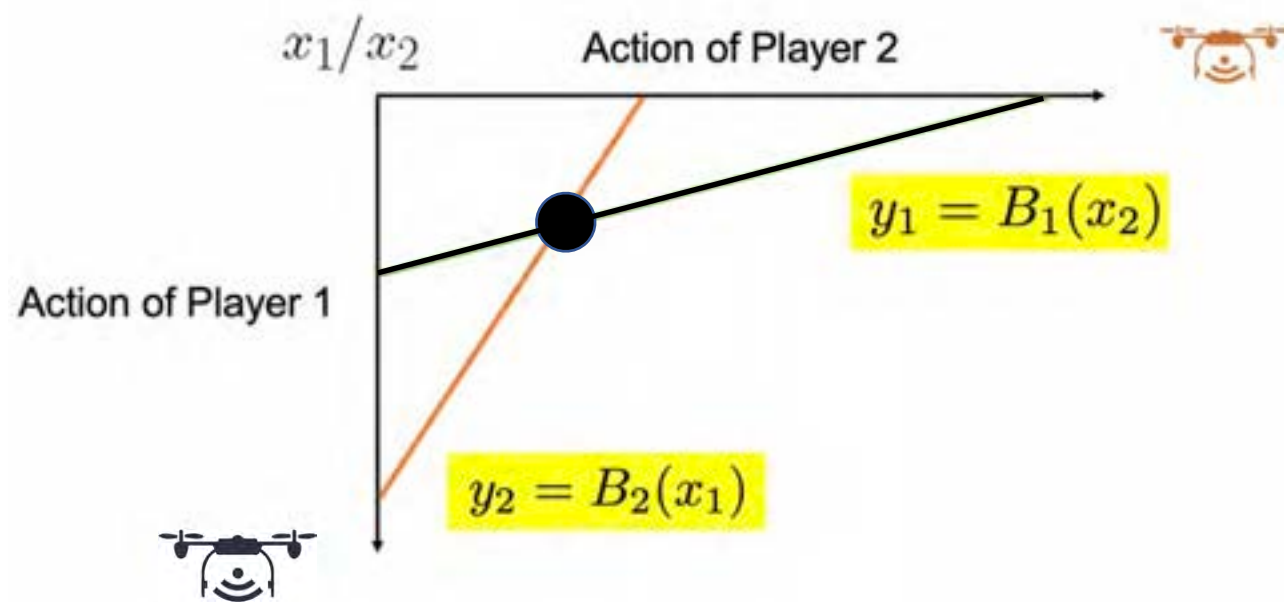


This is achieved via algorithms that integrate:

- **Exploration** policies
- **Exploitation** policies

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**e.g.**, adaptive control, RL, zeroth-order optimization, approximation-based techniques, Nash-seeking dynamics, etc



# Nash Seeking Dynamics: A Deterministic Algorithm

**One particular algorithm** that achieves this task can be modeled by the following simple ODE:

$$x_i = u_i + a \sin(\omega_i t) \quad \dot{u}_i = -\frac{2k}{a} J_i(x) \sin(\omega_i t)$$



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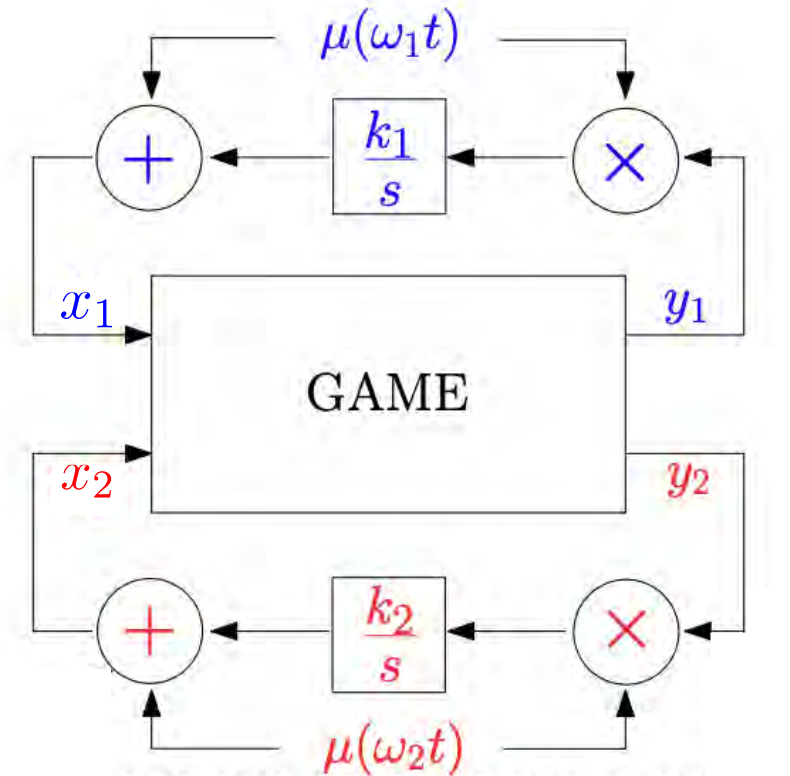
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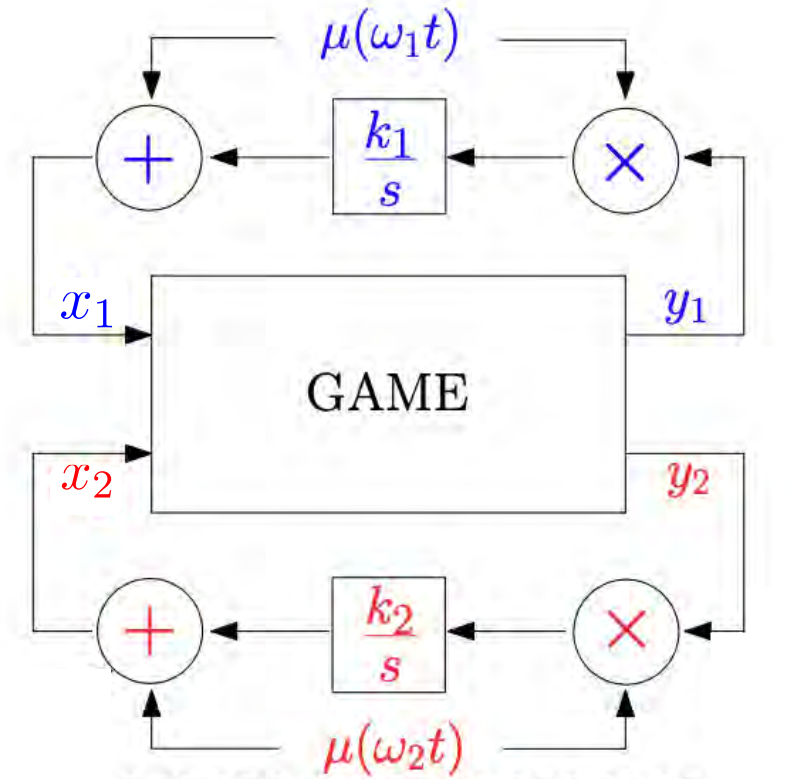
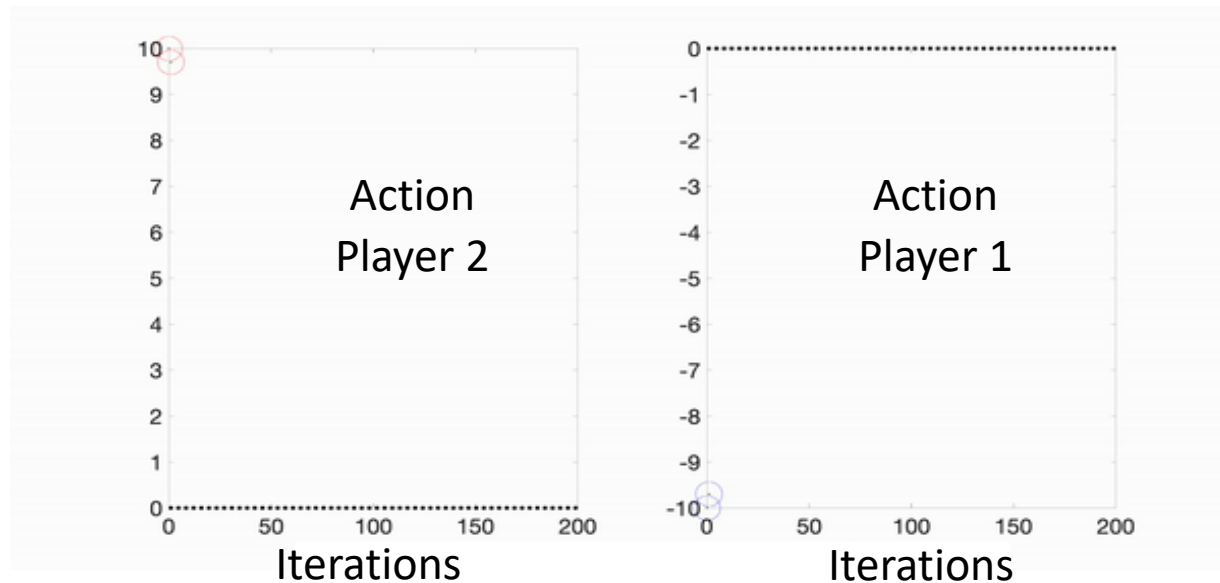


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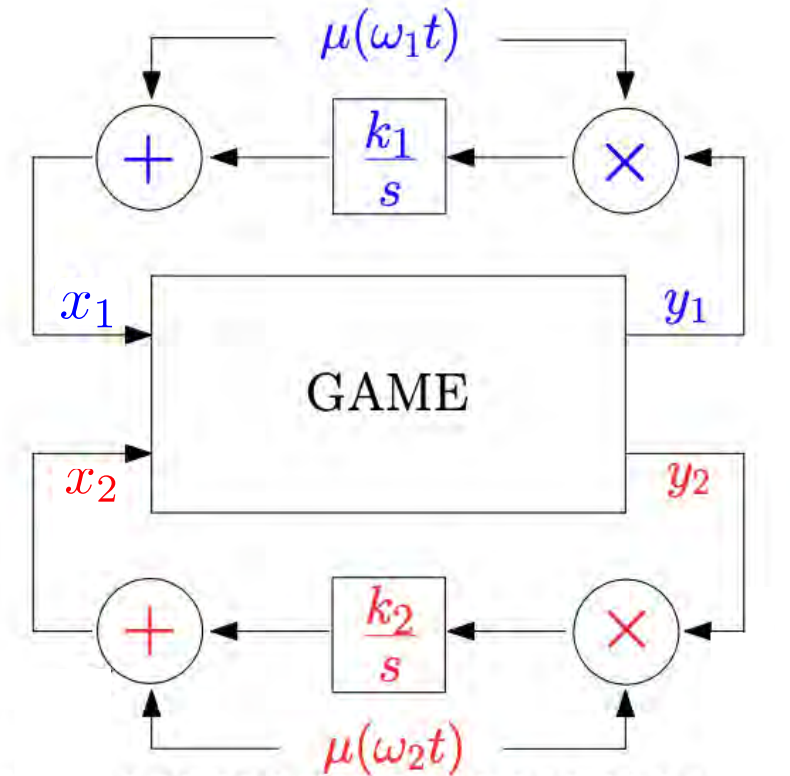


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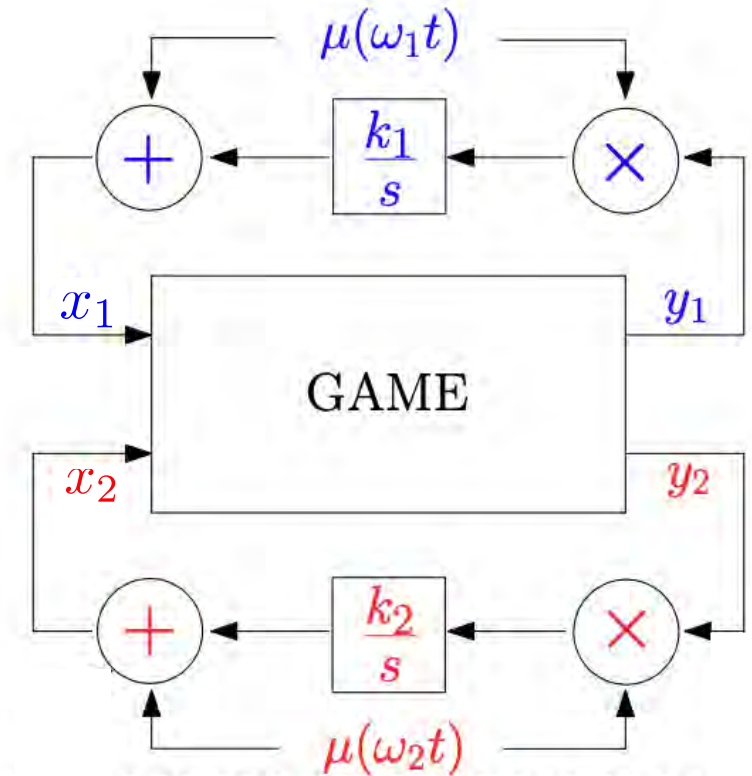
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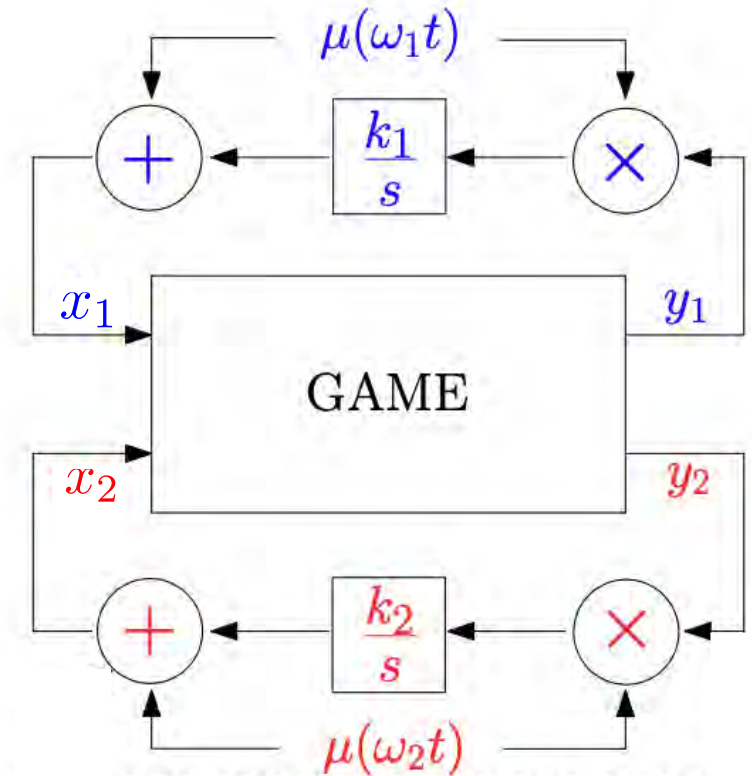
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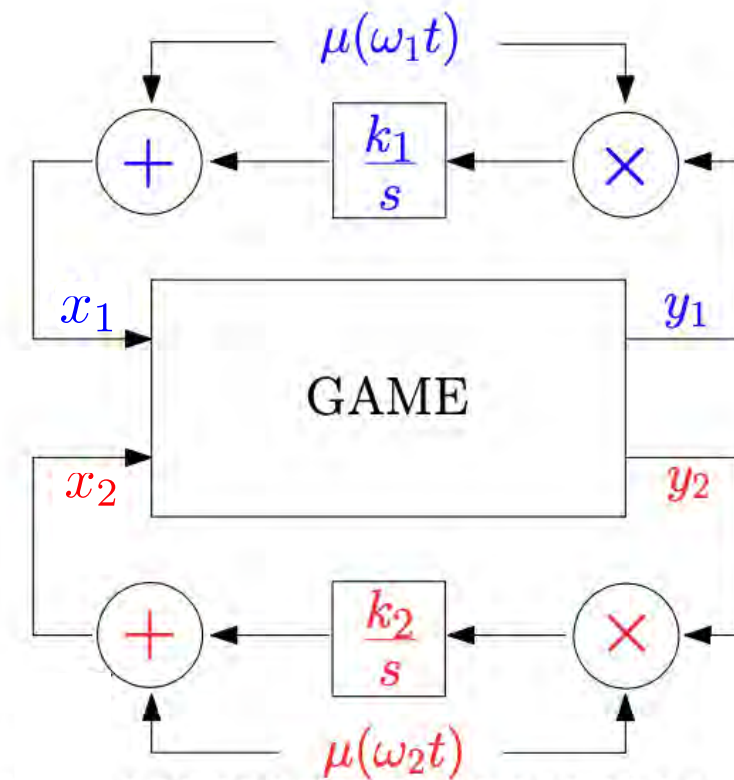
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Stability and convergence guarantees are well-known for these methods:

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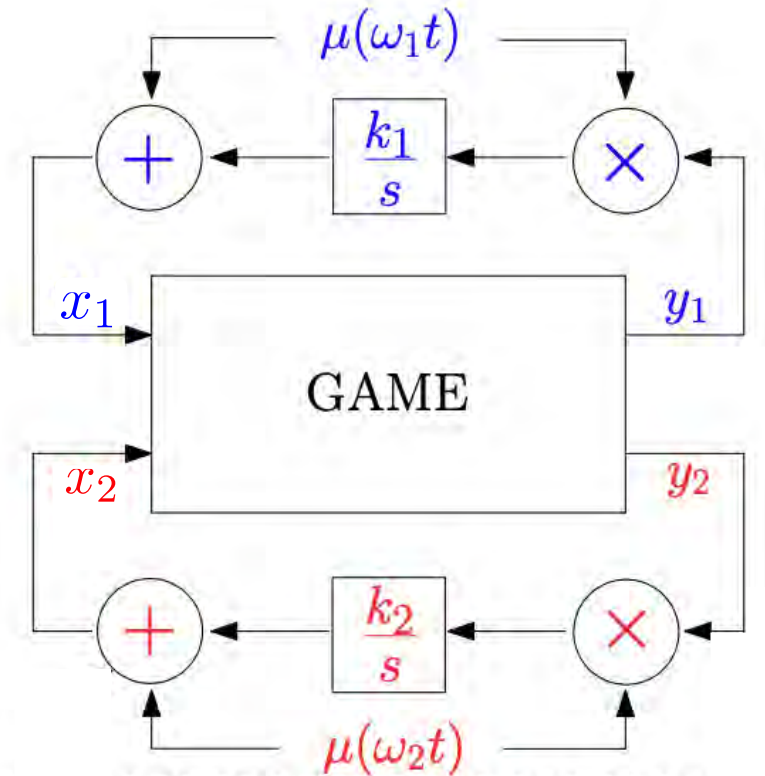
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Stochastic and discrete-time variations also exist:

$$u_i^+ = u_i - \alpha \frac{2k}{a} J_i(u + aM) M_i$$



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P. Frihauf, M. Krstic and T. Basar, "Nash Equilibrium Seeking in Noncooperative Games," in *IEEE Transactions on Automatic Control*, vol. 57, no. 5, pp. 1192-1207, 2012.

J. I. Poveda, M. Krstic, T. Basar, "Fixed-Time Nash Equilibrium Seeking in Time-Varying Networks", *IEEE Transactions on Automatic Control*, vol 68, No 4, pp. 1954-1969, Apr. 2023.



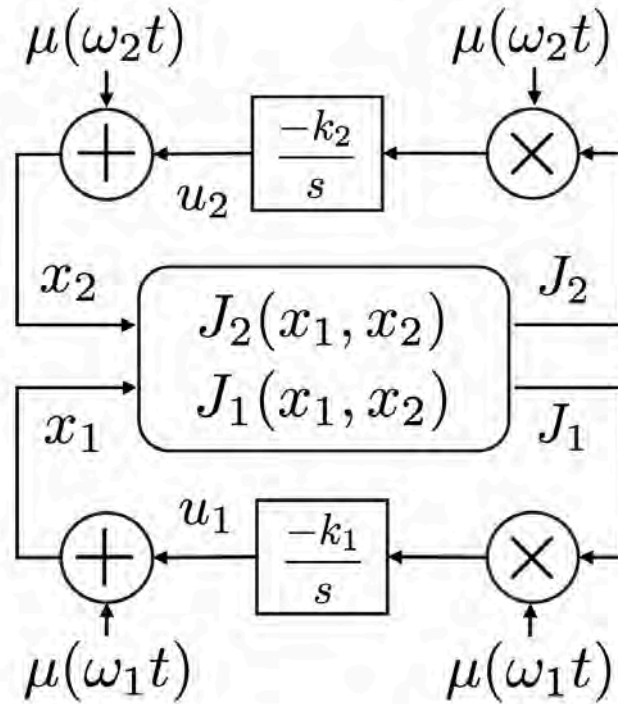
# Connections to Encryption and Decryption: Symmetric Key Cryptography

**Exploration** and **exploitation** mechanisms **in each player** are coupled by the use of a **common “key”**



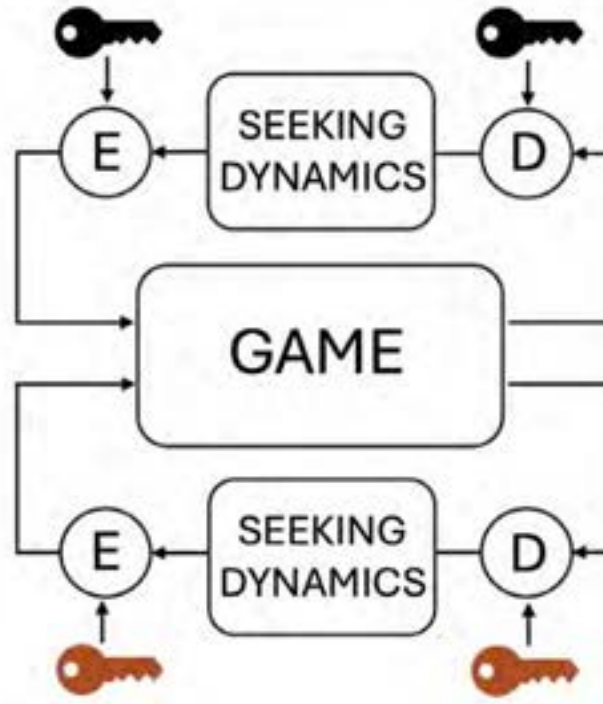
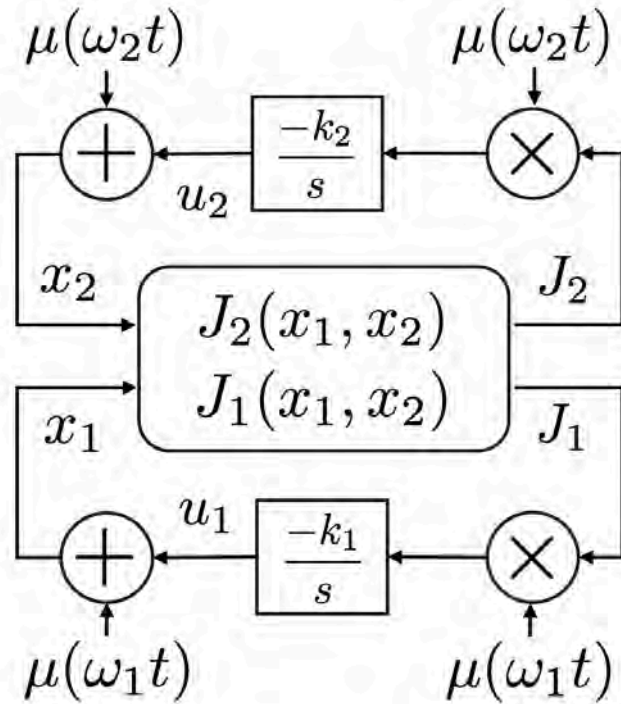
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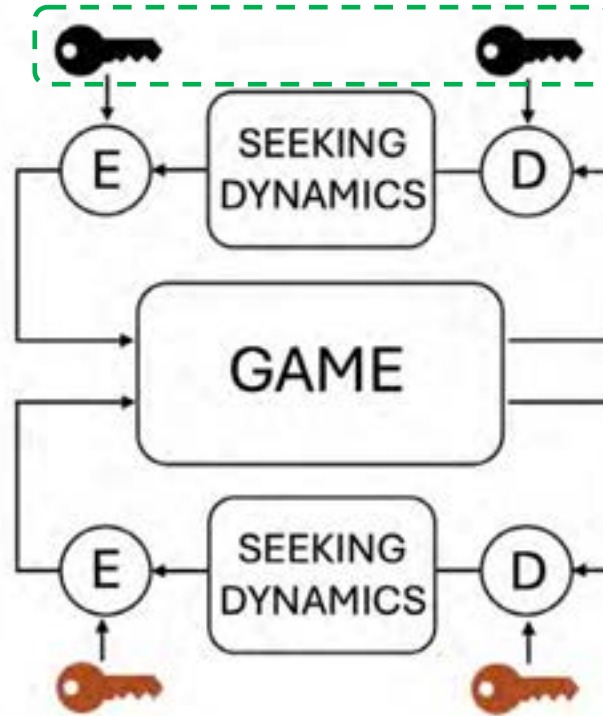
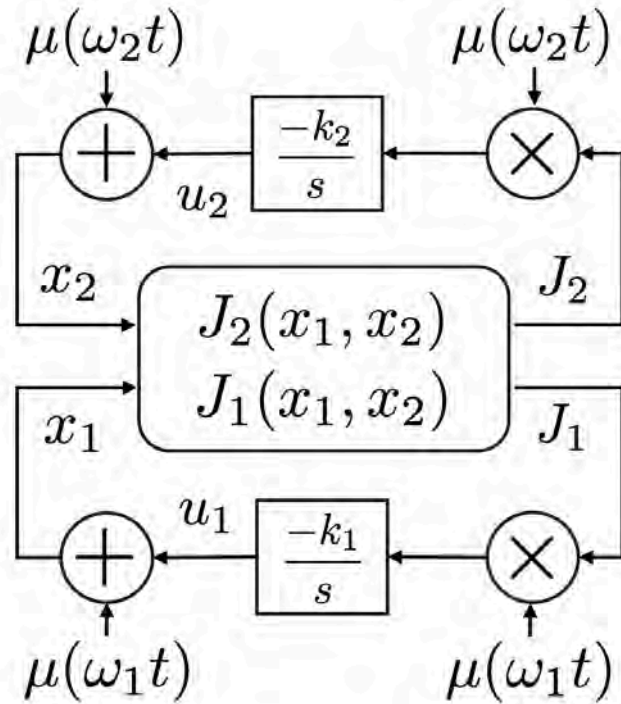
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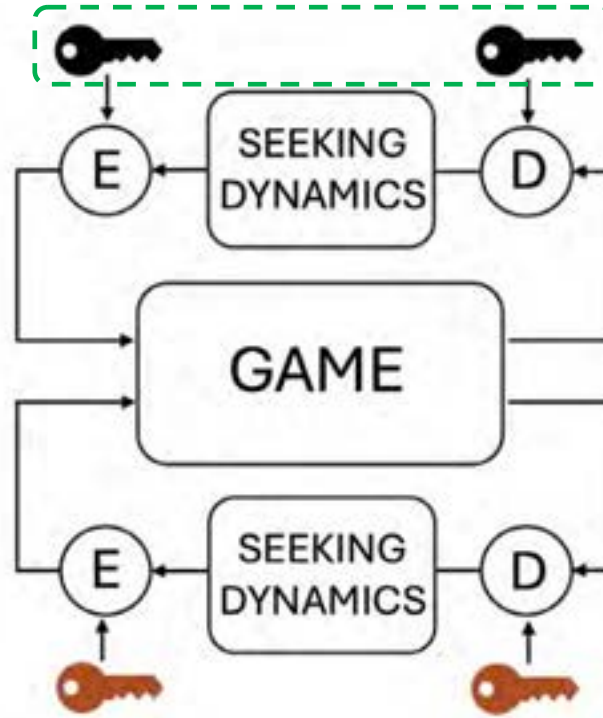
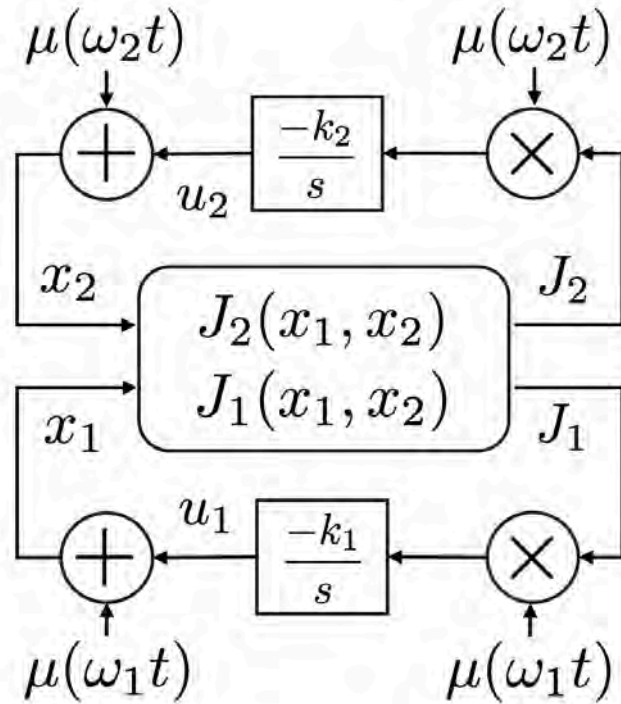
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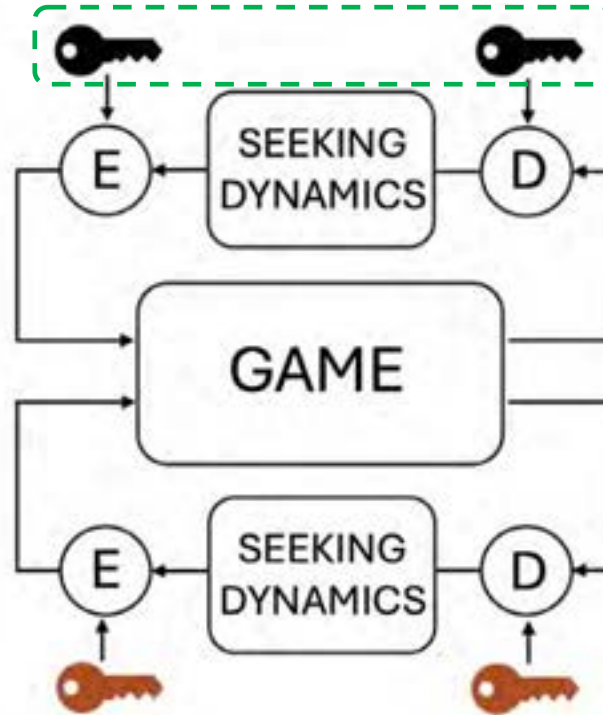
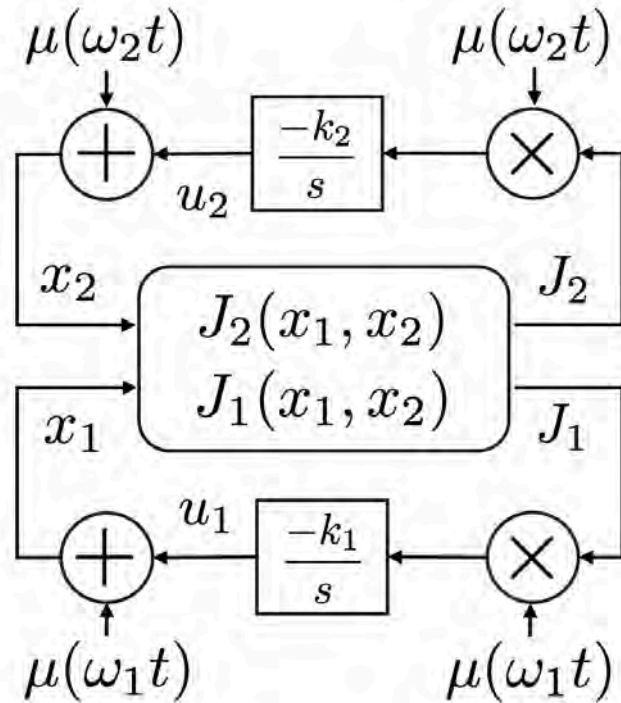


Convergence to Nash equilibria depends on **maintaining the individual key secret** from the other players



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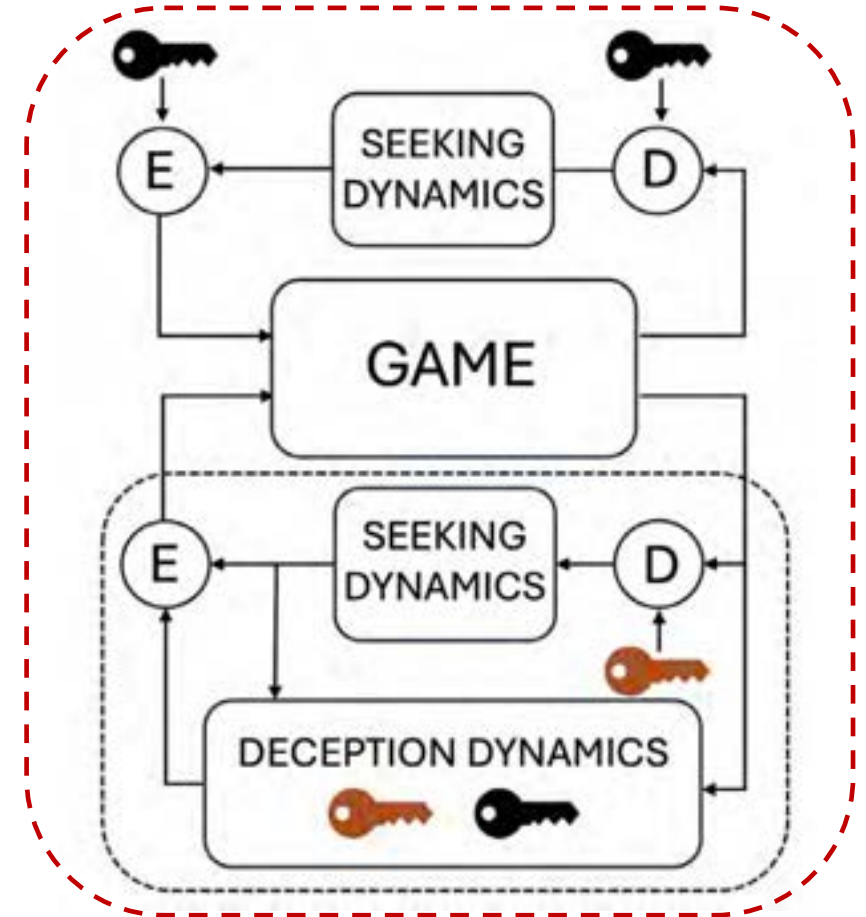
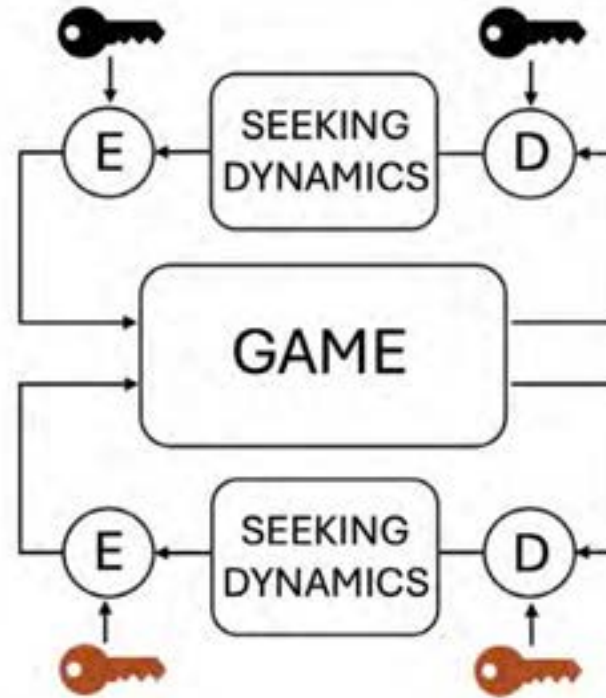
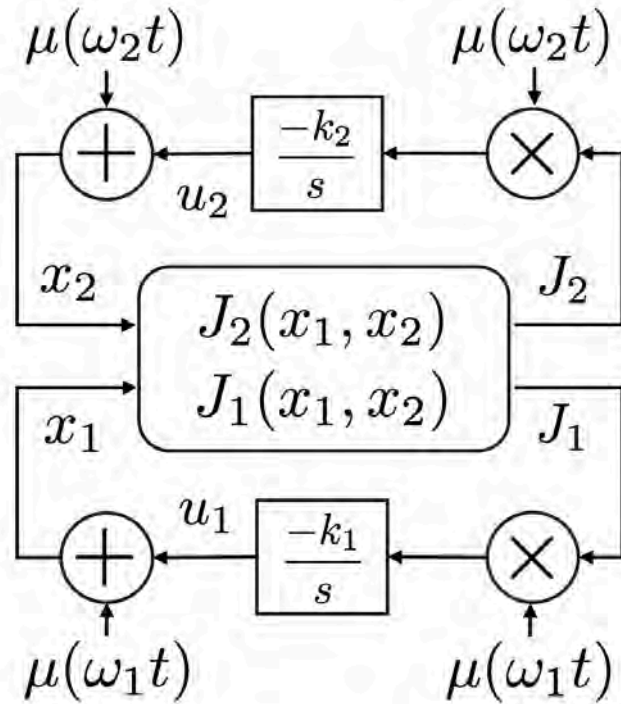
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**Situation of interest:** one (or more) player gains access to the key(s) of the other player(s)?



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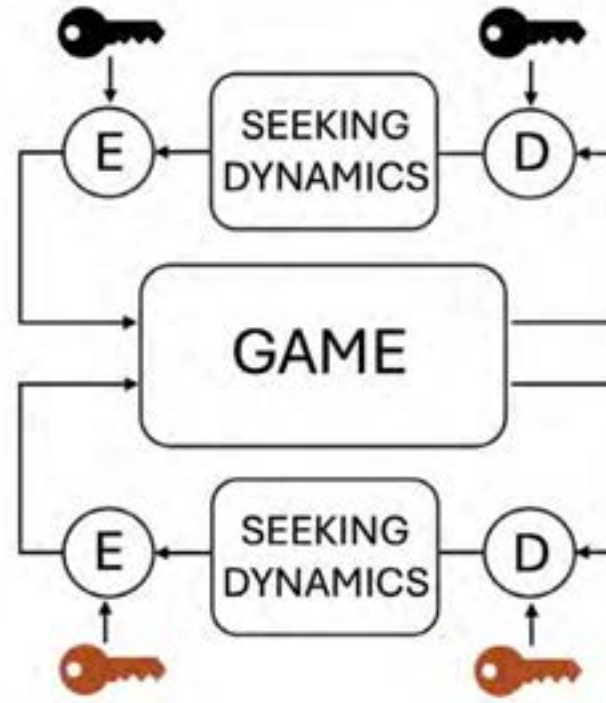
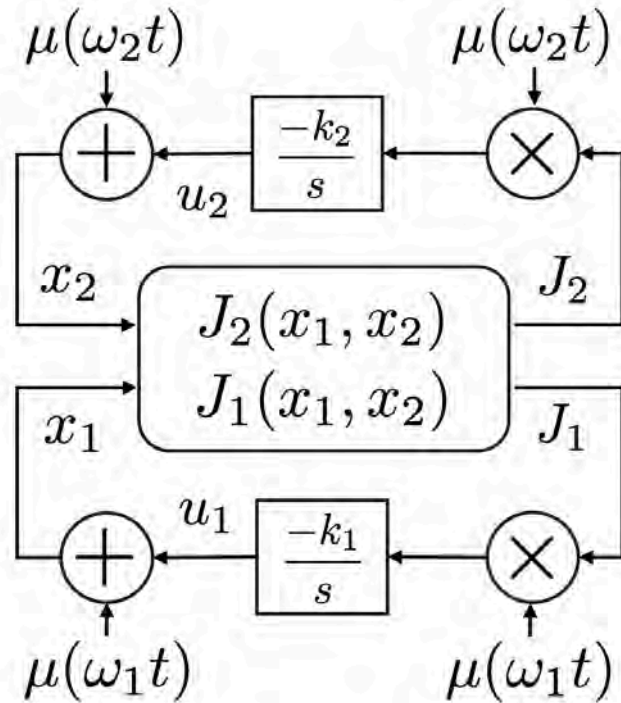
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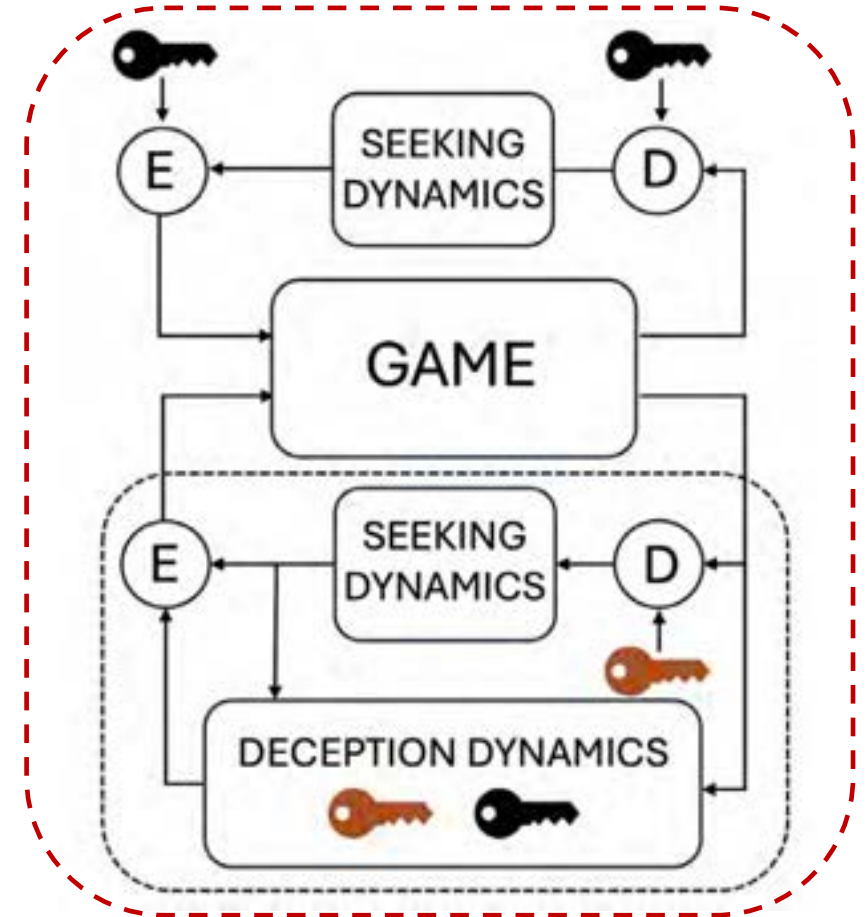


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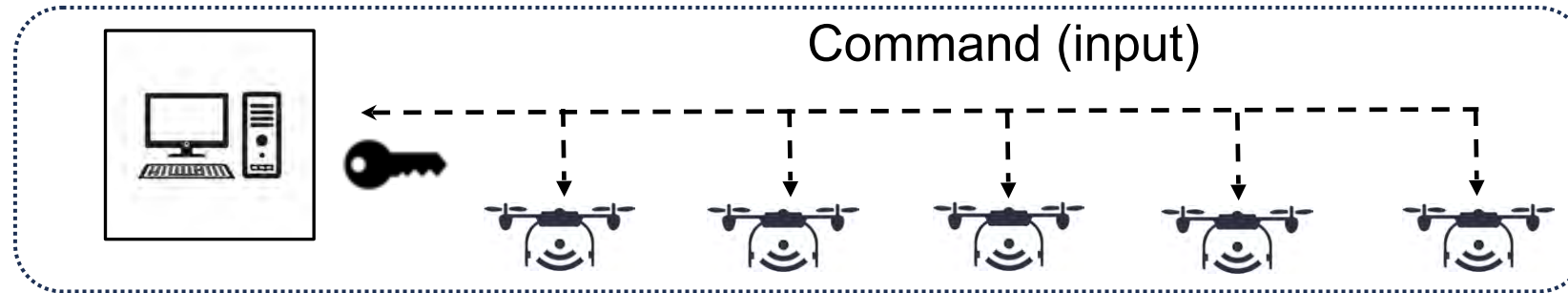
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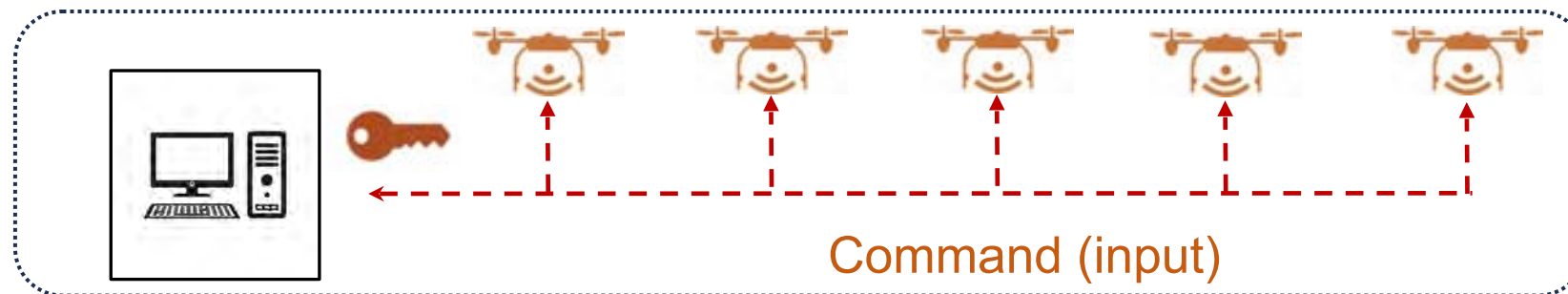
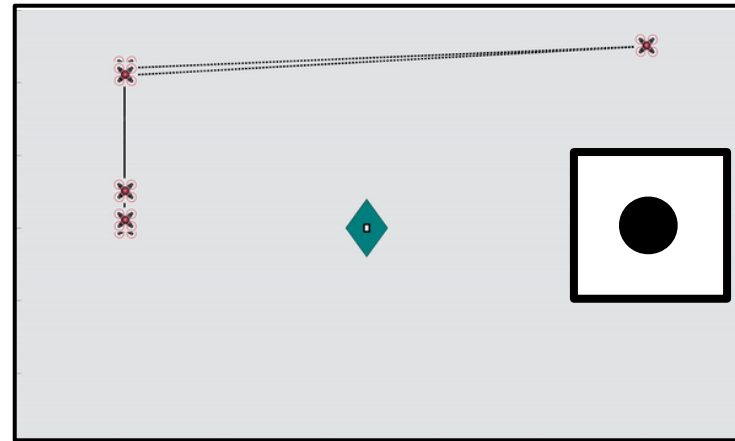
How to systematically exploit **privileged information** in algorithms for AI-enabled multi-agent systems?



# Exploiting Privileged Information: AI-Enabled Multi-Agent Systems

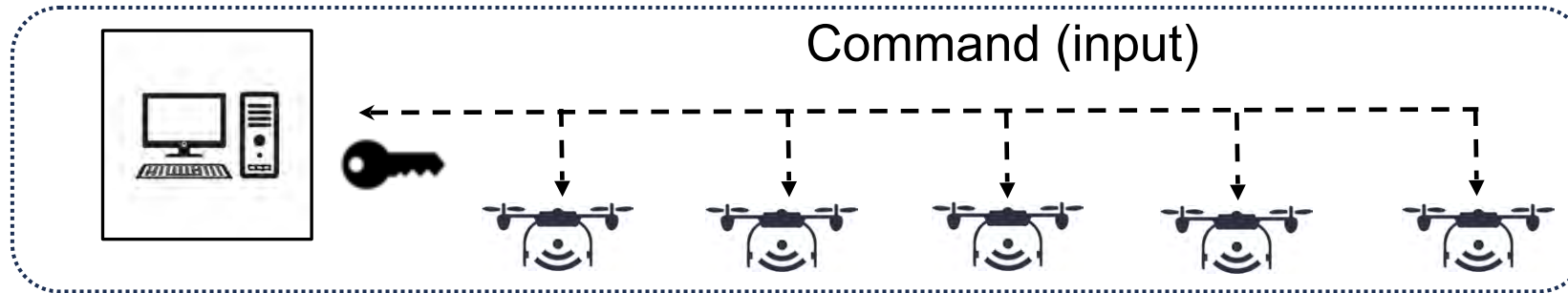


ALGORITHM 1  
(Player 2)

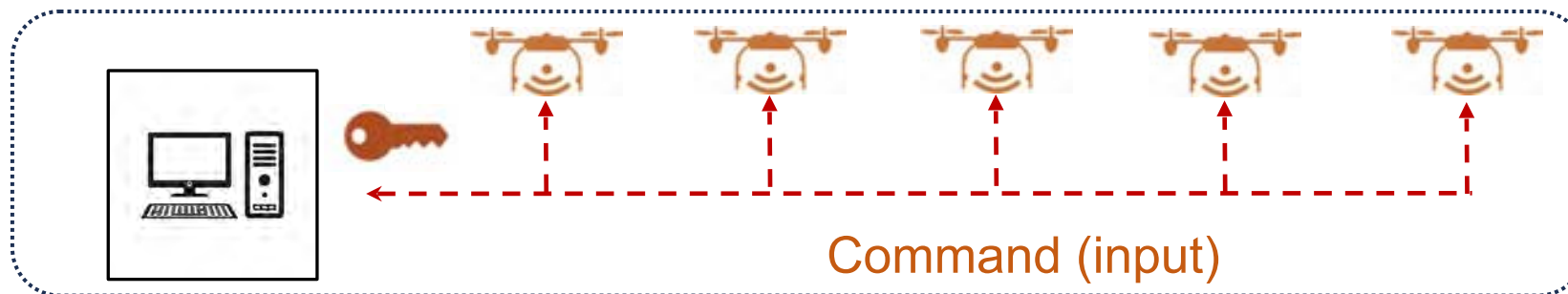
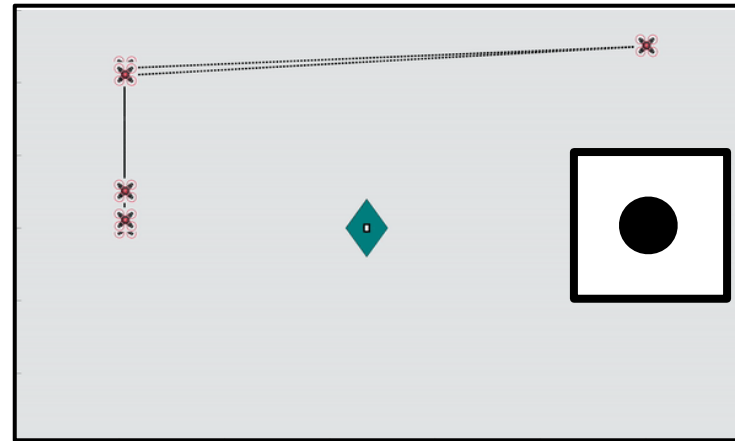


ALGORITHM 2  
(Player 1)

# Exploiting Privileged Information: AI-Enabled Multi-Agent Systems



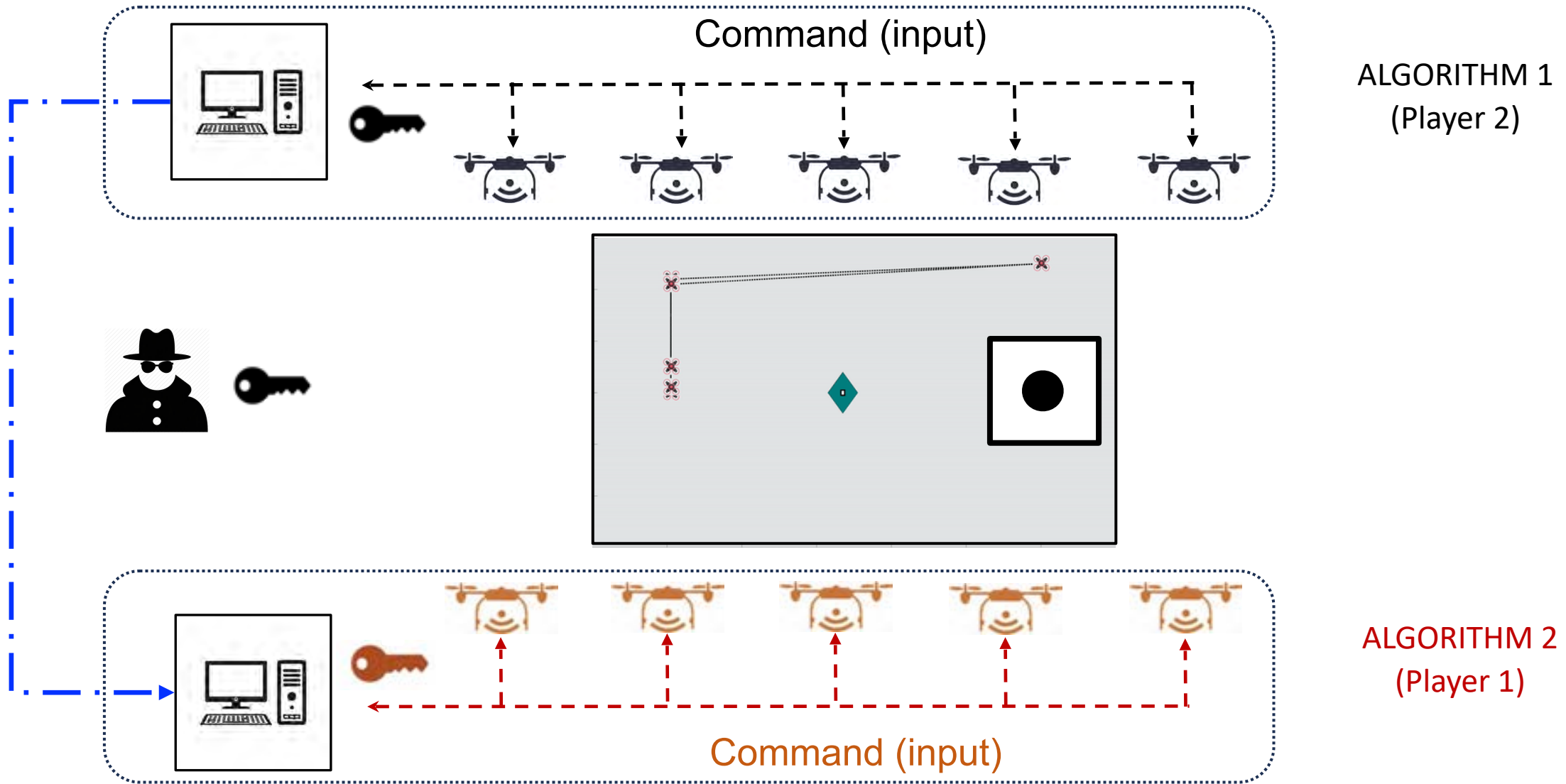
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# Asymmetric Information: Deception in Noncooperative Games

**Key ideas:** Players with privileged information want to:

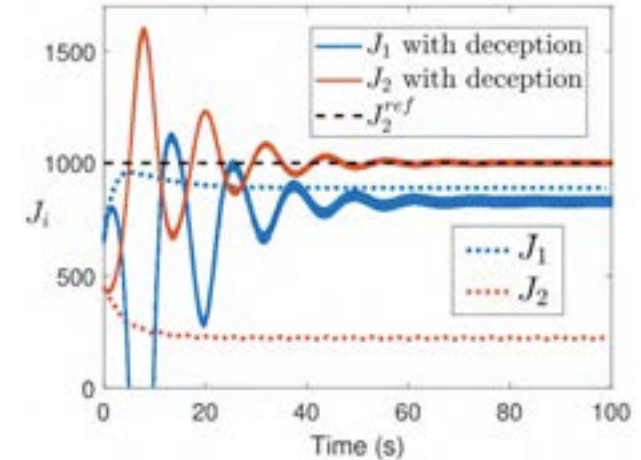
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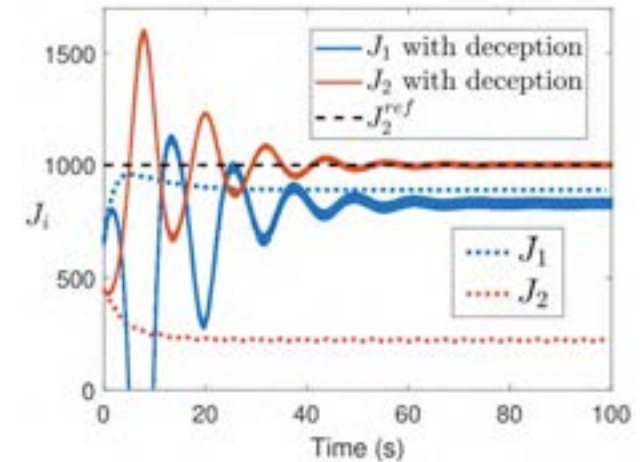
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- a) Deliberately mislead the victims, without changing their algorithms, into **believing or learning models of the game** that are not truthful
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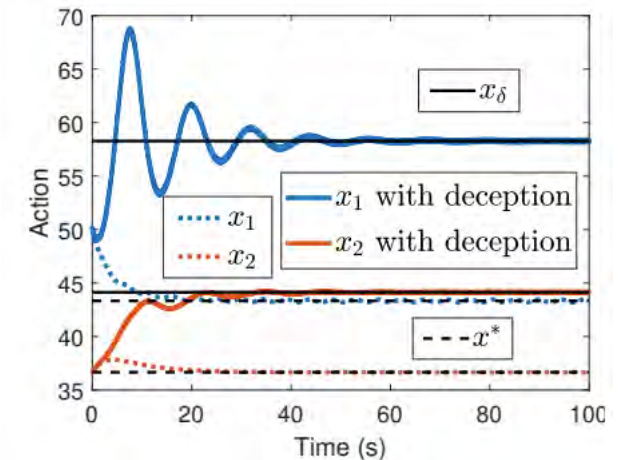
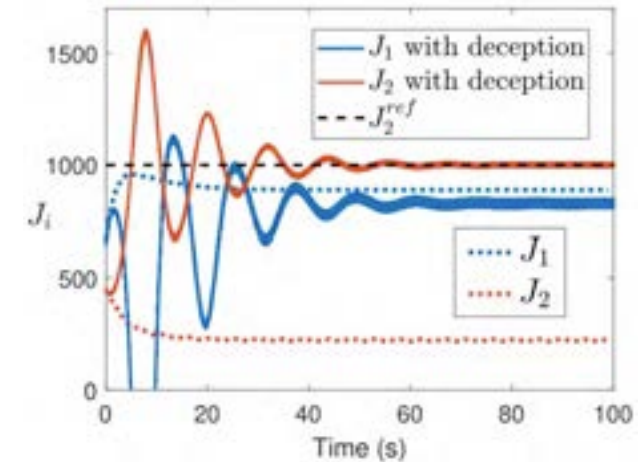
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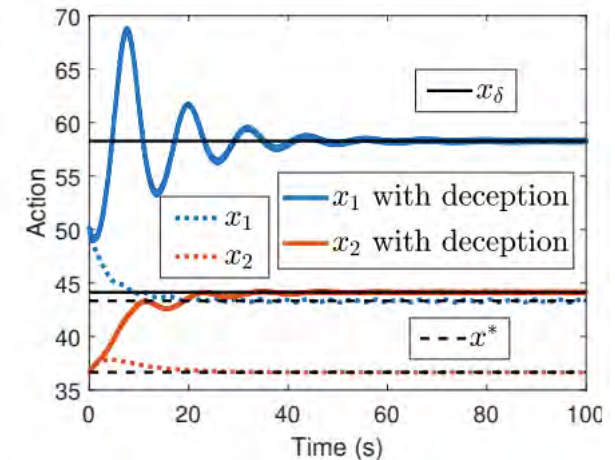
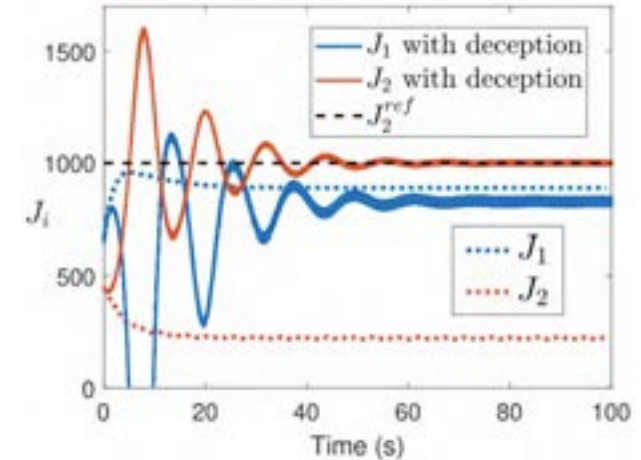
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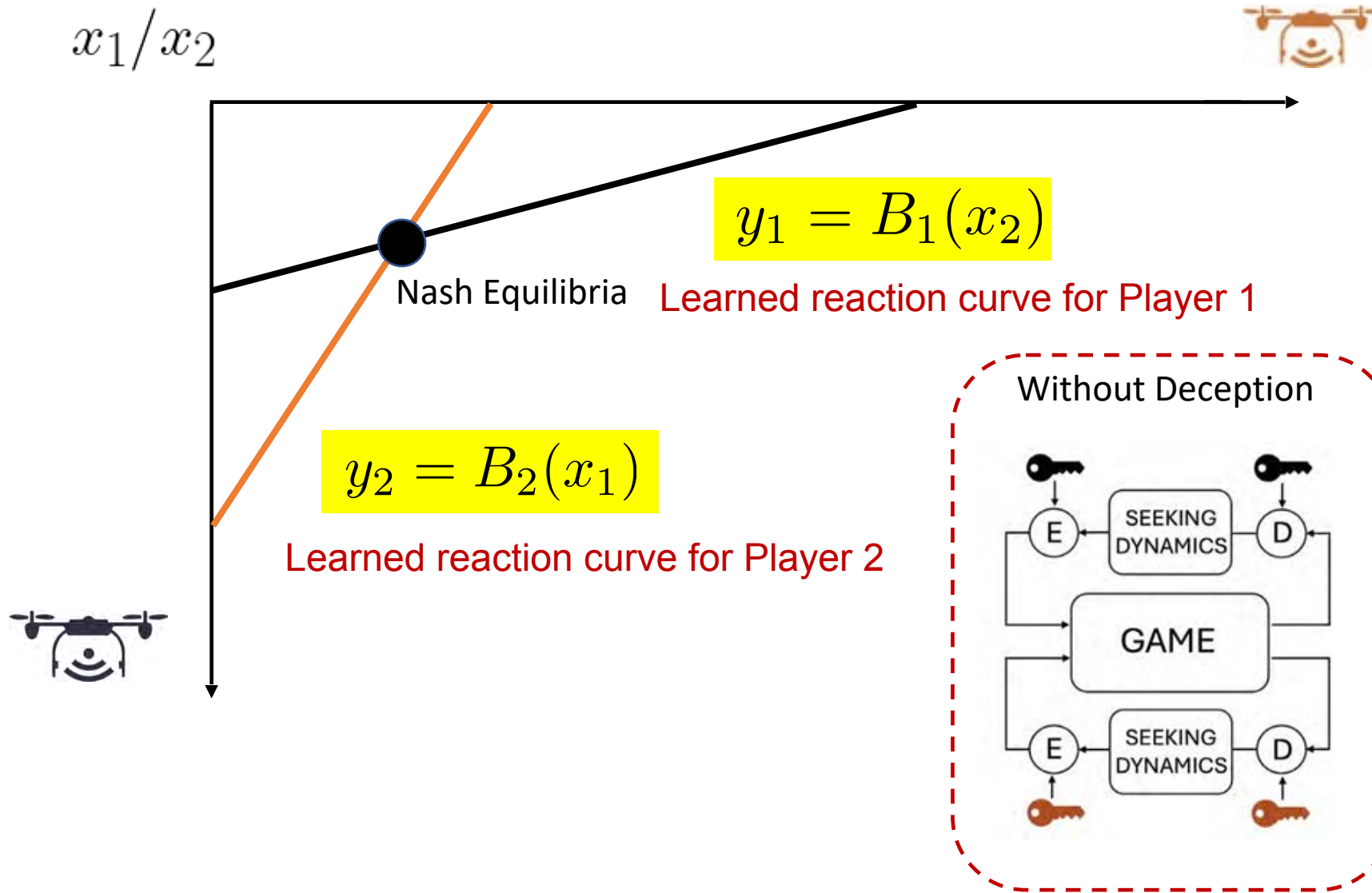
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- b) Via appropriate design of multi-time scale adaptive feedback-based mechanisms that “**weaponize**” the exploration policies of the algorithms



**In the context of learning in games:** control the “best response” that is learned by the victim

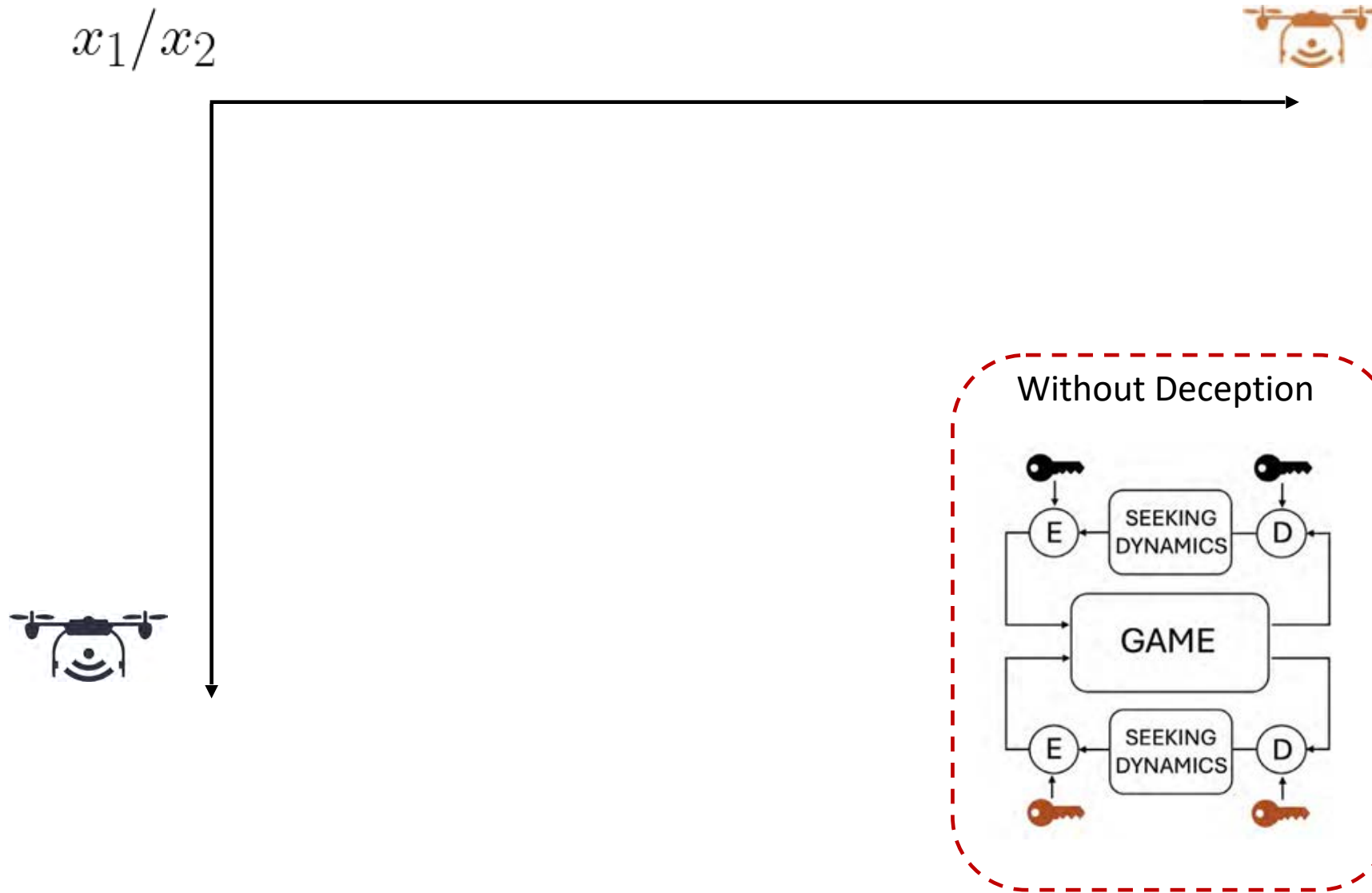


# Asymmetric Information: Deception in Noncooperative Games

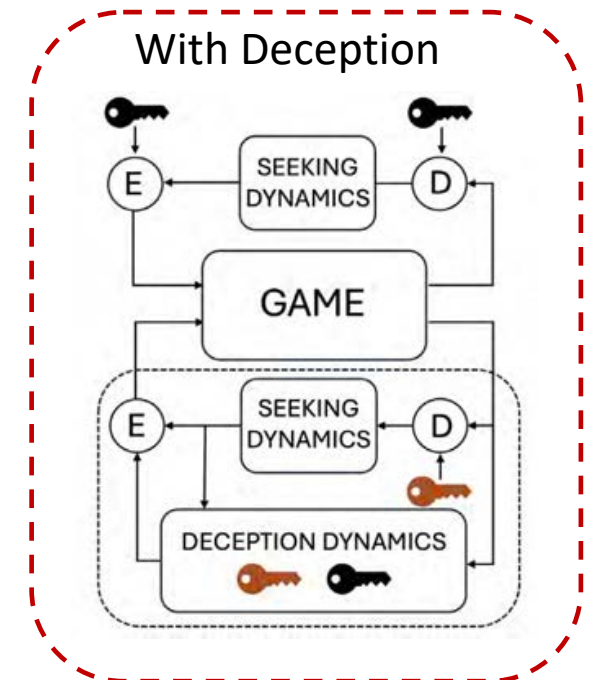
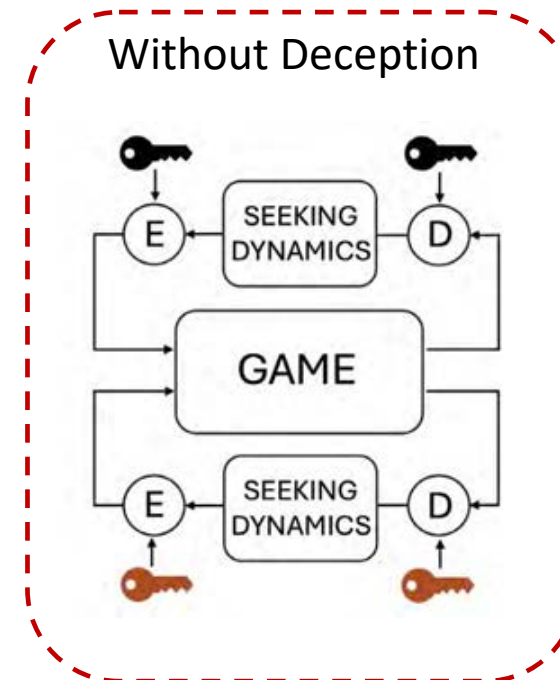
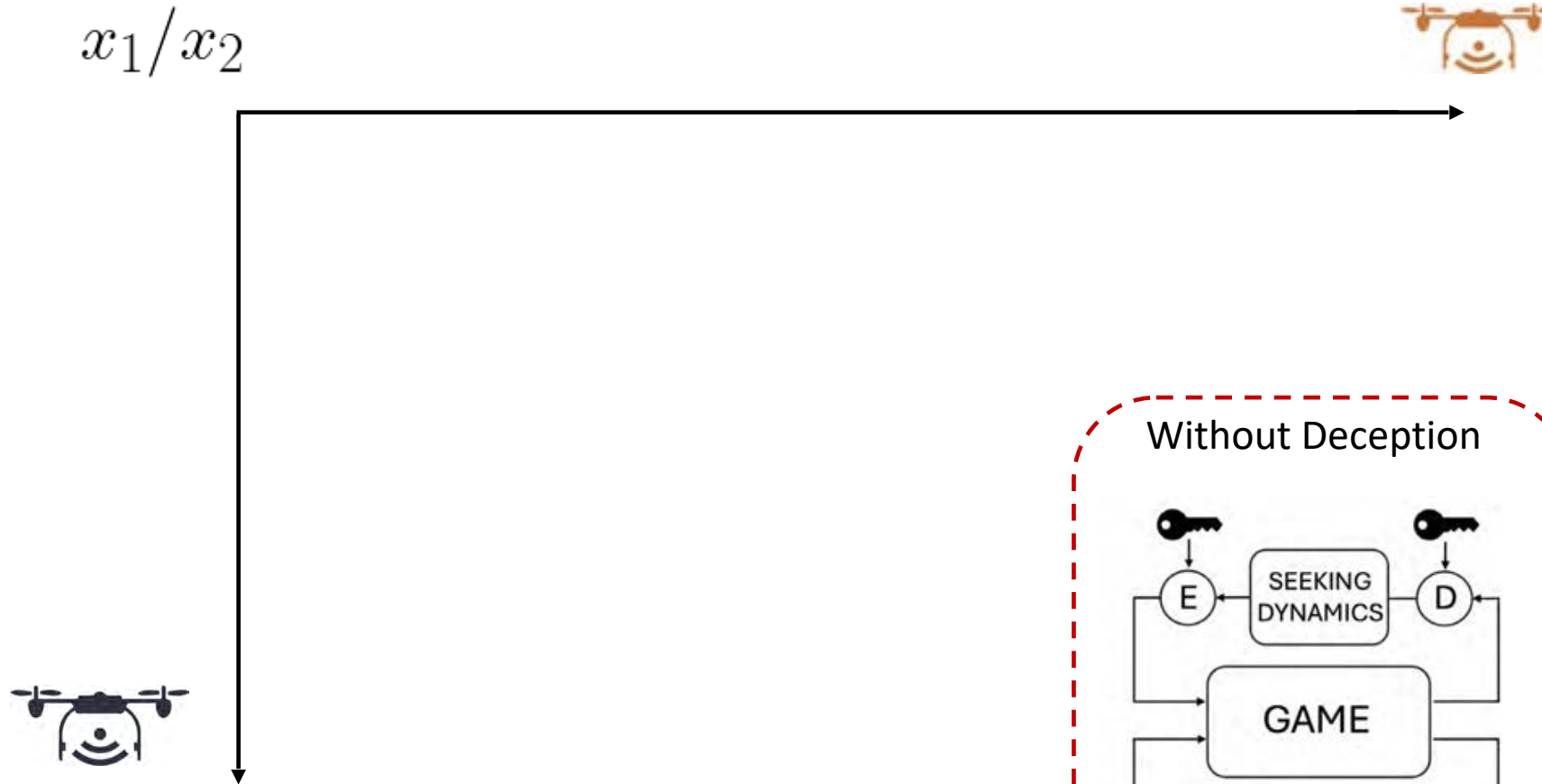




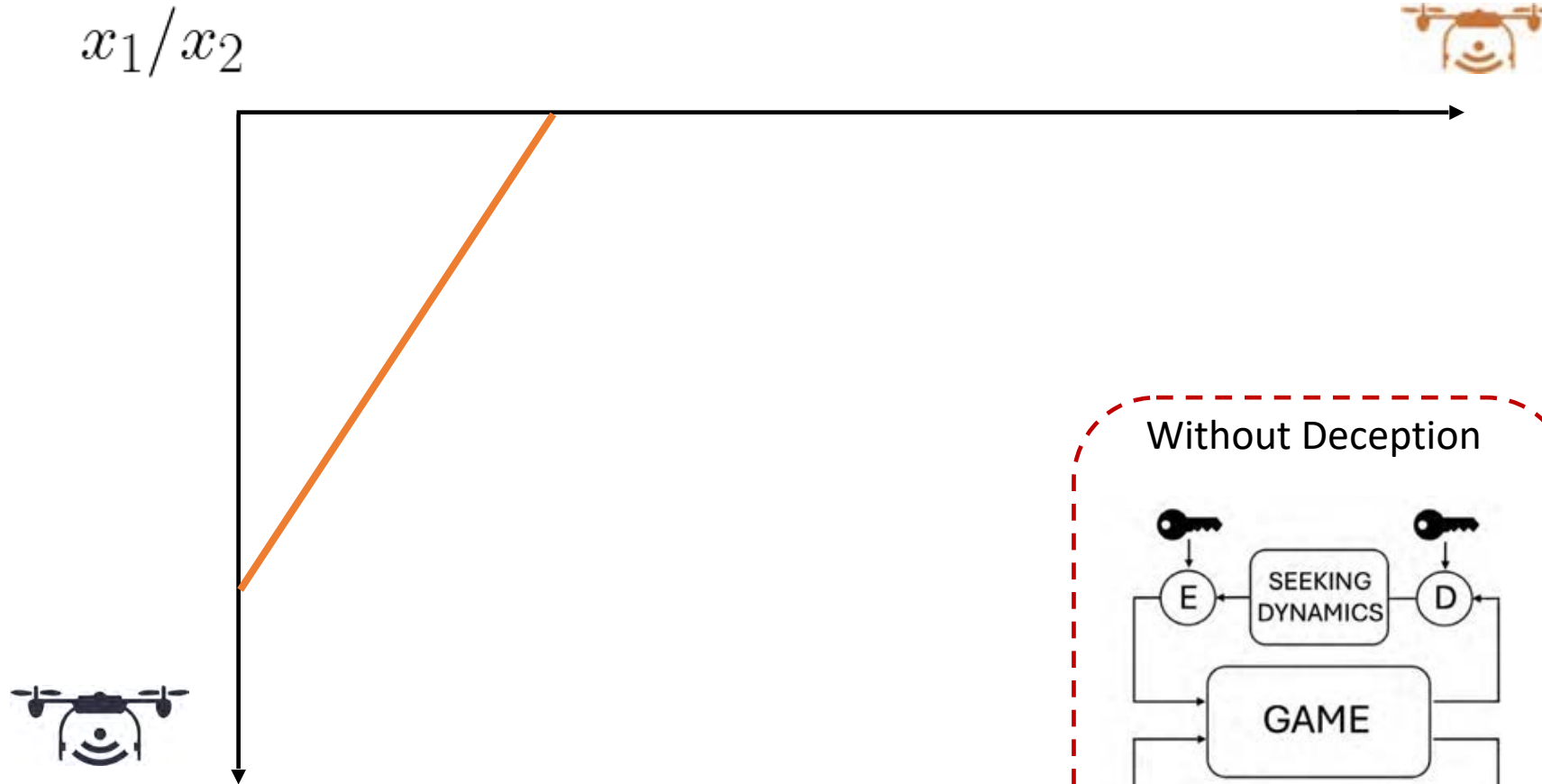
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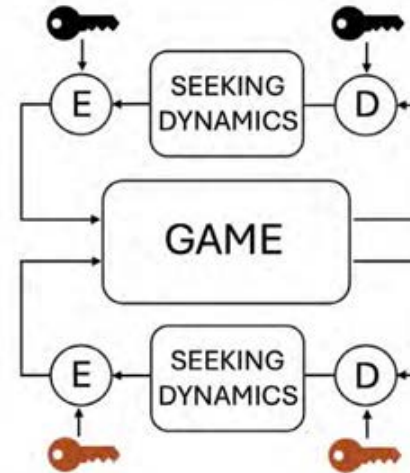
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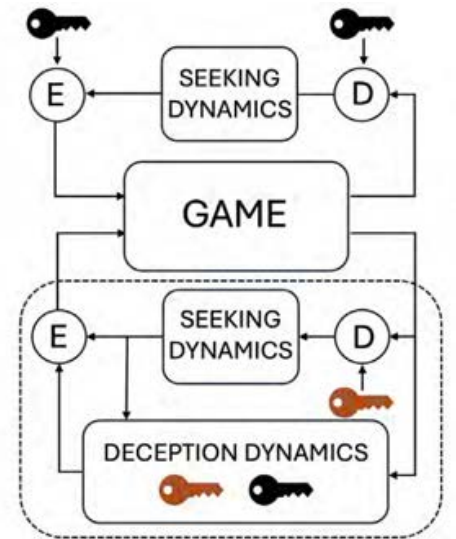
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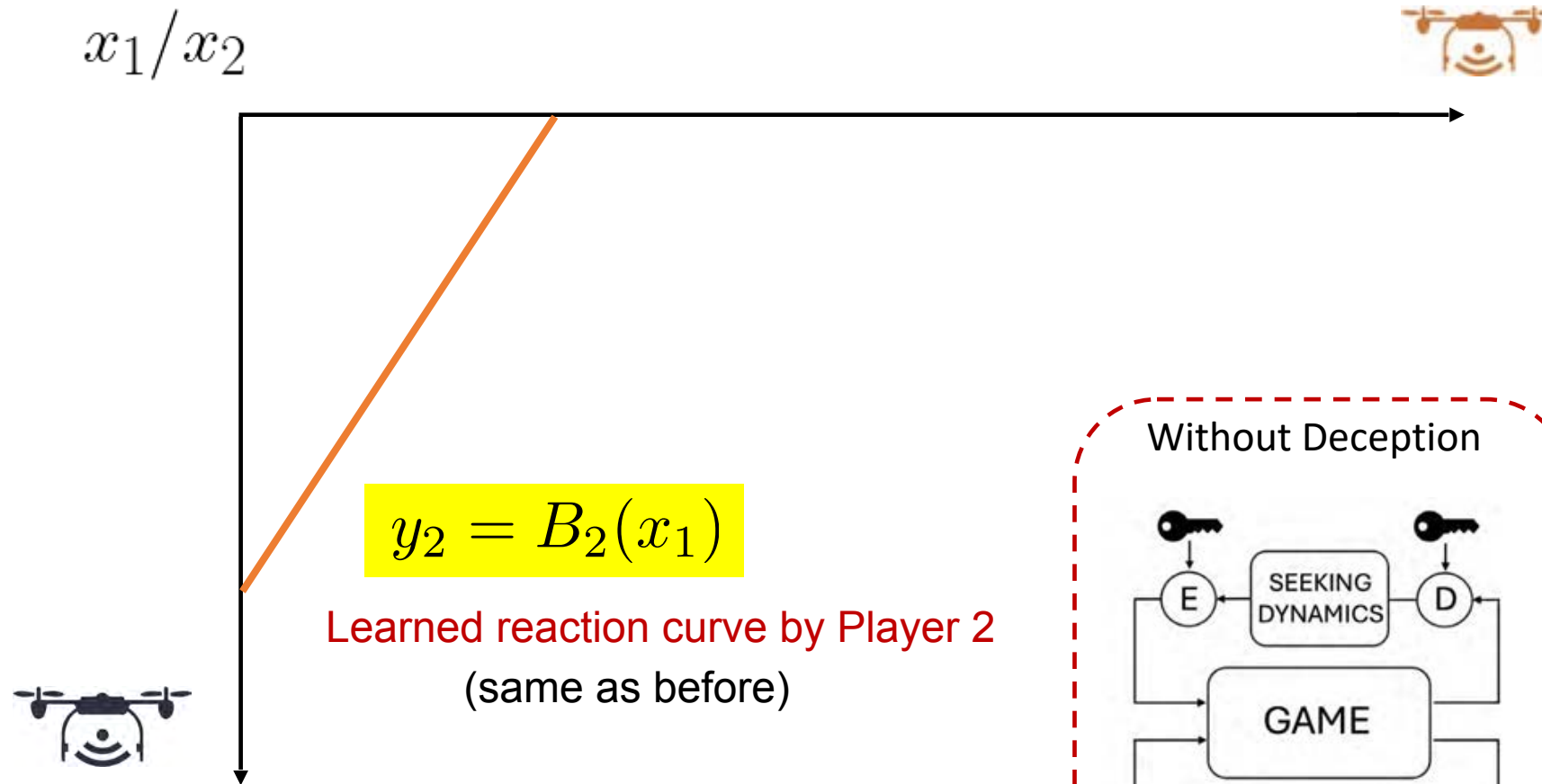
Without Deception



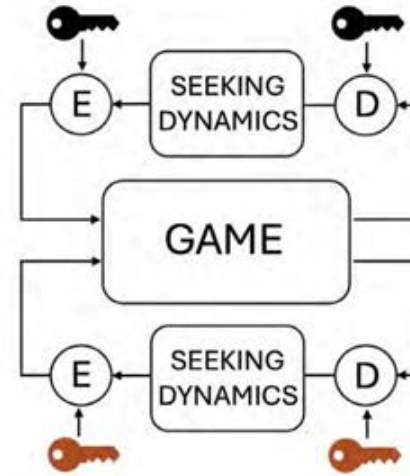
With Deception



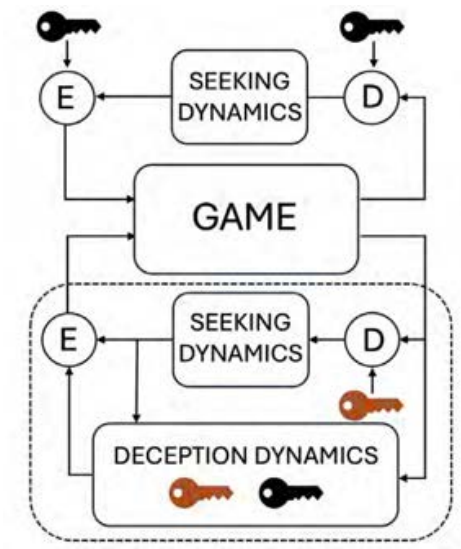
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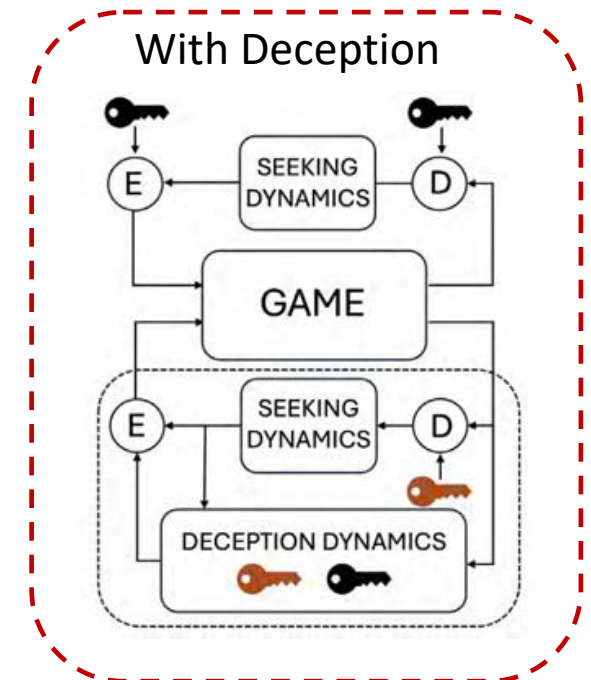
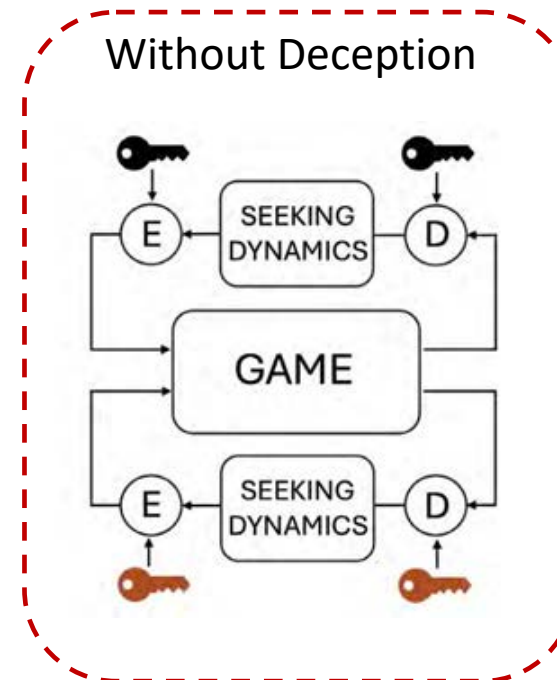
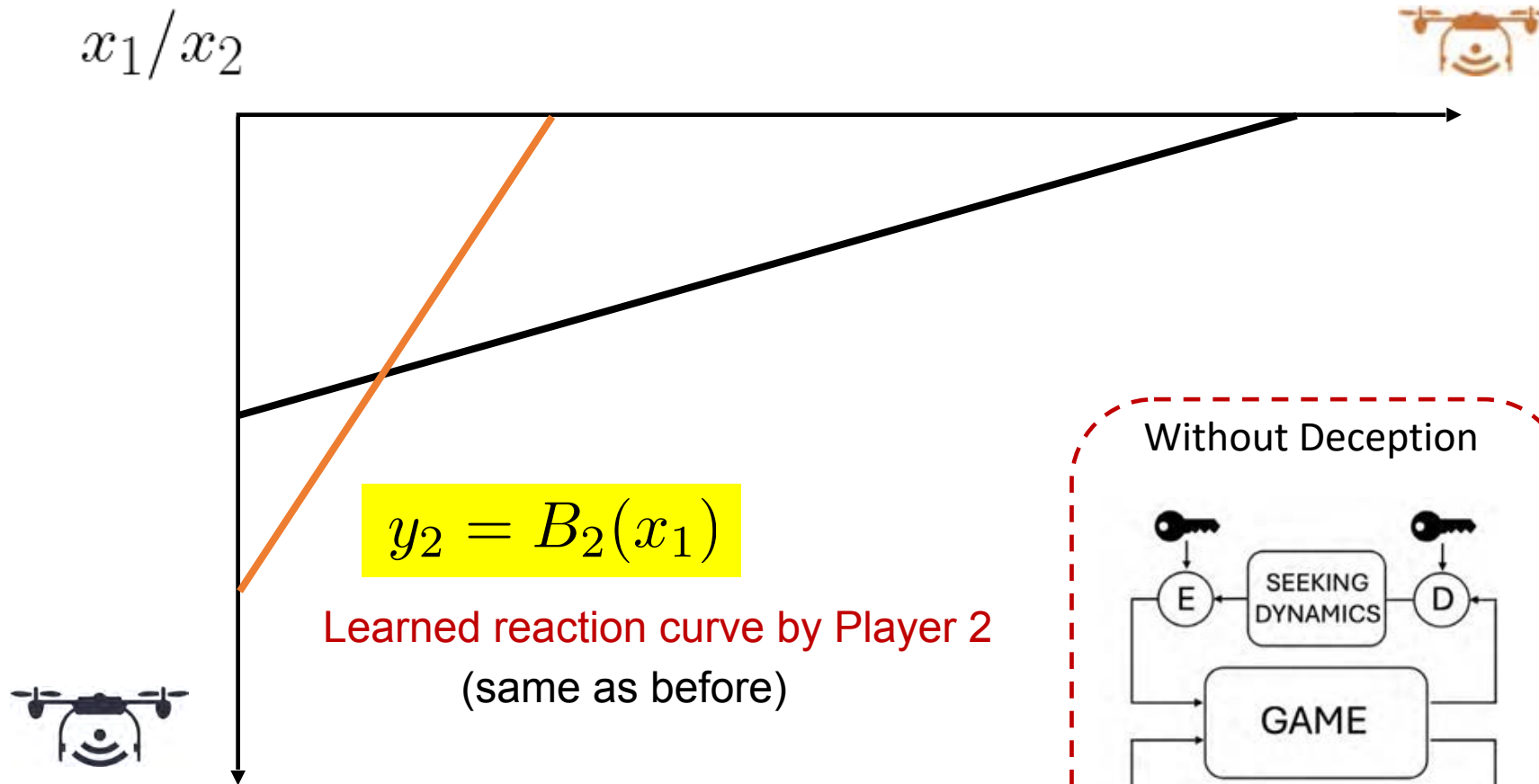
Without Deception



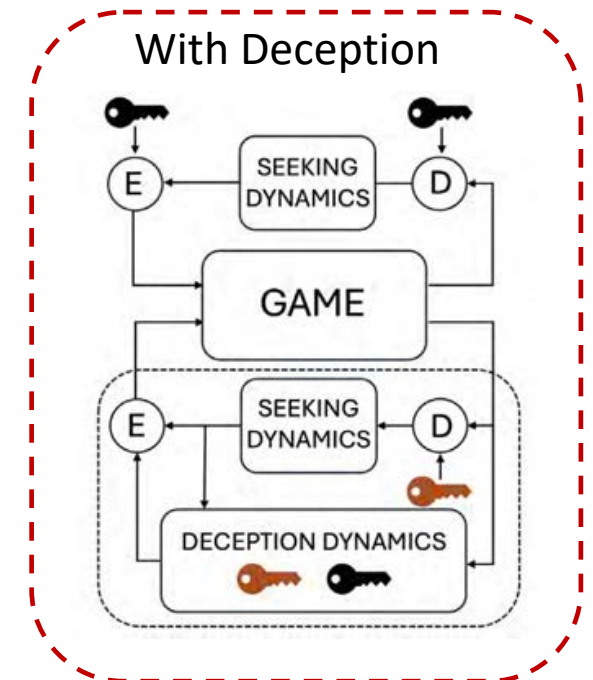
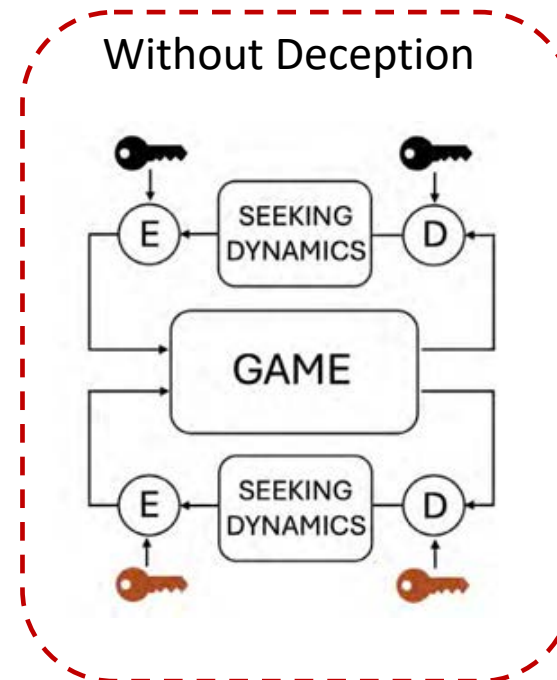
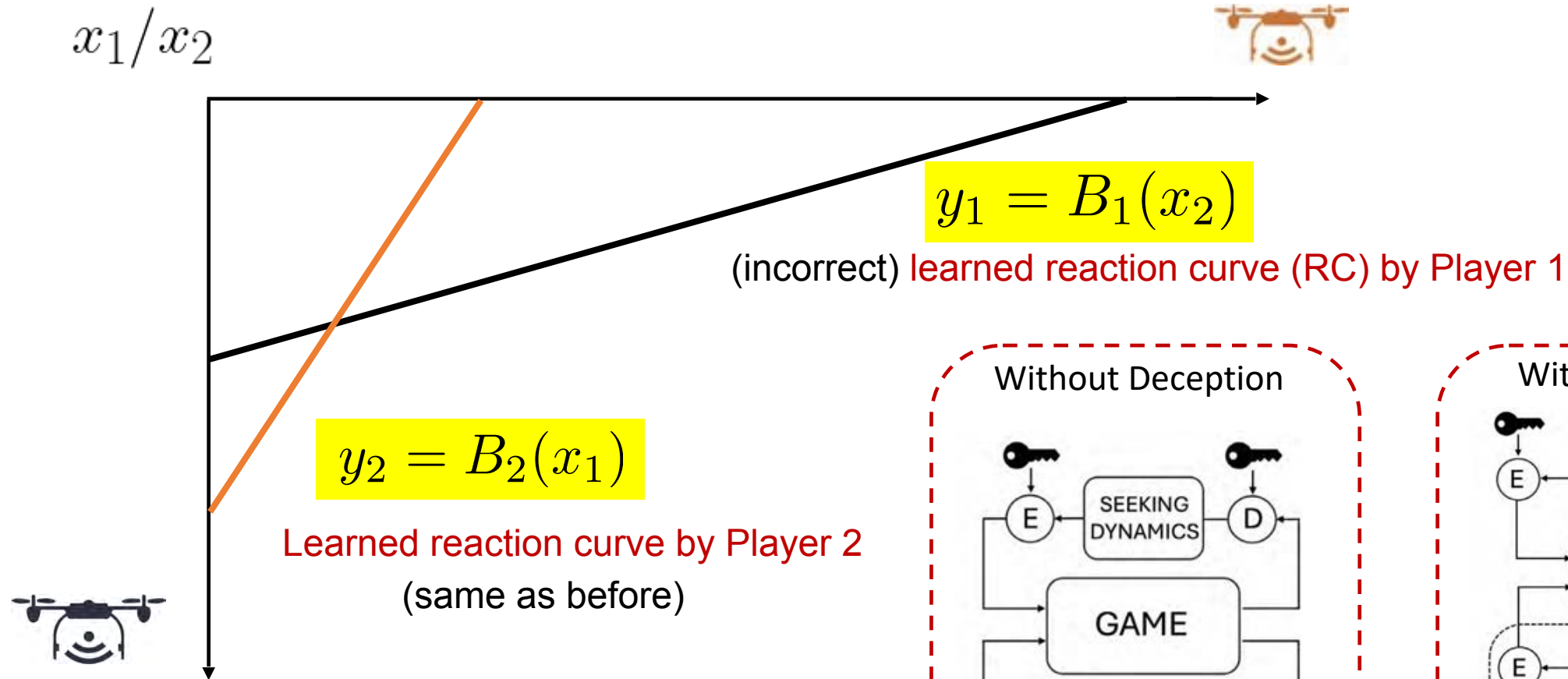
With Deception



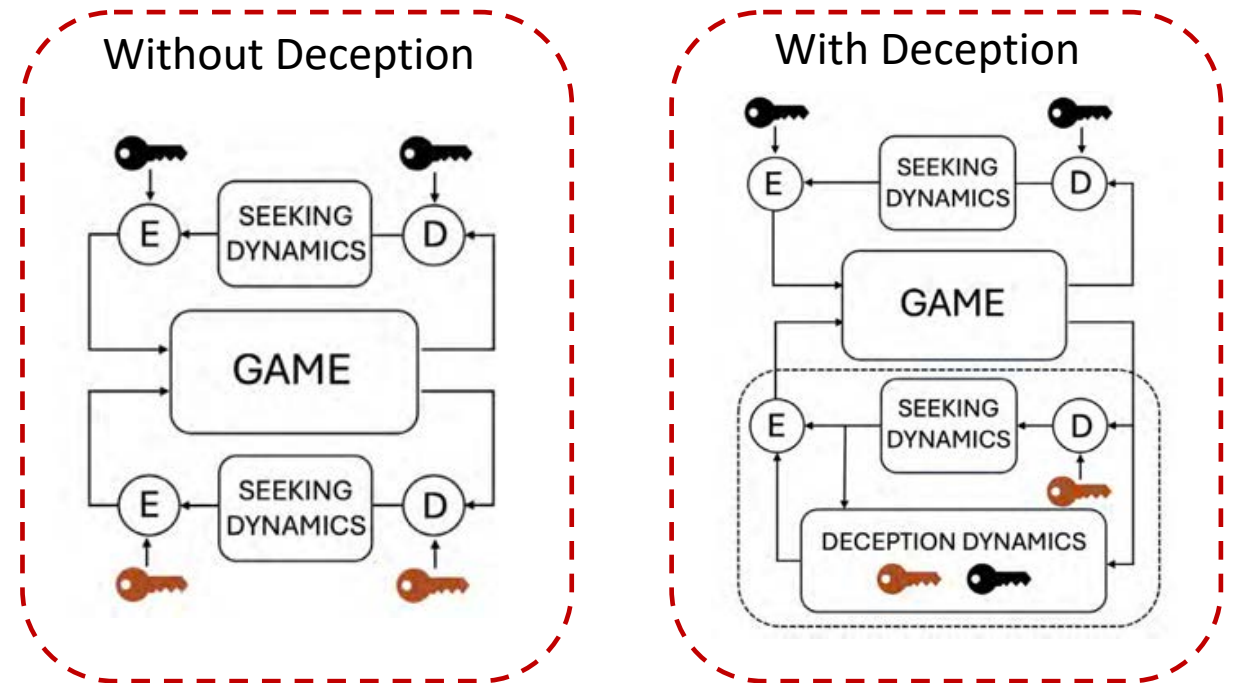
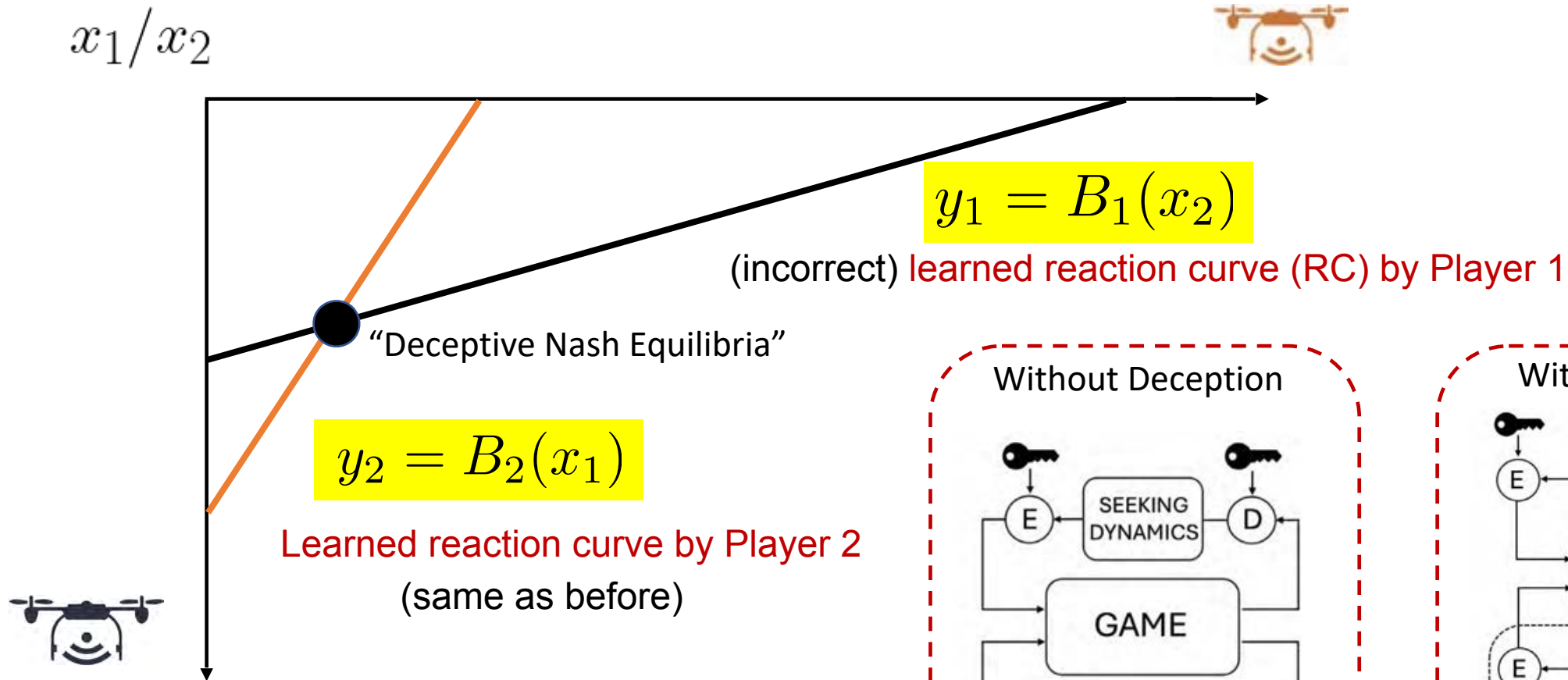
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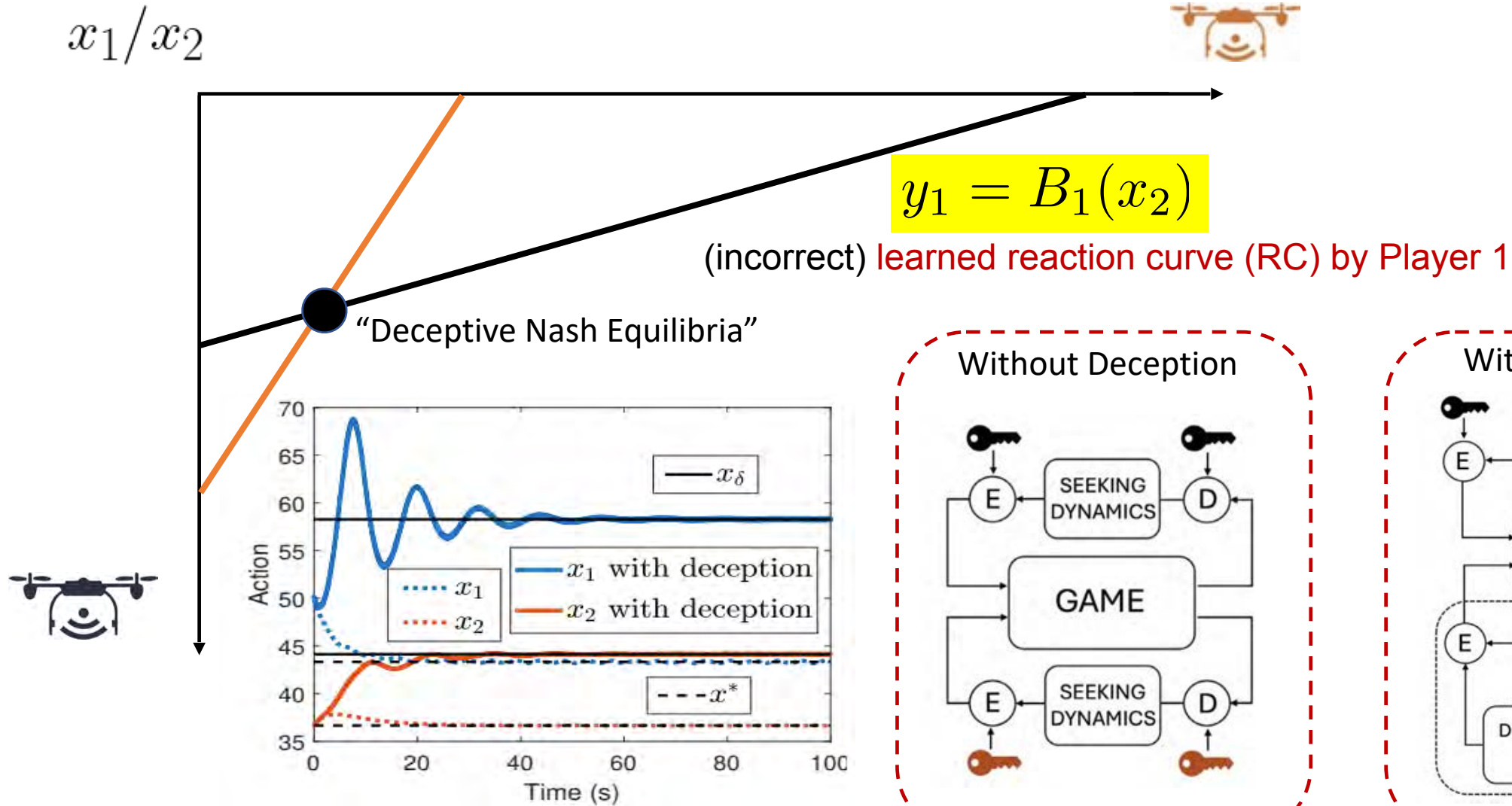


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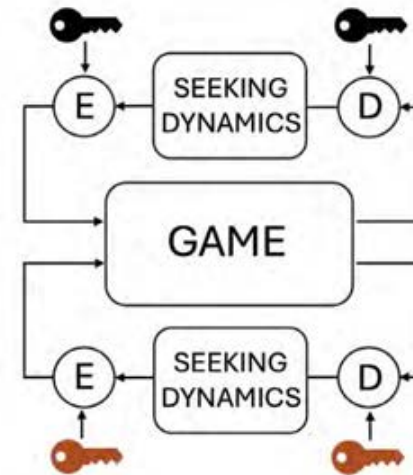




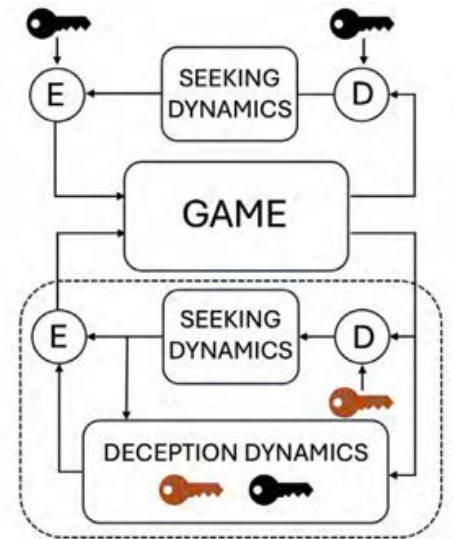
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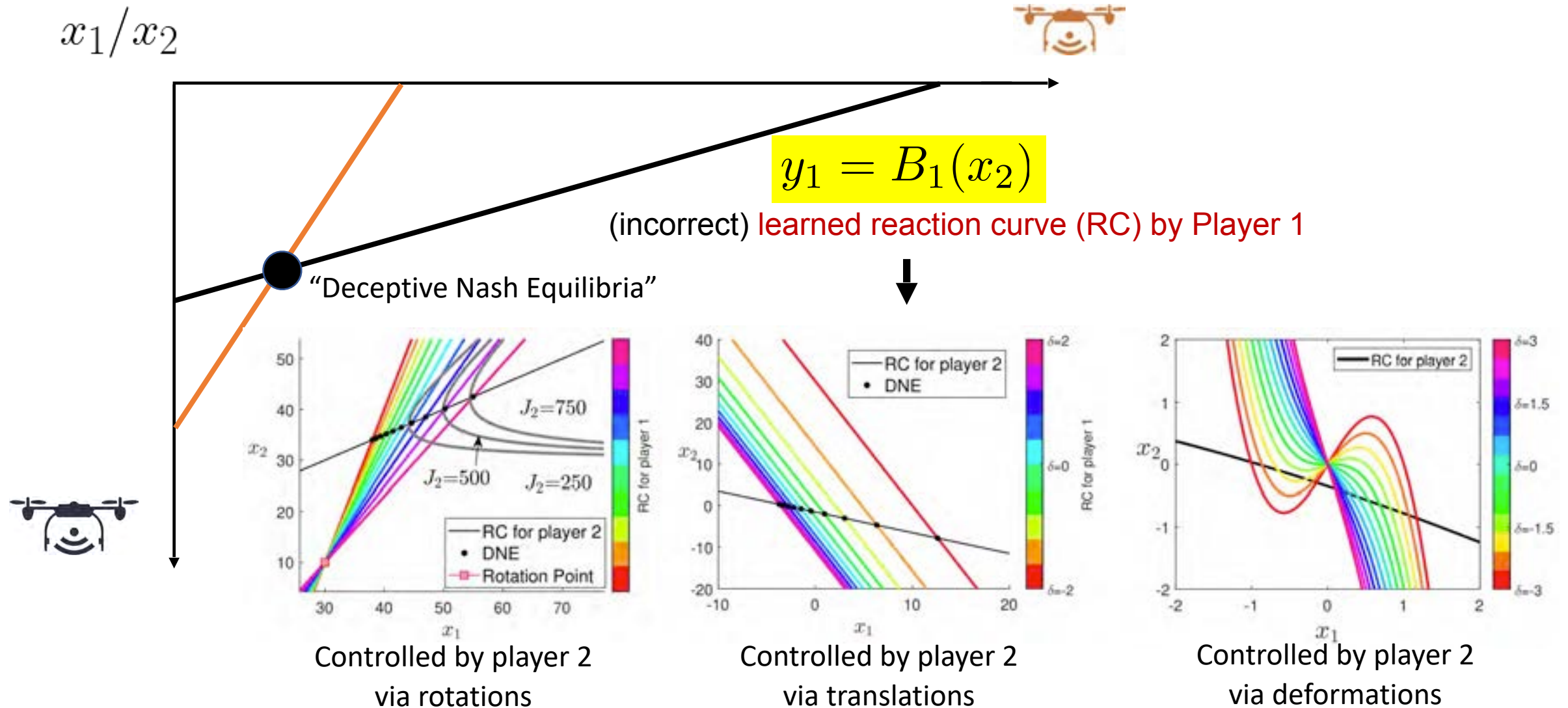
Without Deception



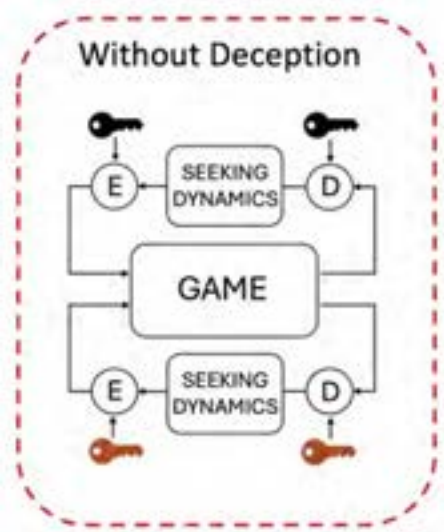
With Deception



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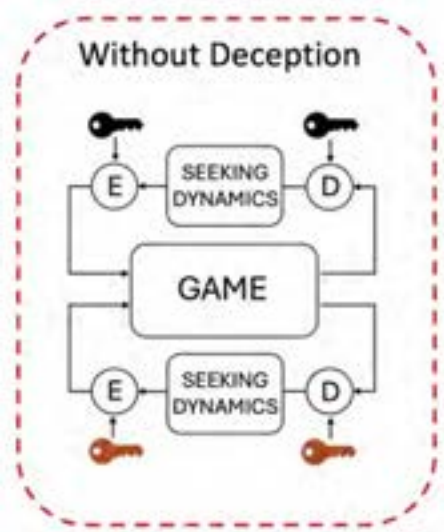
# How to achieve this?



$$x_2 = u_2 + a \sin(\omega_2 t)$$

$$\dot{u}_2 = -\frac{2k}{a} J_2(x) \sin(\omega_2 t)$$

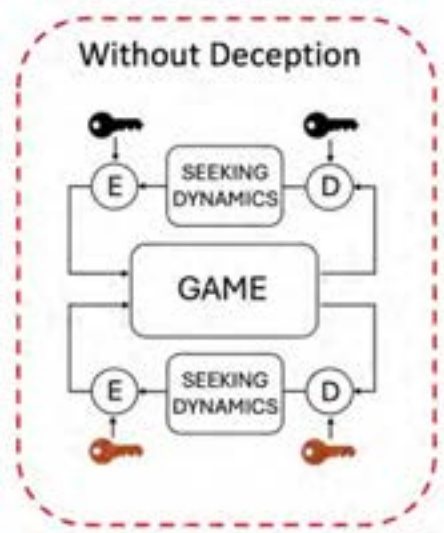
# How to achieve this?



$$x_2 = u_2 + \underbrace{a \sin(\omega_2 t)}_{\text{Exploration}}$$

$$\dot{u}_2 = \underbrace{-\frac{2k}{a} J_2(x) \sin(\omega_2 t)}_{\text{Exploitation}}$$

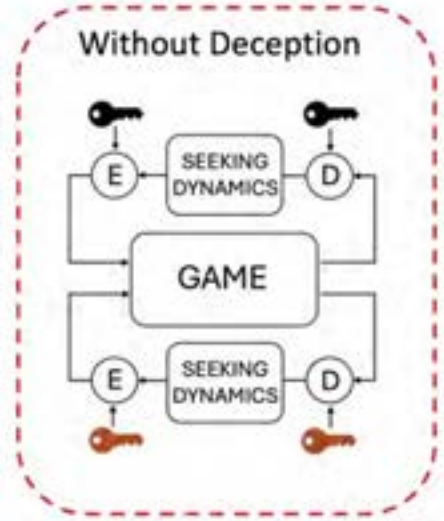
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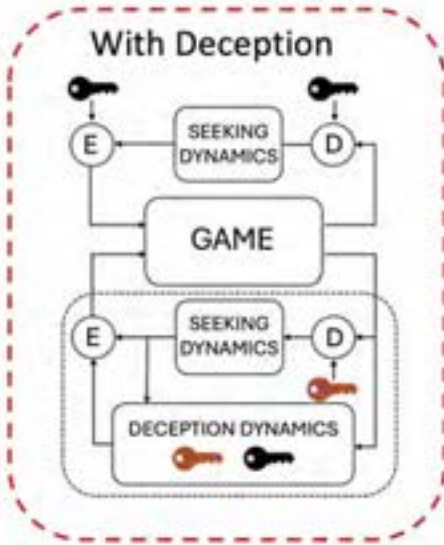
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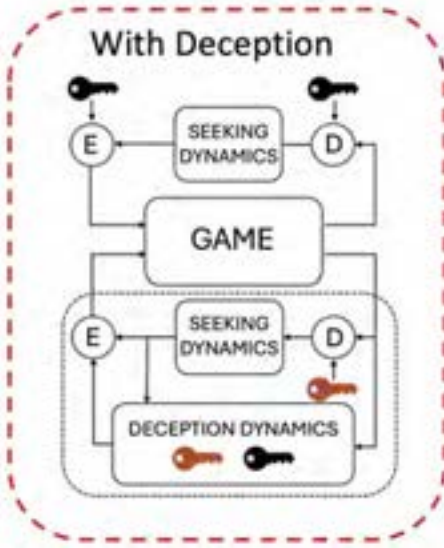
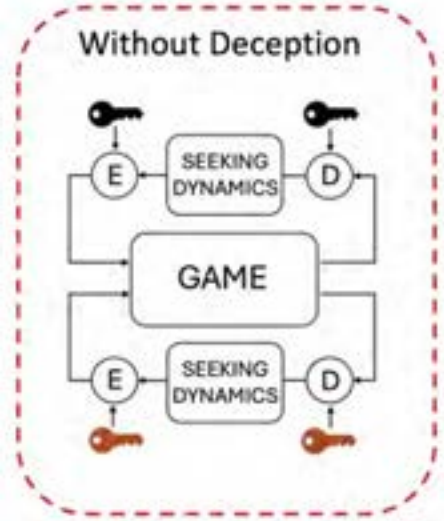


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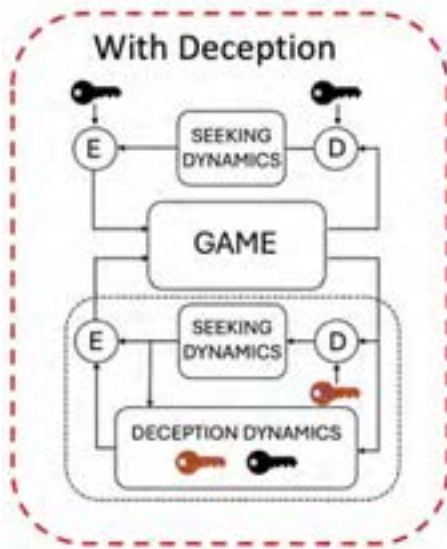
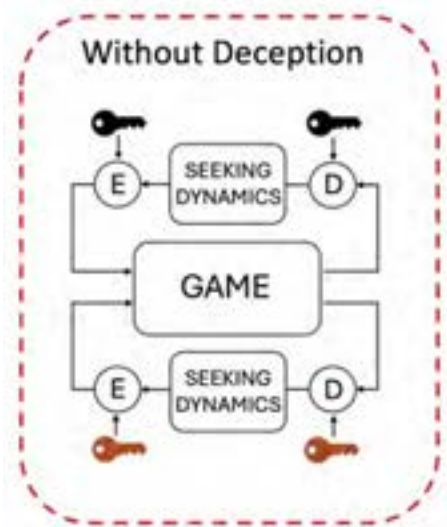
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$$\dot{u}_2 = \underbrace{-\frac{2k}{a} J_2(x) \sin(\omega_2 t)}_{\text{Exploitation}}$$

$$x_2 = u_2 + a \sin(\omega_2 t) + \delta \sin(\omega_1 t) \quad \dot{u}_2 = -\frac{2k}{a} J_2(x) \sin(\omega_2 t)$$



# How to achieve this?



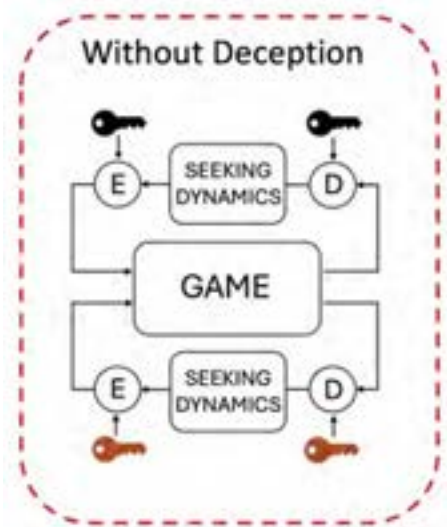
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$$x_2 = u_2 + \underbrace{a \sin(\omega_2 t) + \delta \sin(\omega_1 t)}_{\text{Exploration with Deception}}$$

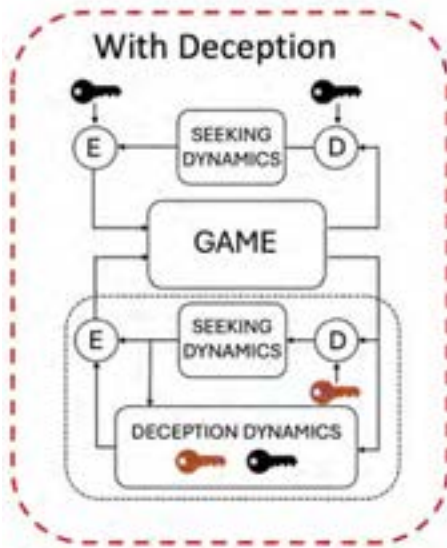
$$\dot{u}_2 = \underbrace{-\frac{2k}{a} J_2(x) \sin(\omega_2 t)}_{\text{Exploitation}}$$

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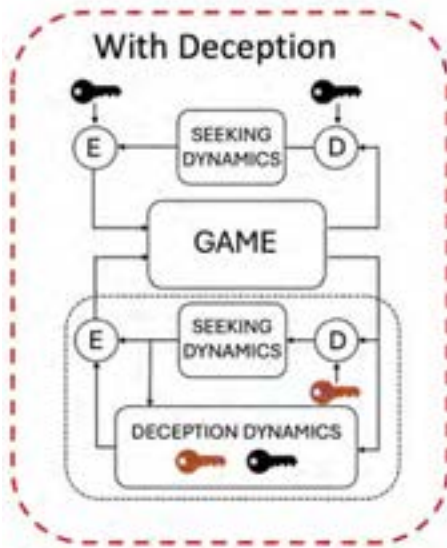
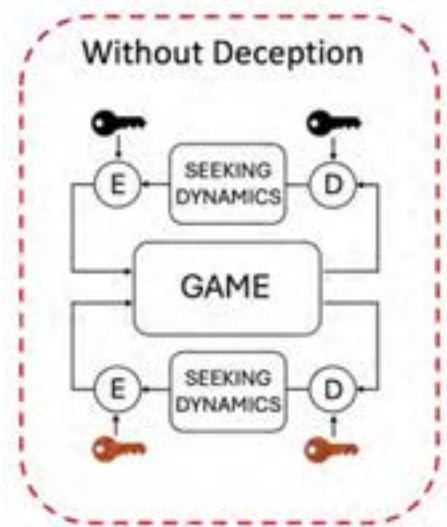
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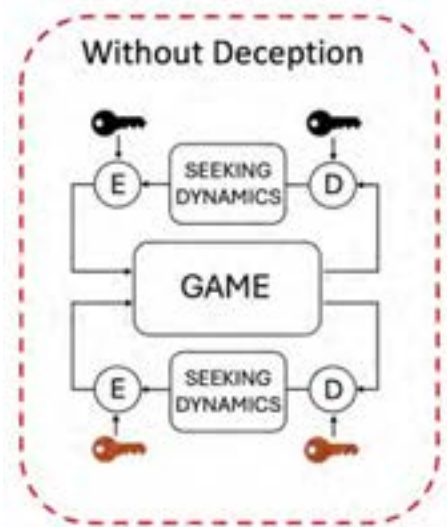
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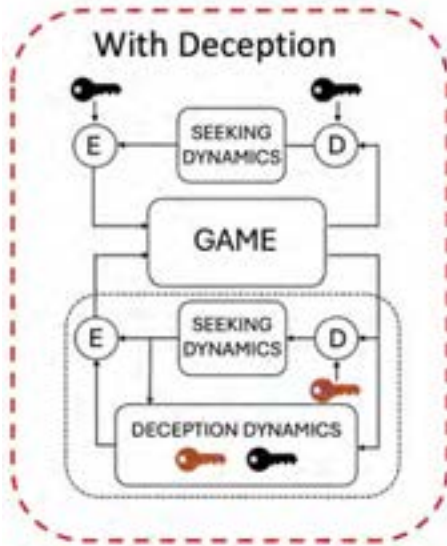


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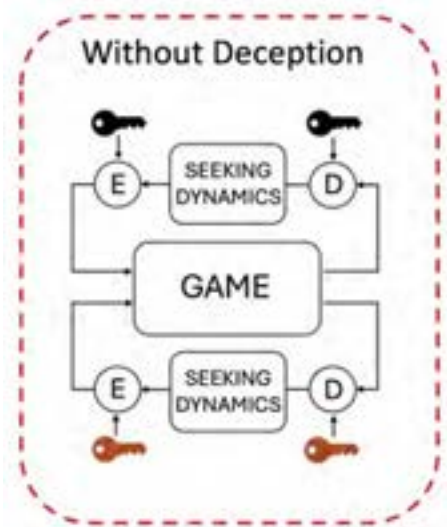
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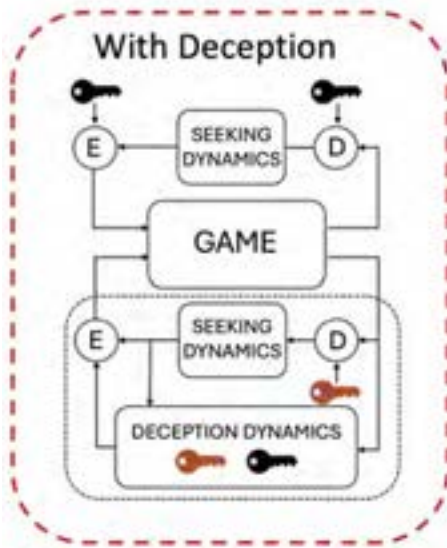


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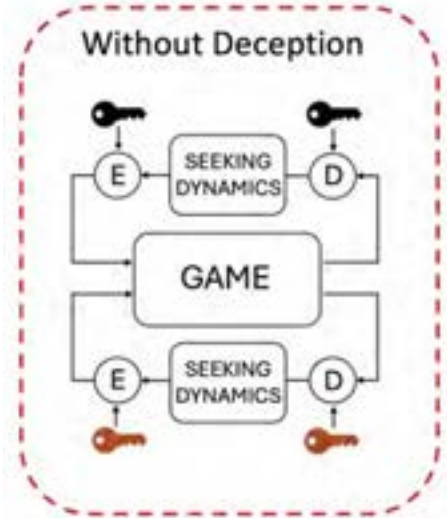


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$$\dot{\delta}_2 = \varepsilon F_2(\eta_2, J_2, u_2)$$

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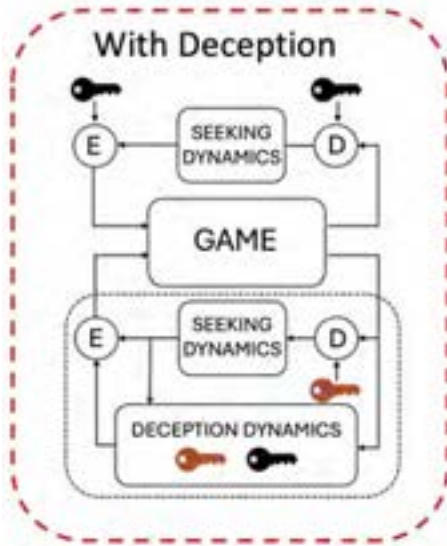


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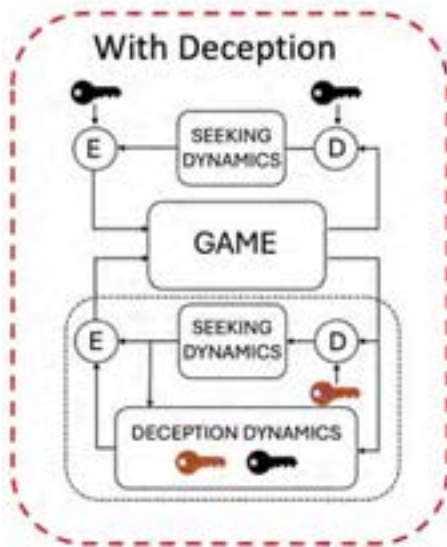
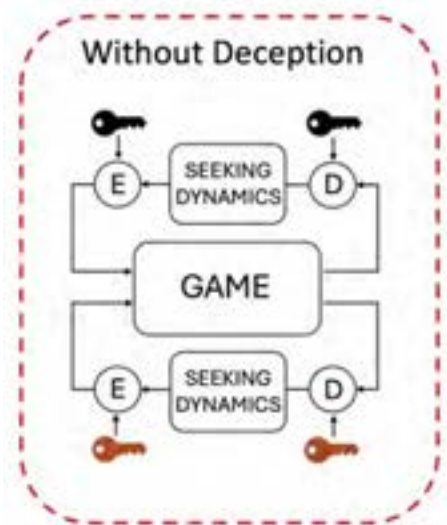


$$\dot{\delta}_2 = \varepsilon F_2(\eta_2, J_2, u_2)$$

**Key idea:** close the loop (slowly) to control the RC learned by the victim's algorithm



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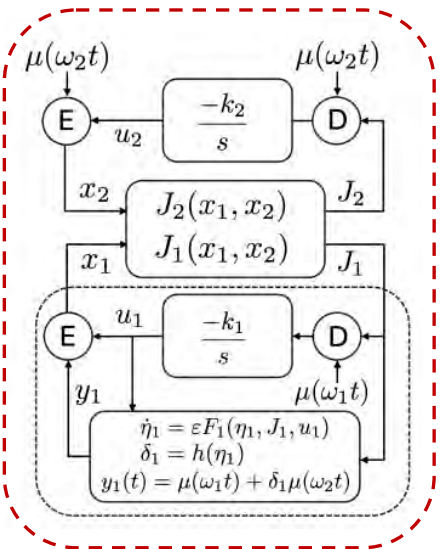
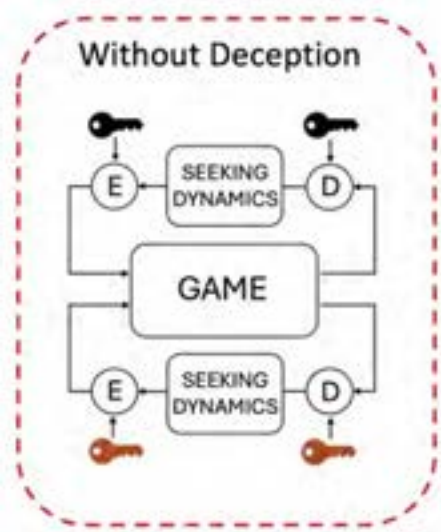
**Example:**  $\dot{\delta}_2 = \varepsilon (J_2(x) - J_2^{\text{ref}})$


Desired reference payoff by the deceiver





## How to achieve this?



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## Dynamic Exploration with Deception

## Exploitation

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Desired reference payoff  
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# How to achieve this?



# How to achieve this?

Synthesis and analysis of general (deterministic) **deception algorithms**:

Dynamic Exploitation Policy:

$$\dot{u}_i(t) = -\tilde{k} J_i(x(t)) \mu(\omega_i t), \quad \eta > 0,$$

Can be seen as the continuous-time limit of  
a “model-free” pseudo-gradient flow

Dynamic Exploration Policy:

$$\begin{aligned} x_i(t) &= u_i(t) + a \left( \mu(\omega_i t) + \delta_i(t) \sum_{j=1}^n \mu(\omega_{i_j} t) \right), \\ \dot{\eta}_i(t) &= \varepsilon F_i(\eta_i(t), J_i(x(t)), u_i(t)), \quad \varepsilon > 0. \\ \delta_i(t) &= h_i(\eta_i(t), x_i(t)), \end{aligned}$$



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$$\dot{\tilde{u}}_i = \nabla_i \tilde{J}_i(\tilde{u}) = \begin{cases} \nabla_i J_i(\tilde{u}) + \sum_{k \in \mathcal{K}_i} \delta_k \nabla_k J_i(\tilde{u}) \\ \nabla_i J_i(\tilde{u}) \end{cases}$$



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For the “oblivious” players (victims)



For the “deceptive” players (attackers)



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**In words:** deceptive players are able to dynamically inject **their externalities** into the best-response curves of the victims





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M. Tang, U. Javed, X. Chen, M. Krstic, J. I. Poveda, "[Deception in Nash Equilibrium Seeking](#)", [arXiv:2407.05168](#), 2024.



# Some mathematical tools and results (for ODEs)

## Algorithms of interest:

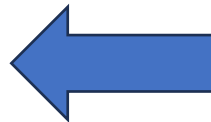
$$\begin{aligned}\dot{u}_i(t) &= -\tilde{k} J_i(x(t)) \mu(\omega_i t), \quad \eta > 0, \\ x_i(t) &= u_i(t) + a \left( \mu(\omega_i t) + \delta_i(t) \sum_{j=1}^n \mu(\omega_{i_j} t) \right), \\ \dot{\eta}_i(t) &= \varepsilon F_i(\eta_i(t), J_i(x(t)), u_i(t)), \quad \varepsilon > 0. \\ \delta_i(t) &= h_i(\eta_i(t), x_i(t)),\end{aligned}$$

## Main results:

- Geometric characterization of **new reaction curves**: rotations, translations, etc
- Conditions for **local exponential stability** of the **deceptive Nash equilibria**
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Averaging  
Theory for ODEs  
+  
Perturbation-  
based Analysis

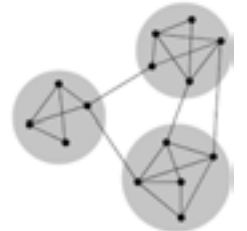


## Approximate model of induced behavior:

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## Convergence results depend on:

- **graph structure** describing interactions between players
- **structure of cost functions**: quadratic, strongly monotone, aggregative, etc
- how “**aggressive**” is the deceiver:



$$\dot{\delta}_2 = \varepsilon (J_2(x) - J_2^{\text{ref}})$$

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M. Tang, U. Javed, X. Chen, M. Krstic, J. I. Poveda, "[Deception in Nash Equilibrium Seeking](#)", [arXiv:2407.05168](#), 2024.



# Some mathematical tools and results (for ODEs)

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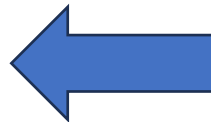
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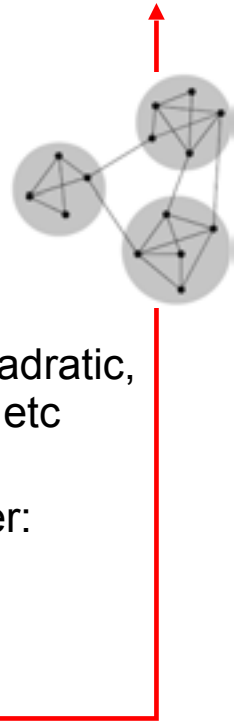
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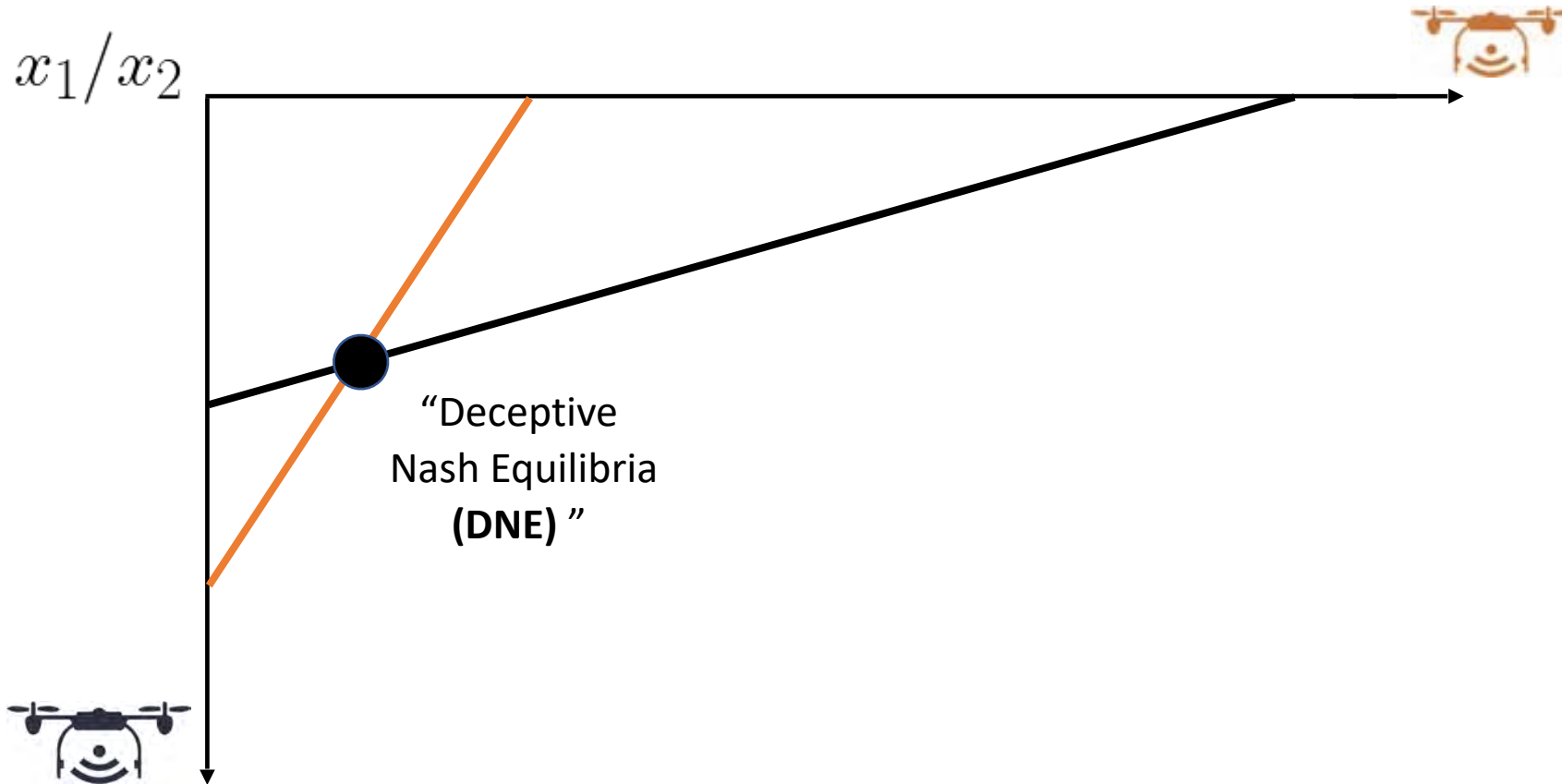
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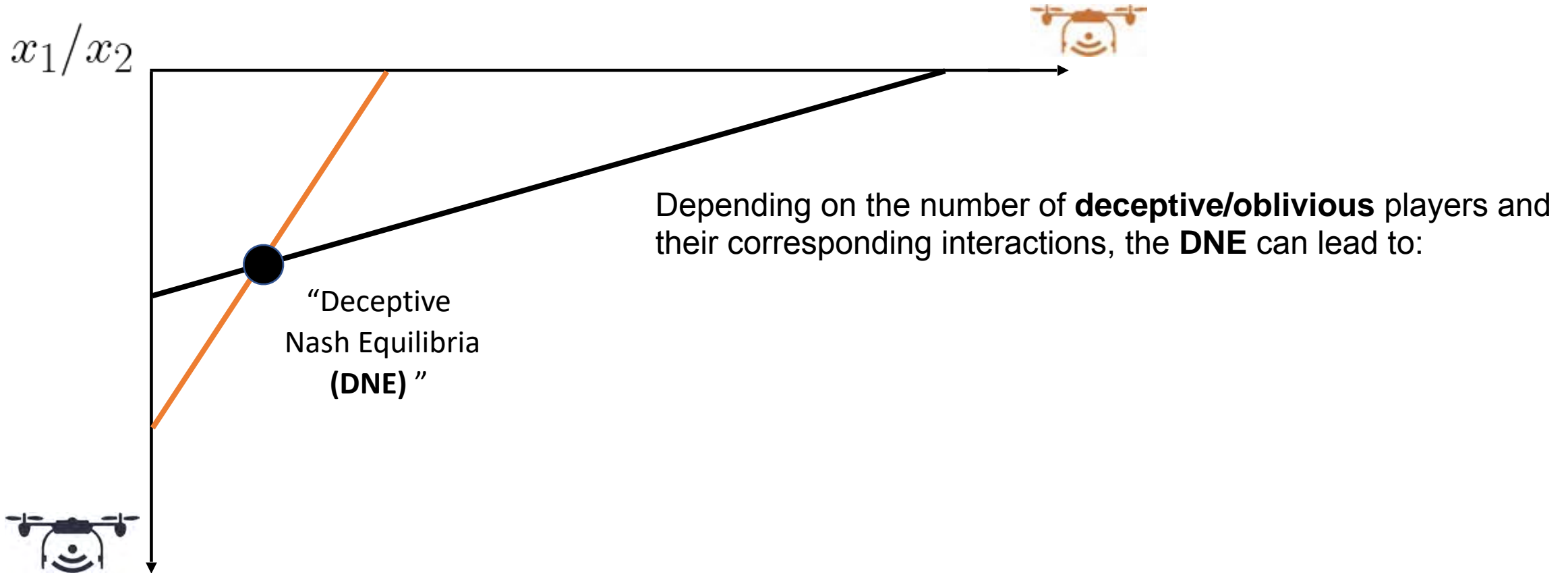
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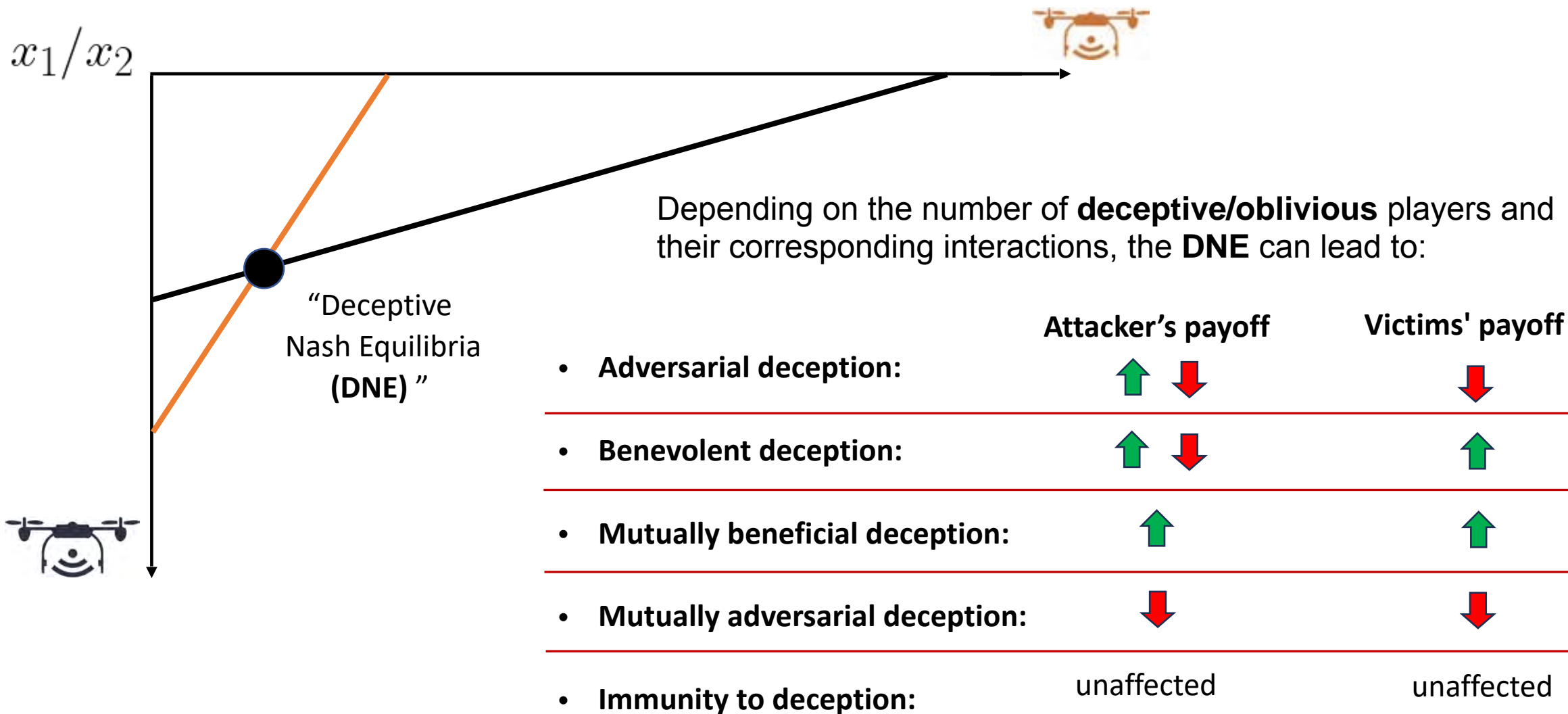
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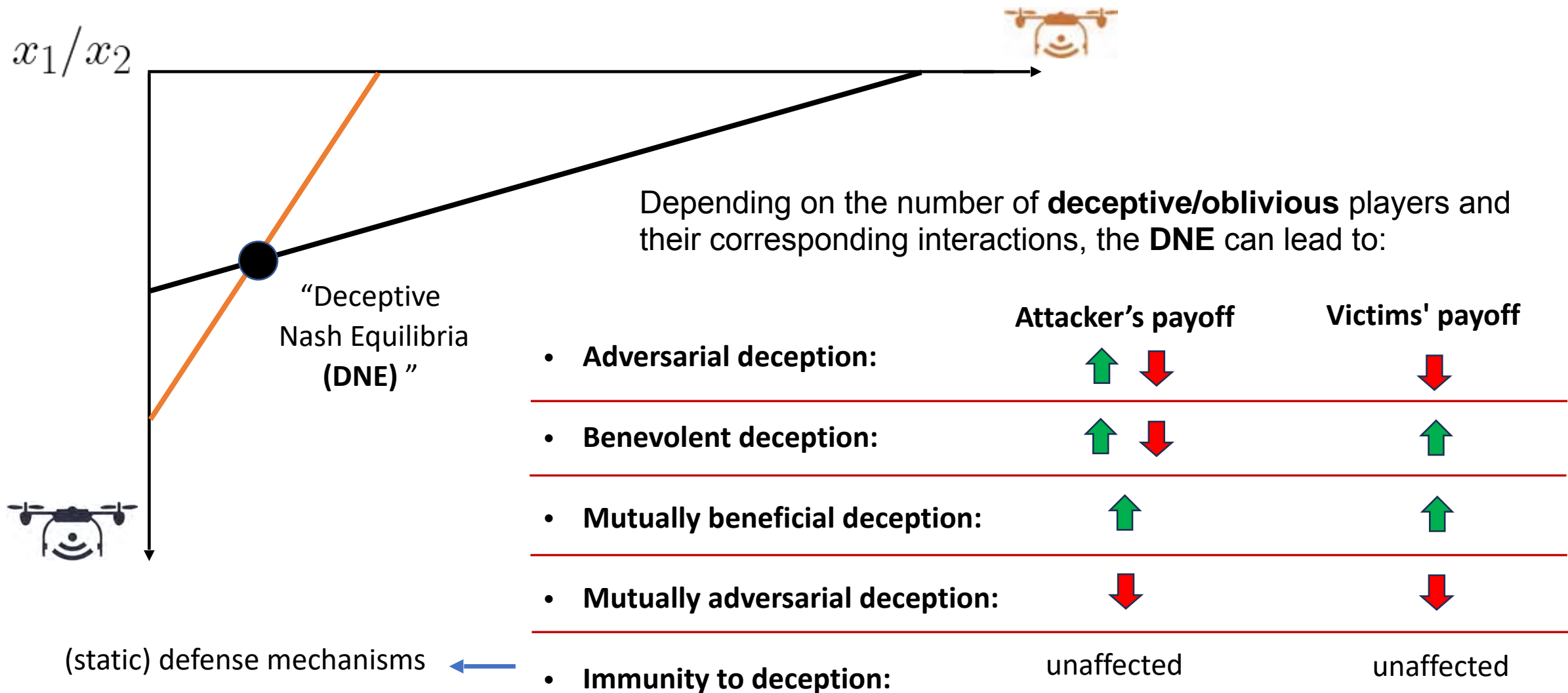
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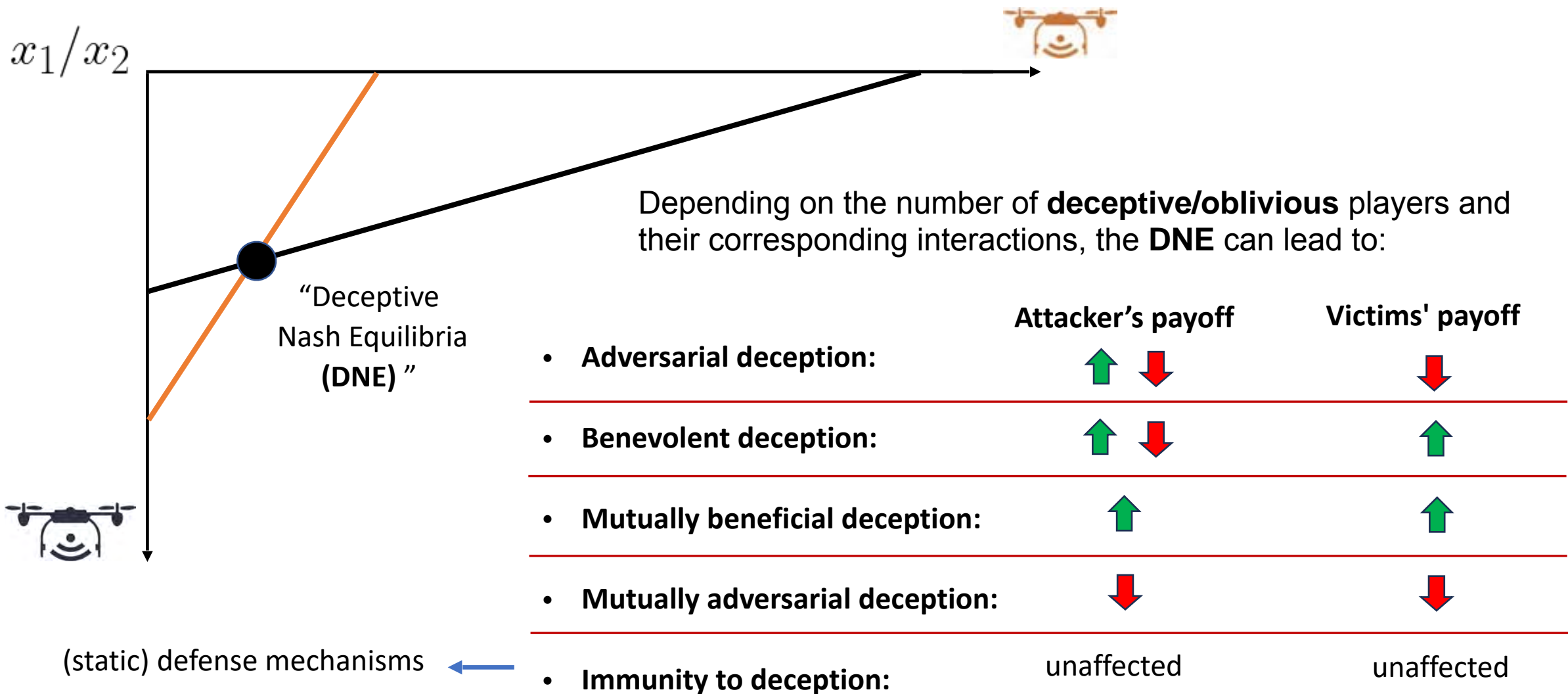


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K. Vamvoudakis, F. Fotiadis, T. Başar, V. Gupta, J. I. Poveda, M. Tang, M. Krstic, Q. Zhu, "*Deception in Game Theory and Control: A Tutorial*", American Control Conference, to appear, 2025.

# Stochastic Deception in Noncooperative Games

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e.g., stochastic approximations, diffusion-based approaches, algo's based on stochastic inclusions, etc

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One possible example of stochastic deception dynamics:

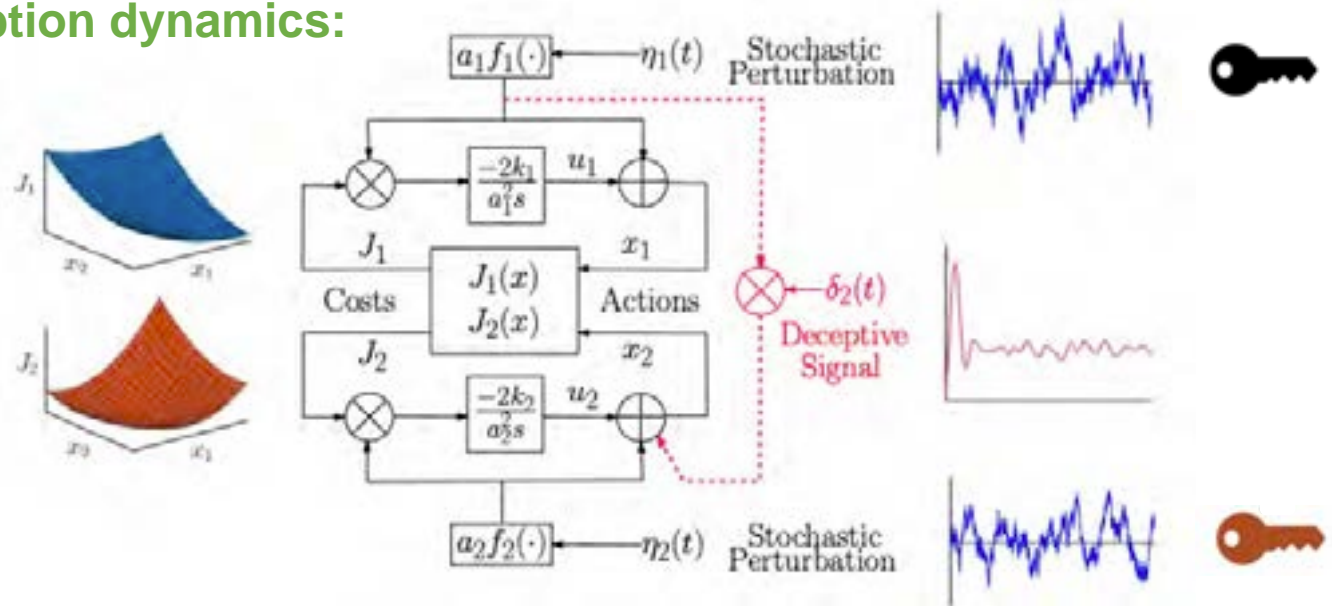
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Ornstein-Uhlenbeck (OU) process



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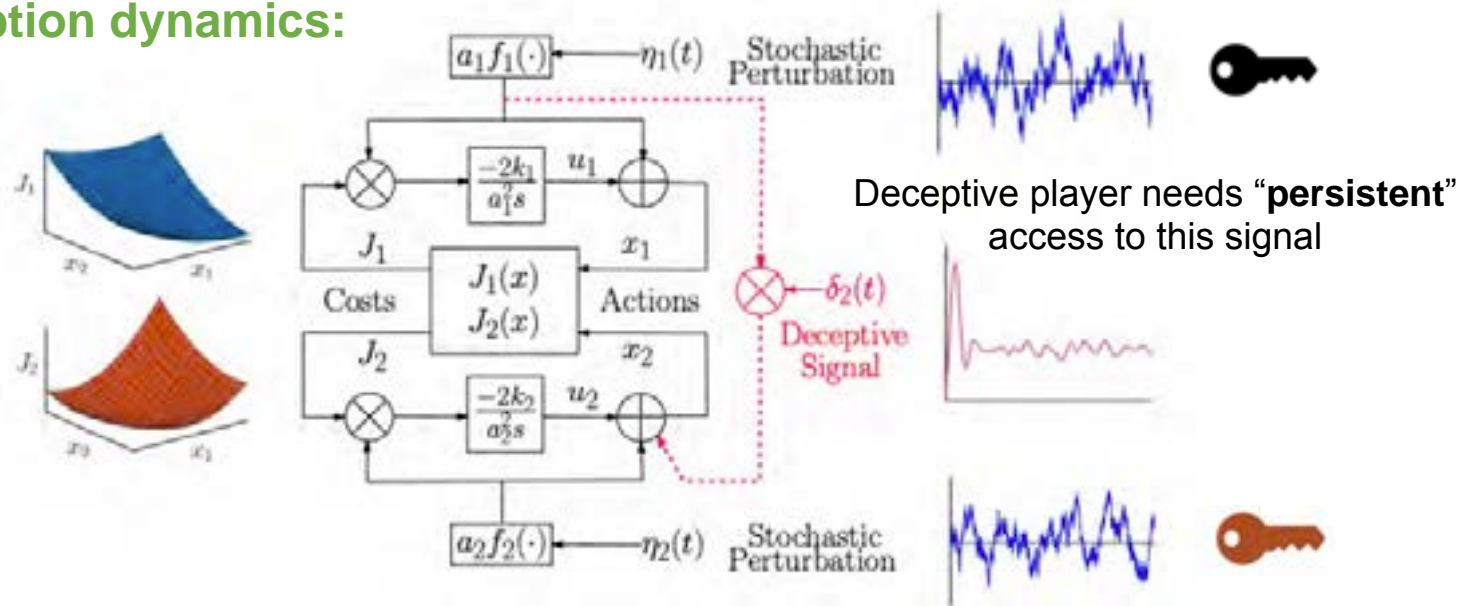
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# Stochastic Deception in Noncooperative Games

Probabilistic convergence guarantees for quadratic games:  $J_i(x) = \frac{1}{2}x^\top A_i x + b_i^\top x + c_i$

weak stochastic stability:

For any  $\tilde{r} > 0$  and any initial condition  $\zeta_0 \in \mathbb{R}^{N+n}$  with  $|\zeta_0 - \zeta^*| < R$ , the solution satisfies

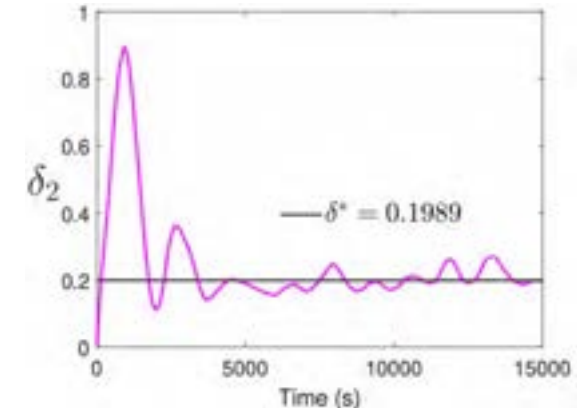
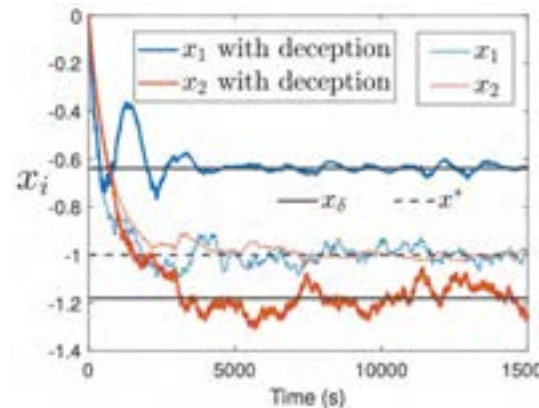
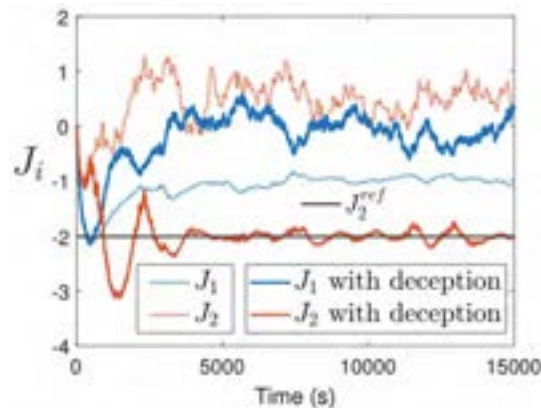
$$\lim_{\vartheta \rightarrow 0} \inf \{t \geq 0 : |\zeta(t) - \zeta^*| > C|\zeta_0 - \zeta^*|e^{-Mt} + \tilde{r}\} = \infty \quad a.s.$$

There exists  $\varepsilon_0 > 0$  and a function  $T : (0, \varepsilon_0) \rightarrow \mathbb{N}$  such that

$$\lim_{\vartheta \rightarrow 0} P(|\zeta(t) - \zeta^*| \leq C|\zeta_0 - \zeta^*|e^{-Mt} + \tilde{r} \quad \forall t \in [0, T(\vartheta)]) = 1 \quad \text{with} \quad \lim_{\vartheta \rightarrow 0} T(\vartheta) = \infty.$$

attainability of desired payoff:

$$|J_{d_k}(u^*) - J_{d_k}^{ref}| < \tilde{\varepsilon} \text{ for all } k \in [n]$$





# Some mathematical tools and results (for SDEs)

## Stochastic algorithms of interest:

$$x_i(t) = u_i(t) + a_i f_i(\eta_i(t)) + \delta_i \sum_{k \in \mathcal{D}_i} a_k f_k(\eta_k(t))$$

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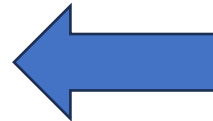
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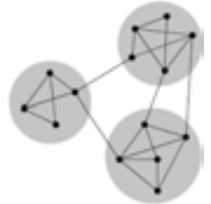


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# Stochastic Deception Algorithms for Noncooperative Games

Deception can also be induced in discrete-time algorithms based on stochastic approximations:

$$x_i^+ \in G_{\delta,i}(x_i, v^+) := \begin{cases} \{0, 1\} \\ (1 - q_i)(\ell_i + 1 - \rho) + q_i \max \{0, \ell_i - \rho\} \\ u_i + \delta_{s,i} q_i v_i (J(u_a) - J(u_b)) \end{cases}$$



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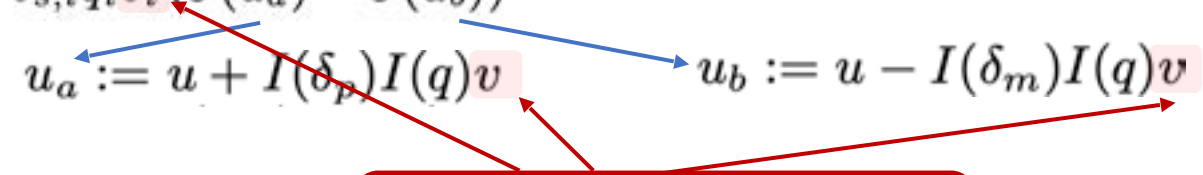
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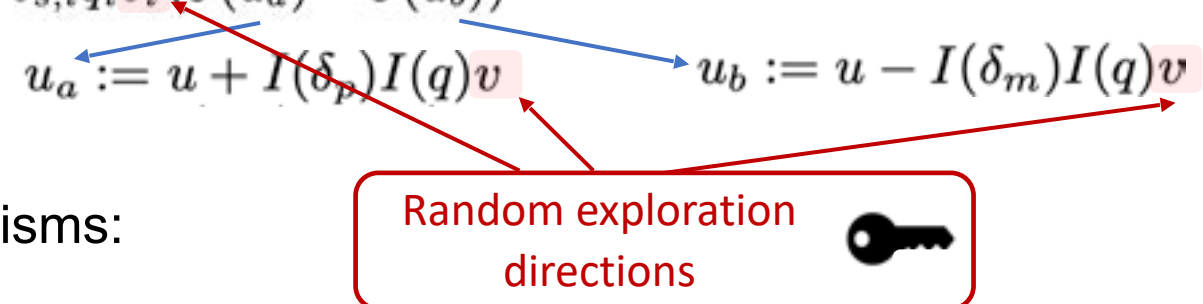
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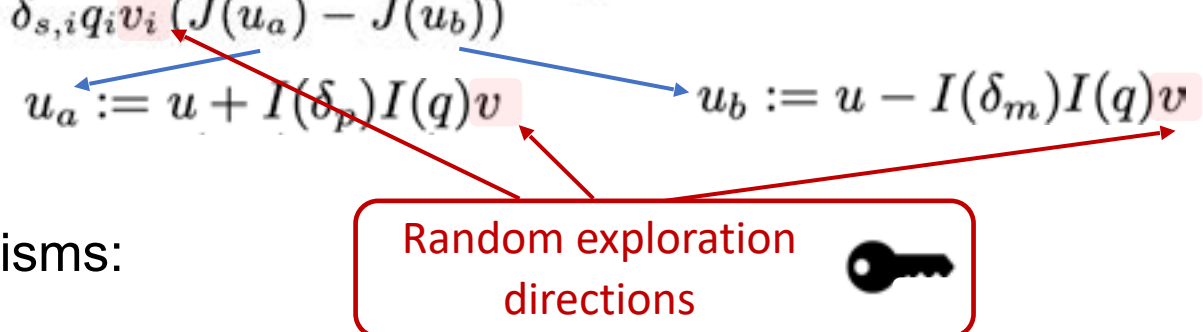
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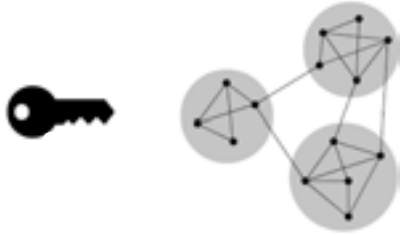
Poveda, Nesic, Teel, “[Flexible Nash seeking using stochastic difference inclusions](#)”, American Control Conference, 2015





# Stochastic Deception Algorithms for Games

Our current work aims for more general models of deception dynamics: **Stochastic + Hybrid**

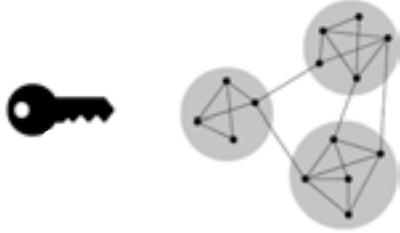


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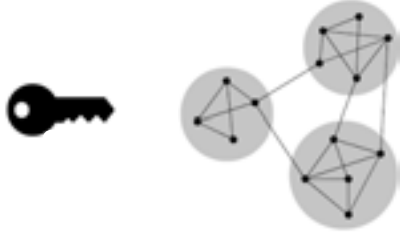
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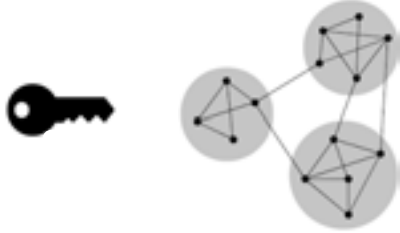
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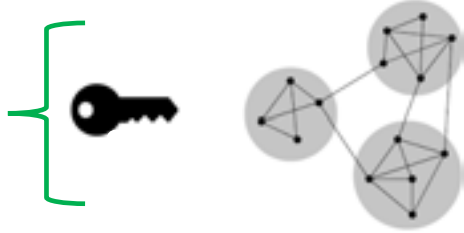
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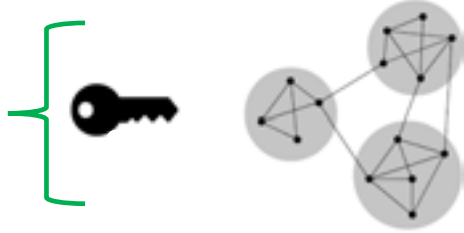
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[Abdelgalil, Ochoa, Poveda, “Multi-time scale control and optimization via averaging and singular perturbation theory: From ODEs to Hybrid Dynamical Systems”, Annual Reviews in Control, 2024](#)  
[Poveda, Benosman, Teel, “Hybrid online learning control in networked multiagent systems: A survey”, International Journal of Adaptive Control and Signal Processing, 2019.](#)



# Stochastic Deception in Noncooperative Games

## Some related references:

- M. Tang, U. Javed, X. Chen, M. Krstic, J. I. Poveda, "[Deception in Nash Equilibrium Seeking](#)", Arxiv, 2024.
- M. Tang, M. Krstic, J. I. Poveda, "[Stochastic Real-Time Deception in Nash Equilibrium Seeking for Games with Quadratic Payoffs](#)", 7th Learning for Dynamics and Control Conference, 2025, to appear.
- M. Tang, M. Krstic, J. I. Poveda, "[Deception in Oligopoly Games via Adaptive Nash Seeking Systems](#)", 13th International Conference on Game Theory for Networks, Cambridge, UK, 2025, to appear.
- Poveda, Nesic, Teel, "[Flexible Nash seeking using stochastic difference inclusions](#)", American Control Conference, 2015
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- M. Abdelgalil, J. I. Poveda, "[On Lie-Bracket Averaging for a Class of Hybrid Dynamical Systems with Applications to Model-Free Control and Optimization](#)", IEEE Transactions on Automatic Control, 2025.
- F. Galarza-Jimenez, J. I. Poveda, G. Bianchin, E. Dall'Anese, "[Extremum Seeking Under Persistent Gradient Deception: A Switching Systems Approach](#)", IEEE Control Systems Letters, Vol. 6, pp. 133-138, 2021.

Michael Tang  
UCSD





# Stochastic Deception in Noncooperative Games

## Some related references:

- M. Tang, U. Javed, X. Chen, M. Krstic, J. I. Poveda, "[Deception in Nash Equilibrium Seeking](#)", Arxiv, 2024.
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Michael Tang  
UCSD



Thank you for your time

poveda@ucsd.edu



# Resilience in Infrastructure Systems

**Dr. David L. Alderson**

Executive Director - Center for Infrastructure Defense

Professor - Operations Research

Naval Postgraduate School (NPS) - Monterey, CA USA

**DARPA Workshop**

**COMPASS: Critical Orientation of Mathematics  
to Produce Advancements in Science and Security**

**05 March 2025**



The views expressed here represent the perspective of the authors only  
and do not necessarily reflect the policy of the Navy or Department of Defense.

# Today's Agenda

- Act I: Societal Need for Infrastructure Resilience
- Act II: (Getting Stuck in) Modeling + Simulation of Lifeline Infrastructure Interactions as a Path to Resilience
- Act III: A Need for Different Mathematics  
(enabled by new science based on patterns)

Acknowledgments: Daniel Eisenberg (NPS) and David Woods (Ohio State)

This work was supported by the Office of Naval Research, the Air Force Office of Scientific Research, the Defense Threat Reduction Agency, and the DOD Strategic Environmental Research and Development Program.



# Nouns vs Verbs

Resilience is not about  
what you have,  
it's about what you do!

***Question: Are our  
mathematics too  
focused on nouns?***

***Resilience as a verb in  
the future tense?***

See also: Woods, D. D. (2018). "Resilience is a verb."  
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resource guide on resilience (vol. 2): Domains of  
resilience for complex interconnected systems*.  
Lausanne, CH: EPFL International Risk Governance  
Center. Available on [irgc.epfl.ch](http://irgc.epfl.ch) and [irgc.org](http://irgc.org).



## Economics in nouns and verbs

W. Brian Arthur<sup>a,b</sup>

<sup>a</sup>Santa Fe Institute, Santa Fe, NM, USA

<sup>b</sup>Intelligent Systems Lab, PARC, Palo Alto, CA, USA



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Computational economics

### ABSTRACT

Standard economic theory uses mathematics as its main means of understanding, and this brings clarity of reasoning and logical power. But there is a drawback: algebraic mathematics restricts economic modeling to what can be expressed only in quantitative nouns, and this forces theory to leave out matters to do with process, formation, adjustment, and creation—matters to do with nonequilibrium. For these we need a different means of understanding, one that allows verbs as well as nouns. Algorithmic expression is such a means. It allows verbs—processes—as well as nouns—objects and quantities. It allows fuller description in economics, and can include heterogeneity of agents, actions as well as objects, and realistic models of behavior in ill-defined situations. The world that algorithms reveal is action-based as well as object-based, organic, possibly ever-changing, and not fully knowable. But it is strangely and wonderfully alive.

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# The study of critical infrastructure systems is not new...



- ***Critical Infrastructure (CI)***: “systems and assets, whether physical or virtual, so vital to the United States that the incapacity or destruction of such systems and assets would have a debilitating impact on security, national economic security, national public health or safety, or any combination of those matters” -- ***Section 1016(e) of the USA PATRIOT Act of 2001***

# The study of critical infrastructure systems is not new...

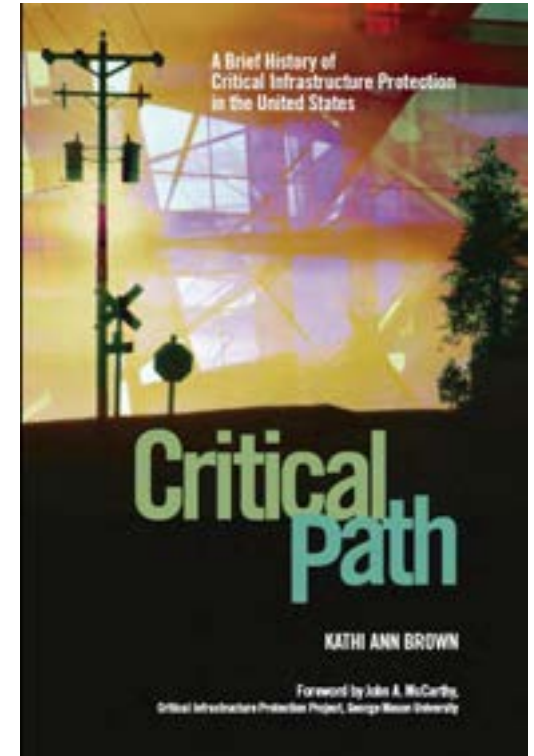
Within the U.S., the development and understanding of critical infrastructure systems was closely tied to war mobilization

- World Wars I & II

1950s-1970s:

- Identification of key assets and facilities (organized as lists)
- Connections to civil defense

Brown, K.A. (2006), *Critical Path: A Brief History of Critical Infrastructure Protection in the United States*, Fairfax, VA: Spectrum.



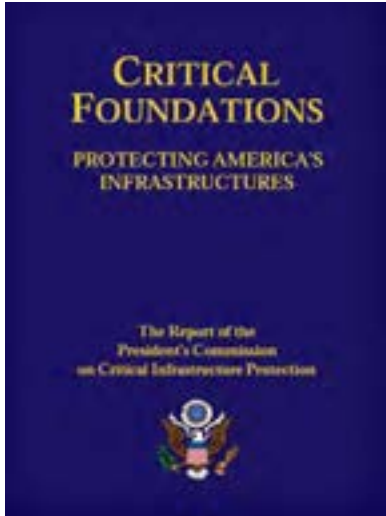
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# The study of critical infrastructure systems is not new...

**1997**

**Drivers**



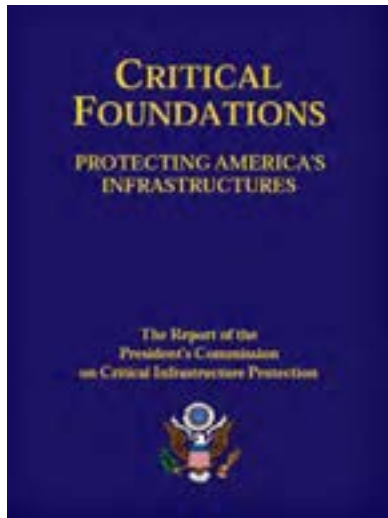
**President's  
Commission on  
Critical  
Infrastructure  
Protection**

# The study of critical infrastructure systems is not new...

## Act I: The US Infrastructure Resilience Renaissance

1997 → 2001 – 2005 → 2009 – 2010 → 2012 – 2013

### Drivers



### President's Commission on Critical Infrastructure Protection

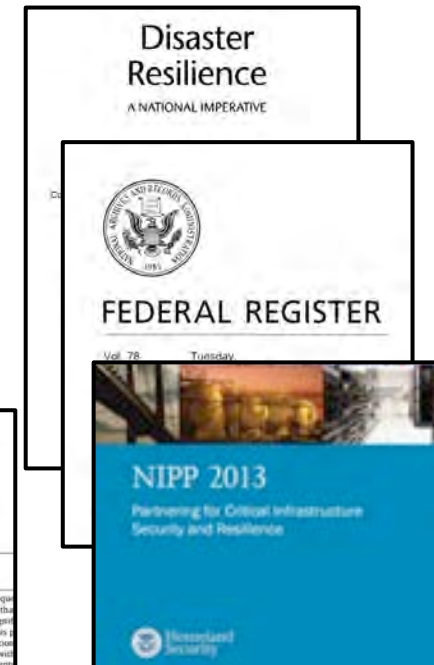
### Theories



### Frameworks



### Policies

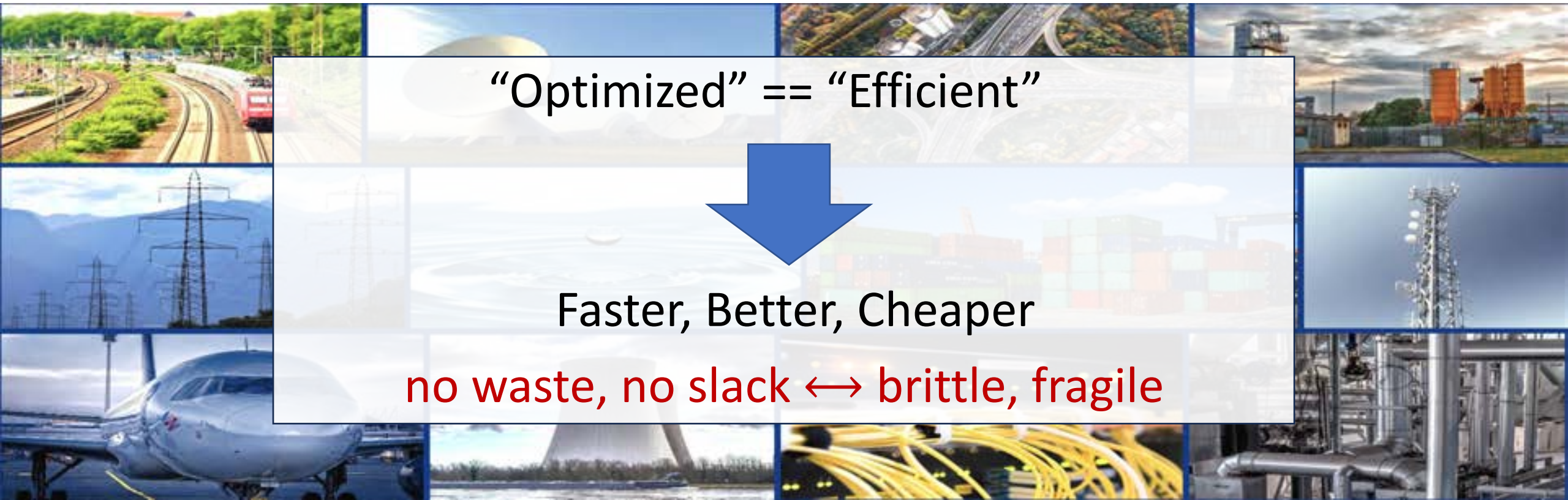


# Operations Research has enabled the development of an “optimized world”





# Operations Research has enabled the development of an “optimized world”



increasing  
complexity

nonlinear  
behavior

large scale

hidden  
dependencies

*unintended consequences*

changing tempos  
of activity  
re-prioritization  
new  
goals

*cascading failures*

accidents

*system collapse*

extreme weather

failures

*mission failure*

attacks

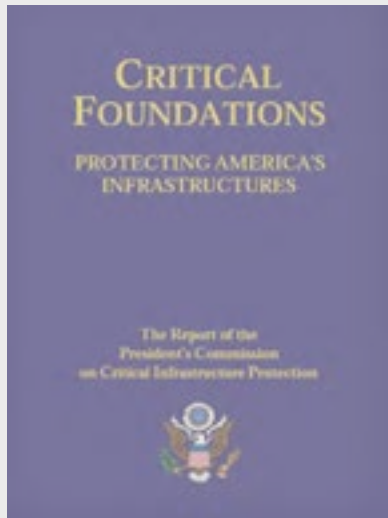
surprise  
events

# The study of critical infrastructure systems is not new...

## Act I: The US Infrastructure Resilience Renaissance

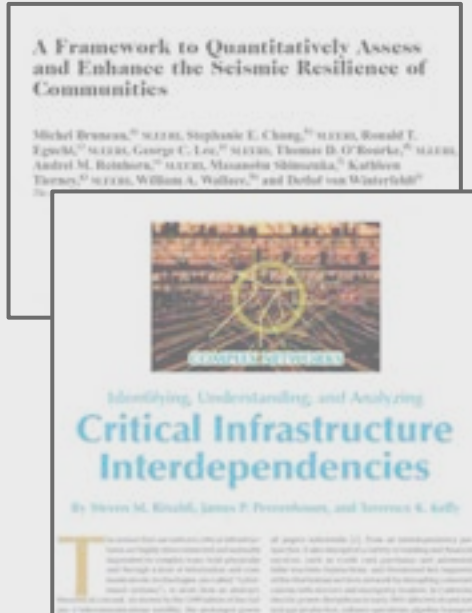
1997 → 2001 – 2005 → 2009 – 2010 → 2012 – 2013 → 2013 – now

### Drivers



President's  
Commission on  
Critical  
Infrastructure  
Protection

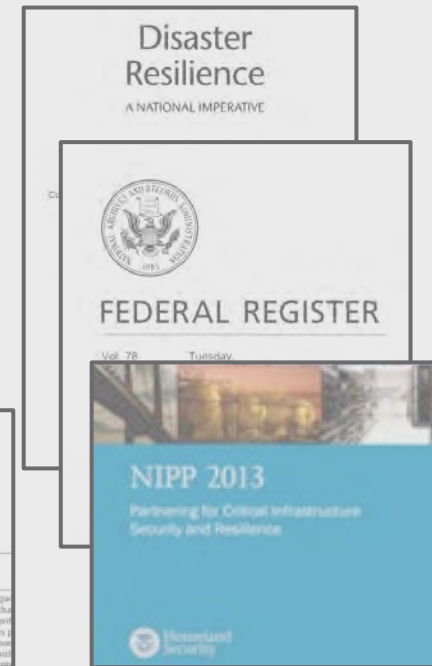
### Theories



### Frameworks



### Policies



## Act II:

2013 – now

### Modeling + Simulation

Conferences  
Journals  
National Funding  
Centers of Excellence

Universities  
National Laboratories  
FFRDCs  
Defense Contractors

# The Premise

- We can map out our infrastructure systems
- And their dependencies
- And ***model*** their operation
- To identify vulnerabilities
- Then fill holes and/or block cascading consequences
- And doing all this will allow us to build resilience...
- ...and assure the mission!

**Act II:**  
**2013 – now**

**Modeling  
+  
Simulation**

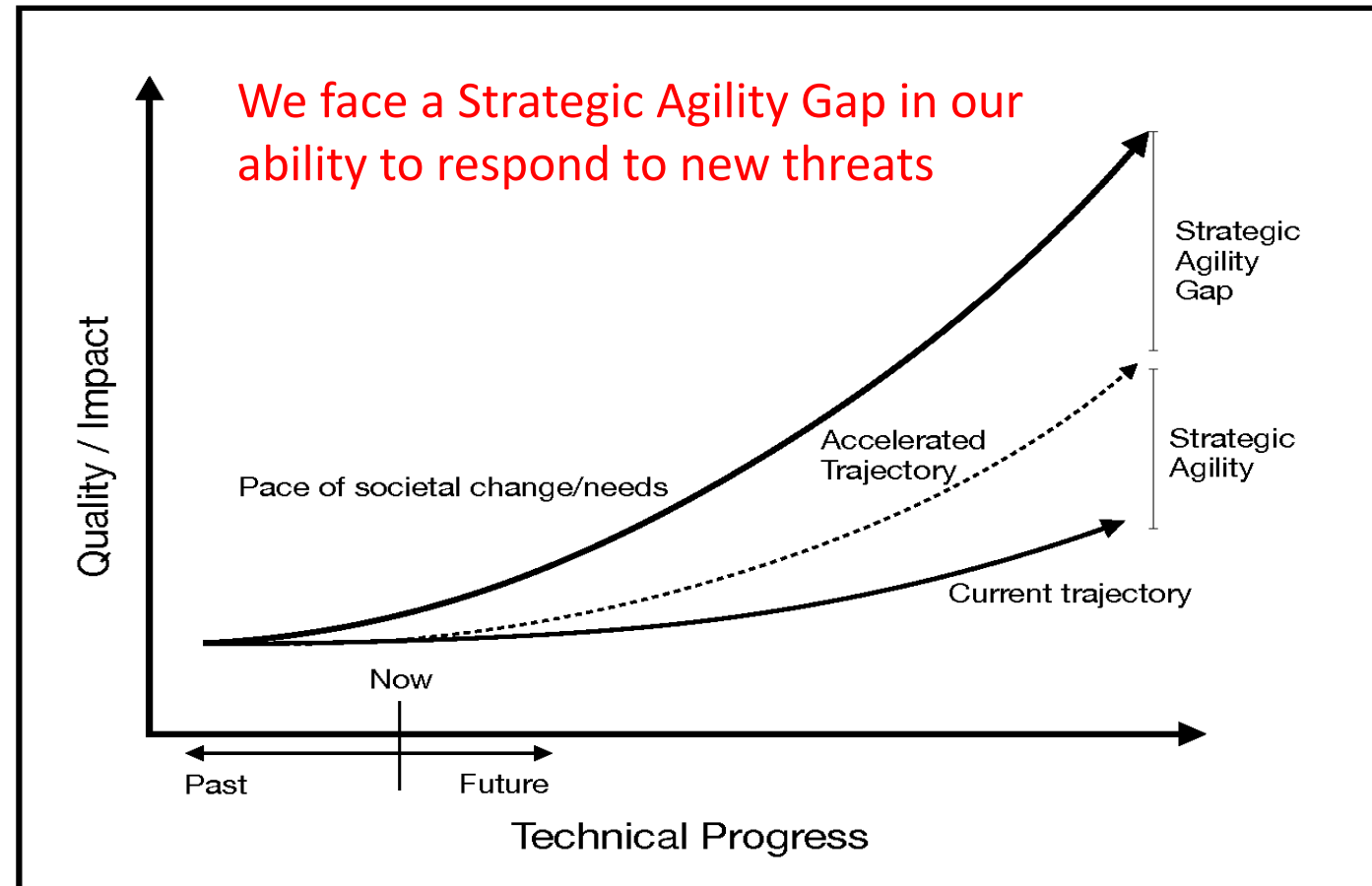
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But it hasn't worked out this way.  
If anything, we seem to be falling  
farther behind

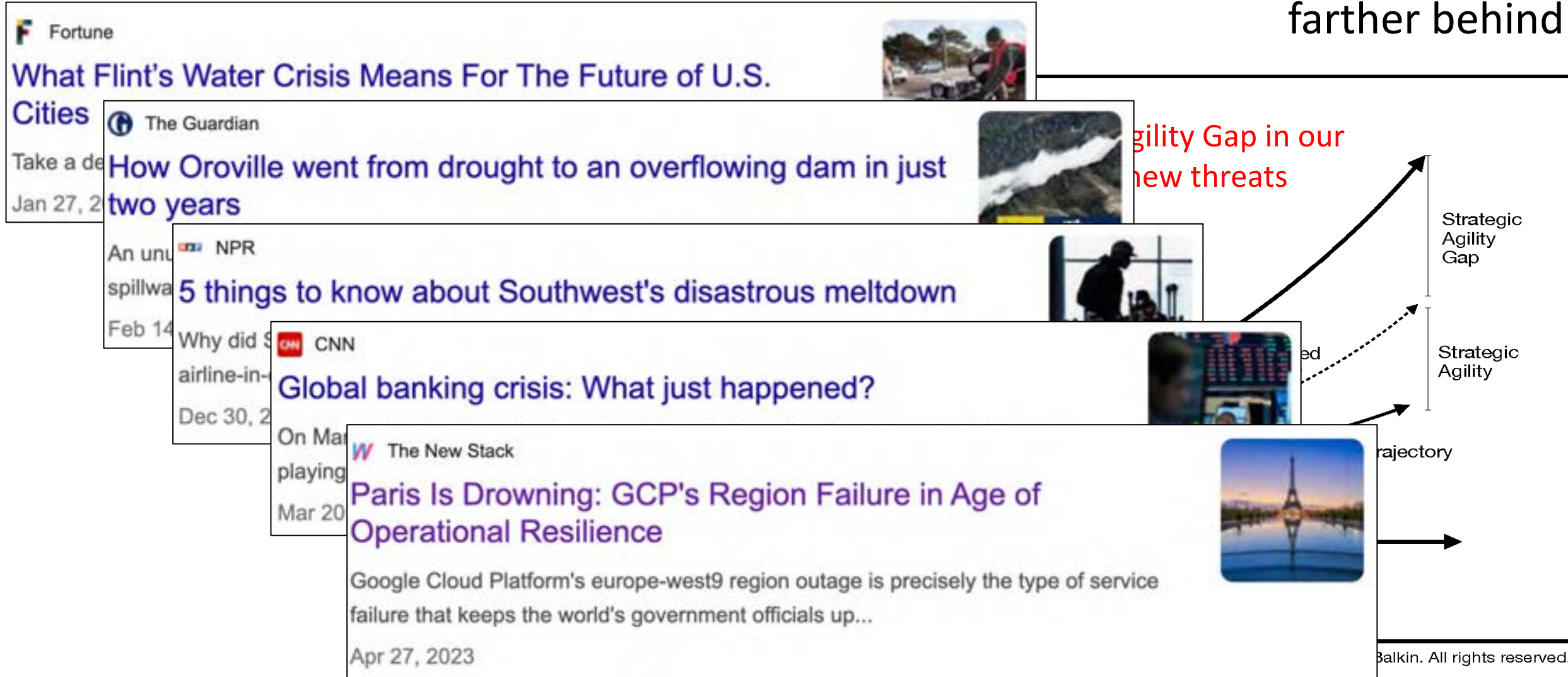




## Evidence that we are stuck in the Gap:

- According to Plan, things appear to be going great.
- Getting better and better, or so it seems! Until it isn't.
- And then it's *bad*... And unclear how to respond.

But it hasn't worked out this way.  
If anything, we seem to be falling  
farther behind



## Strategic Perspectives

# Progress toward Resilient Infrastructures: Are we falling behind the pace of events and changing threats?

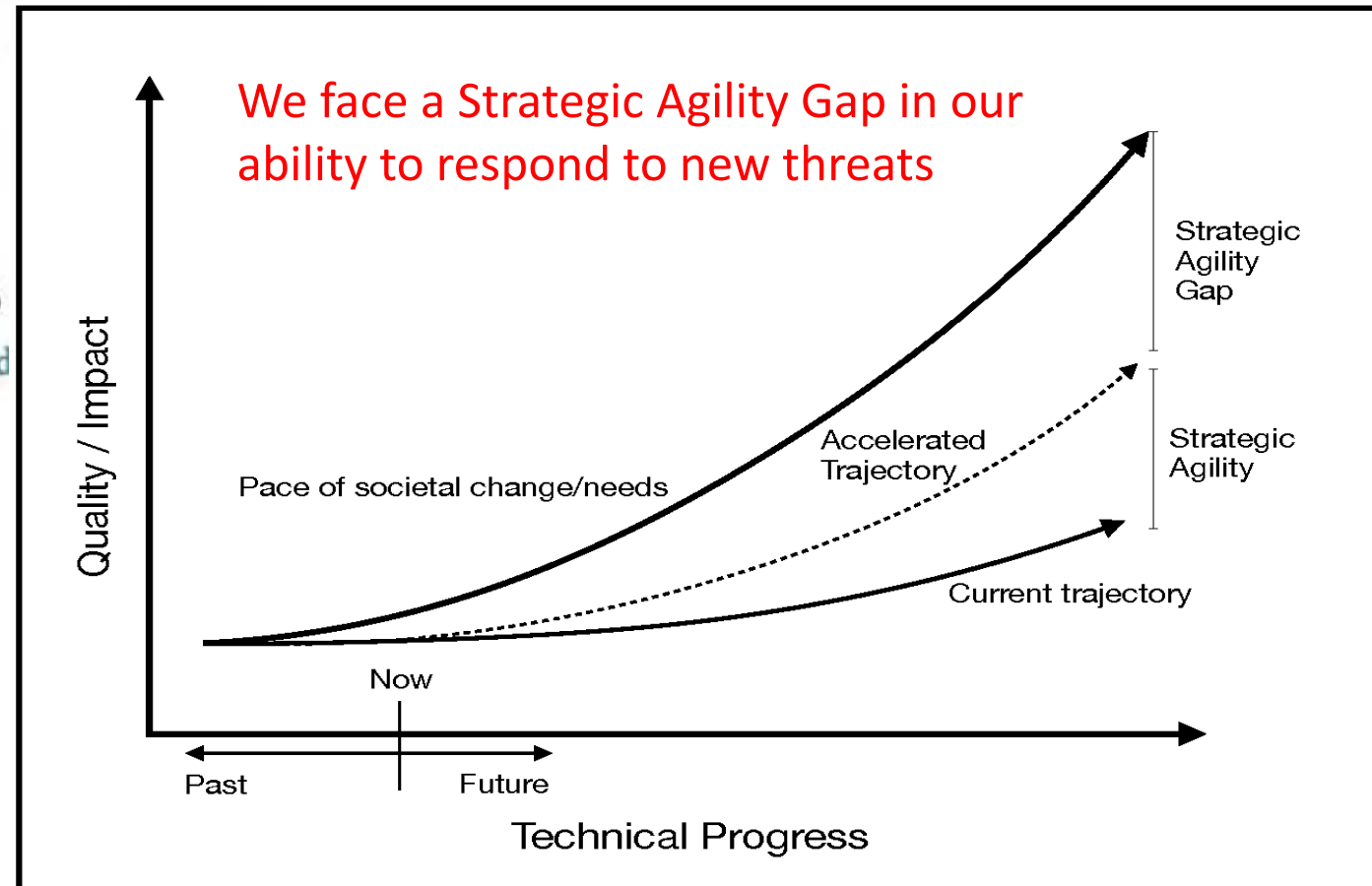
David D. Woods<sup>1</sup> and David L. Alderson<sup>2</sup>

<sup>1</sup> Professor Emeritus, Dept of Integrated Systems Engineering, Ohio

<sup>2</sup> Professor, Operations Research Dept, Naval Postgraduate School, d

- Growing system complexity
- New conflicts & threats
- Changing environment
- Changing tempos of activity

But it hasn't worked out this way.  
If anything, we seem to be falling  
farther behind



# The Premise

- We can map out our infrastructure systems
  - And their dependencies
  - And ***model*** their operation
  - To identify vulnerabilities
  - Then fill holes and/or block cascading consequences
- And doing all this will allow us to build resilience...
  - ...and assure the mission!

# ...This Is Not Working!!

- We don't know our systems in their absolute entirety, and we never will!
- There is no single vantage point from where we can "see" everything
- And things are always changing
- There will always be hidden dependencies
- There will always be surprises!

# The Premise

- We can map out our infrastructure systems
  - And their dependencies
  - And **model** their operation
  - To identify vulnerabilities
  - Then fill holes and/or block cascading consequences
- And doing all this will allow us to build resilience...
  - ...and assure the mission!

# ...This Is Not Working!!

Resilience is not about  
what you have,  
it's about what you do!

- We are focused on the wrong things
- Nouns = the stuff we have
- Verbs = the processes for adaptation
- Need to focus: time, tempo, process.
- Our math is stuck on nouns
- We need (better) math for verbs

# Critical Digital Services & Internet “Survivability”

Internet function is more than routing!

- all the value-added layers above routing
- an ecosystem of ***critical digital services***

“cyber” is noun-centric



Both transactions + controls!

All the software that enables critical digital services!

- ***You will never have complete knowledge of the system*** (components, software, users)
- The ***tangle of dependencies*** does not conform to traditional network layering (OSI 7-layers)
- You can ***learn only by operating*** it.
- The system is always adapting. Can we learn fast enough?

## ACT II: Modeling + Simulation

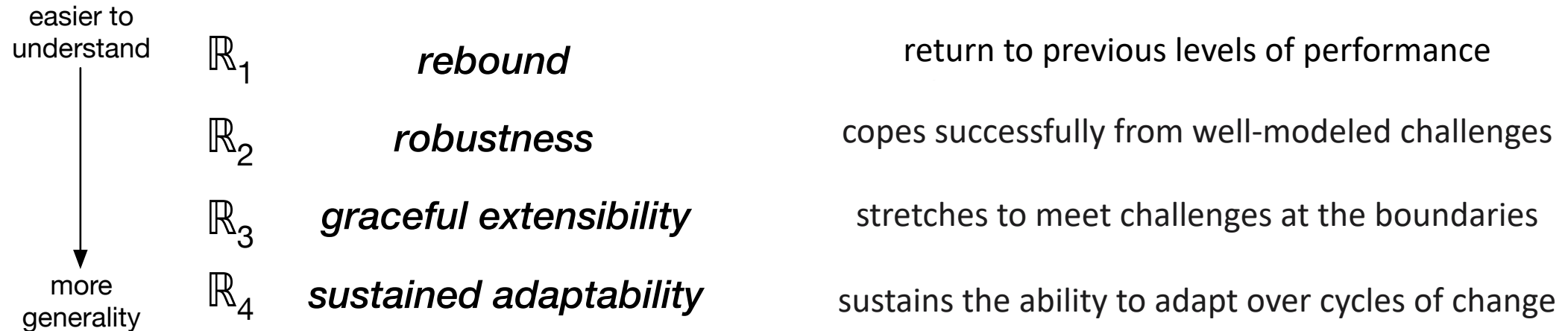
### Making sense of “Resilience”

- The concept of resilience is important and popular
  - Represents a new societal need, particularly given frequent surprise
- Over the last 10+ years, it has been overused to mean many different things
  - It has bureaucratic definitions that are not helpful for assessing systems
  - The use of resilience as a term is noisy and confusing



# Notions of resilience have become noisy

## Four ways that *resilience* is used.

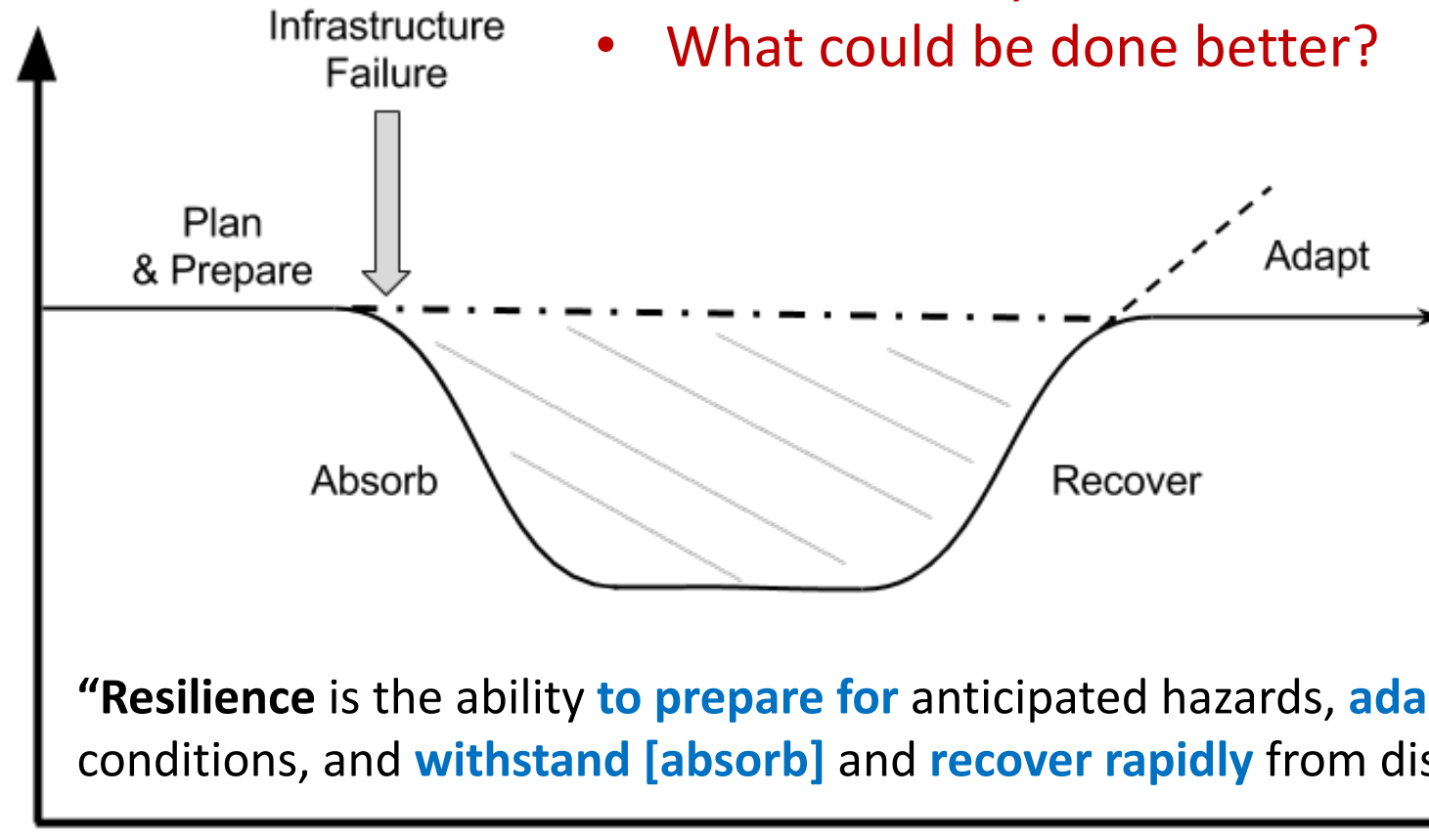


modified from Woods DD. Four concepts for resilience and the implications for the future of resilience engineering. *Reliability Engineering and System Safety* 141 (2015) 5-9.



# The “Rebound Curve” is a Poor Model of Resilience

Critical Function  
(e.g., electric  
power delivery)



“Resilience is the ability to prepare for anticipated hazards, adapt to changing conditions, and withstand [absorb] and recover rapidly from disruptions.”

## Process-Outcome Confusion

- Activities? How much effort?
- What was helpful?
- What could be done better?

Reinforces oversimplifications and misconceptions about resilience

- unhelpful for understanding complex systems
- potentially dangerous for guiding decisions

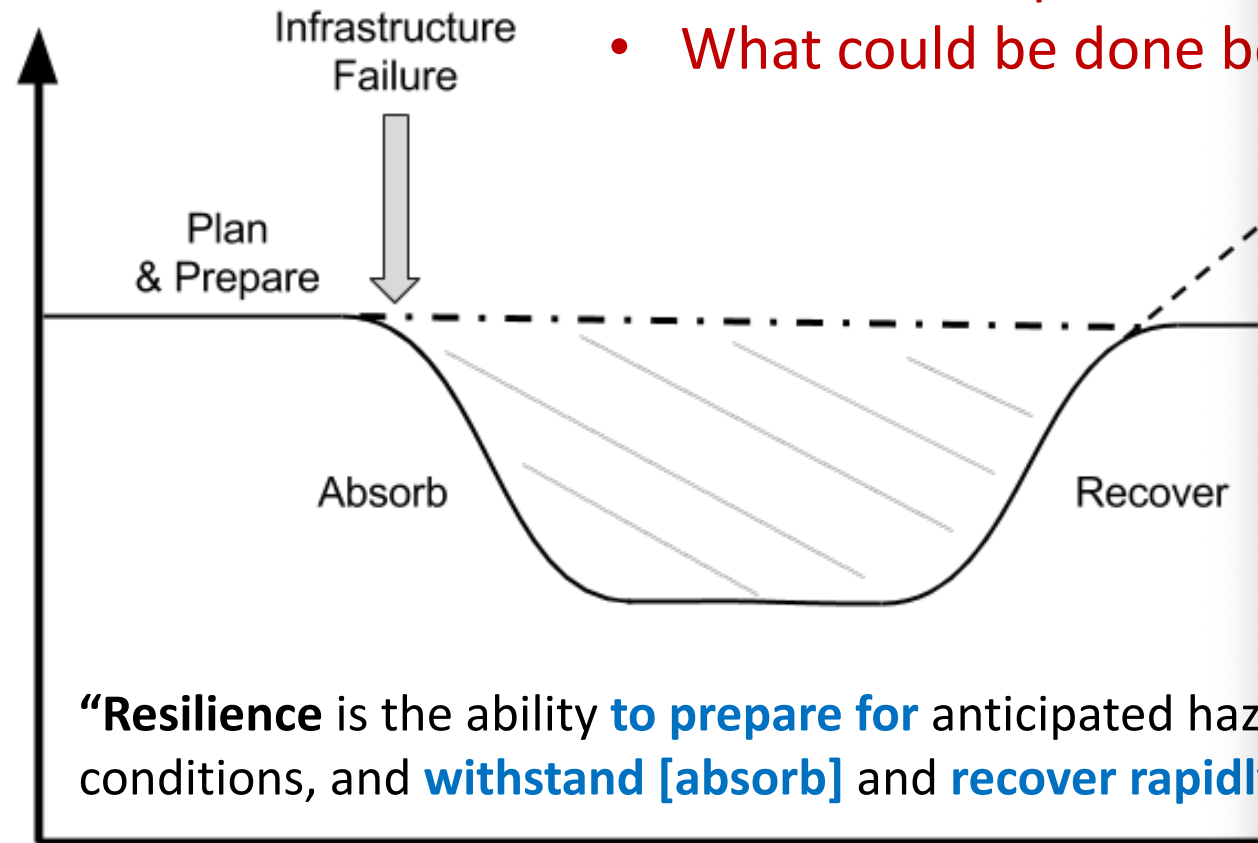
Official Definition for Resilience from NIST, DHS, FEMA, etc.

# The “Rebound Curve” is a Poor Model of Resilience

## Process-Outcome Confusion

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PNAS NEXUS  
The National Academy of Sciences of the United States of America

JOURNAL ARTICLE ACCEPTED MANUSCRIPT

### The rebound curve is a poor model of resilience

Daniel A Eisenberg, Thomas P Seager, David L Alderson

PNAS Nexus, pgaf052, <https://doi.org/10.1093/pnasnexus/pgaf052>  
Published: 13 February 2025 Article history

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#### Abstract

The rebound curve remains the most prevalent model for conceptualizing, measuring, and explaining resilience for engineering and community systems by tracking the functional robustness and recovery of systems over time. (It also goes by many names, including the resilience curve, the resilience triangle, and the system functionality curve, among others.) Despite longstanding recognition that resilience is more than rebound, the curve remains highly used, cited, and taught. In this article, we challenge the efficacy of this model for resilience and identify fundamental shortcomings in how it handles system function, time, dynamics, and decisions — the key elements that make up the curve. These oversimplifications reinforce misconceptions about resilience that are unhelpful for understanding complex systems and are potentially dangerous for guiding decisions. We argue that models of resilience should abandon the use of this curve and instead be reframed to open new lines of inquiry that center on improving adaptive capacity in complex systems rather than functional rebound. We provide a list of questions to help future researchers communicate these limitations and address any implications on recommendations derived from its use.

**Keywords:** Resilience, Critical Infrastructure, Engineering, Emergency Management

**Subject:** Civil and Environmental Engineering, Sustainability Science (Physical Sciences and Engineering)

**Issue Section:** Perspective

PDF

# Notions of resilience have become noisy

Four ways that *resilience* is used.

easier to understand	$\mathbb{R}_1$	<b><i>rebound</i></b>	return to previous levels of performance
	$\mathbb{R}_2$	<b><i>robustness</i></b>	cope successfully from well-modeled challenges
	$\mathbb{R}_3$	<b><i>graceful extensibility</i></b>	stretches to meet challenges at the boundaries
more generality	$\mathbb{R}_4$	<b><i>sustained adaptability</i></b>	sustains the ability to adapt over cycles of change

- Woods DD, 2015, “Four concepts for resilience and the implications for the future of resilience engineering,” *Reliability Engineering and System Safety* 141: 5-9.
- Woods DD, 2018, “The theory of graceful extensibility: basic rules that govern adaptive systems,” *Environment Systems and Decisions*, 38(4):433–457.
- Sharkey TC, Nurre Pinkley SG, Eisenberg DA, Alderson DL, 2020. "In search of network resilience: An optimization-based view," *Networks* 77(2): 225-254. <https://doi.org/10.1002/net.21996>

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# Another Way Forward

We need to study these *patterns of complexity* as empirical phenomena

- Patterns of **behavior in time**, not just structure
- Patterns in how systems fail
- Patterns in how systems adjust, adapt, and survive

## Where we agree...

Oversimple abstractions don't work  
(at least, not for long)

- ✗ **Linear systems** with predictable cause-effect
- ✗ **Root-cause analysis** (e.g., blame the human!)
- ✗ **Stationarity** in time

## Where it's noisy...

- What are the patterns?
- What drives them?
- How to represent them?
- What to do about them?

# Making infrastructure more operational (My take)

- Infrastructure is not static. Things are moving. In support of a mission.
- Operations will be contested (meaning there are disruptions).
- We want the mission to succeed, even when disrupted.
  
- ***Viability*** (not readiness) should be the primary system objective
- ***Systems are always adapting***
  - ***pursuing opportunity*** (growth in the face of constraints)
  - ***handling challenge*** (extensibility in the face of brittle collapse)
- They are doing both simultaneously
- The same processes are at work for both
- ***Management of tradeoffs / constraints is fundamental***

# What are the patterns that matter? (My take)

- A plan is in progress over an infrastructure network (perhaps logistics)
- ***How do you modify the plan in-progress*** as you discover changes in obstacles, goals, priorities, objectives?
  - (Particularly when you can't go back and rerun the original planning tools because things are moving and changing)
  - Your plan will become stale. Your model of the world will become stale.
  - Redirecting things on the move imposes ***friction*** and ***lag*** (how to represent this?)
- *What can I adjust midstream?*
- *What do I need to have around to maximize my ability to adjust midstream?*
- *If I can get you another [X], would that make a big difference?*



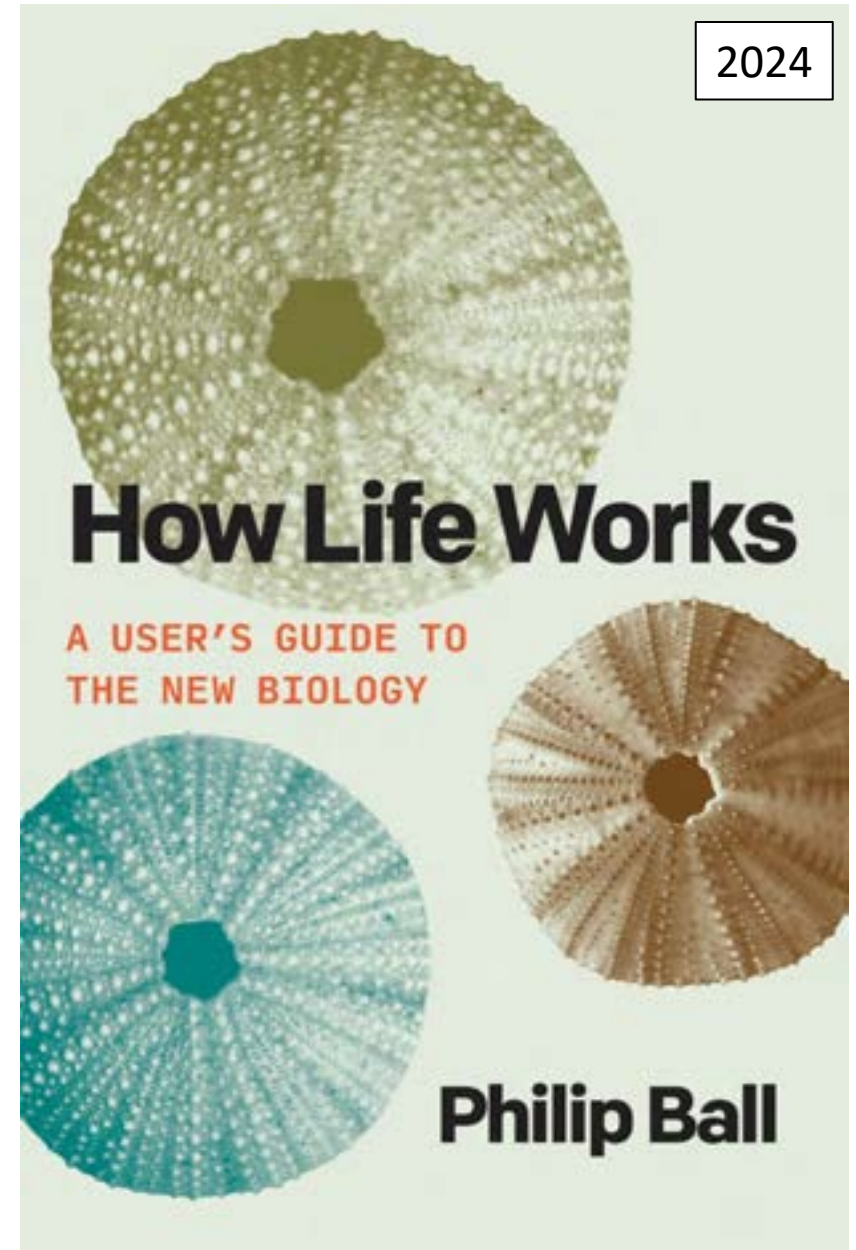
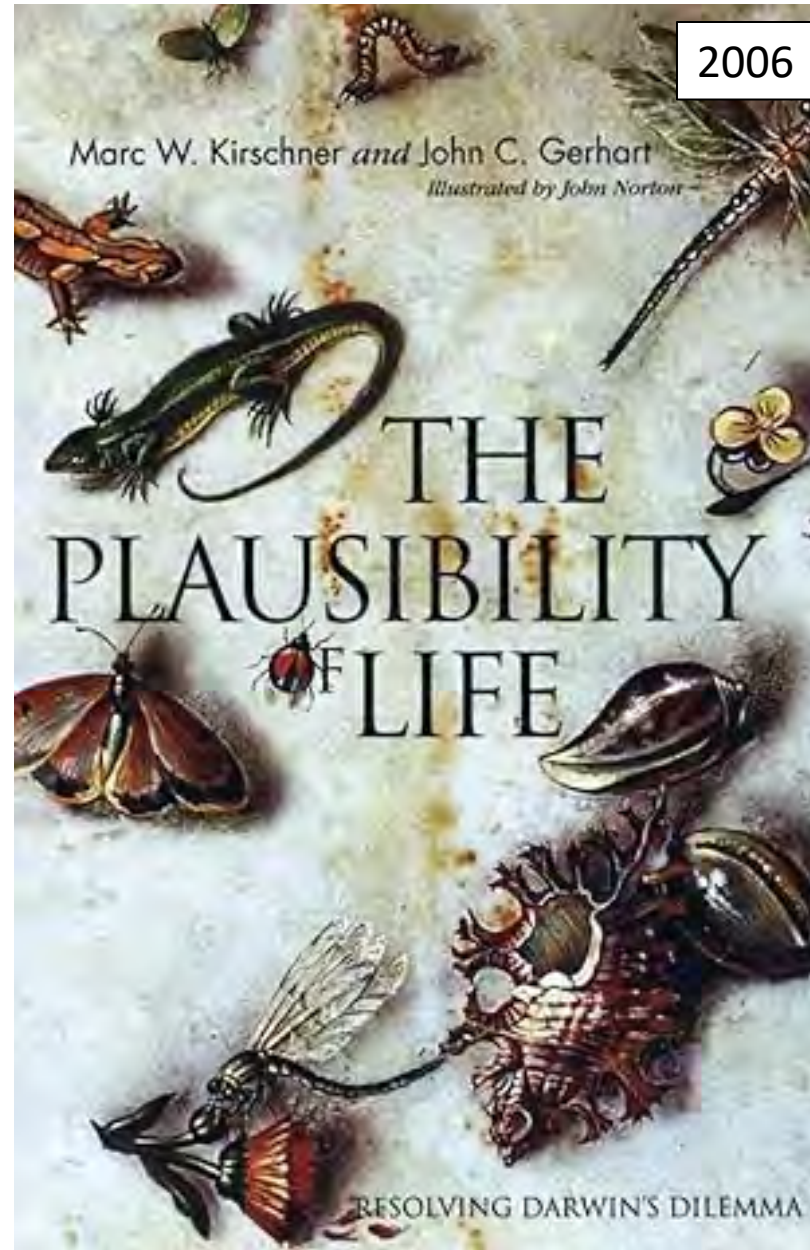
# adaptive capacity

A system's capacity to adapt to challenges ahead,  
when the exact challenge to be handled  
***cannot be specified completely in advance.***

We need mathematics to help us understand the  
complex dynamics of building deployable adaptive capacity.

# Biology- inspired mathematics

*Question: Is  
infrastructure  
viability more  
like biology than  
engineering?*



# Role of Organization

## SCIENCE AND COMPLEXITY

By WARREN WEAVER

Rockefeller Foundation, New York City

SCIENCE has led to a multitude of results that affect men's lives. Some of these results are embodied in mere conveniences of a relatively trivial sort. Many of them, based on science and developed through technology, are essential to the machinery of modern life. Many other results, especially those associated with the biological and medical sciences, are of unquestioned benefit and comfort. Certain aspects of science have profoundly influenced men's ideas and even their ideals. Still other aspects of science are thoroughly awesome.

How can we get a view of the function that science should have in the developing future of man? How can we appreciate what science really is and, equally important, what science is not? It is, of course, possible to discuss the nature of science in general philosophical terms. For some purposes such a discussion is important and necessary, but for the present a more direct approach is desirable. Let us, as a very realistic politician used to say, let us look at the record. Neglecting the older history of science, we shall go back only three and a half centuries and take a broad view that tries to see the main features, and omits minor details. Let us begin with the physical sciences, rather than the biological, for the place of the life sciences in the descriptive scheme will gradually become evident.

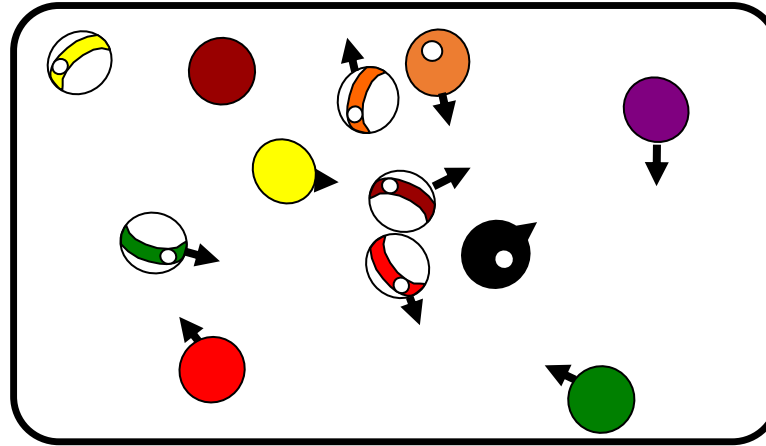
### Problems of Simplicity

Speaking roughly, it may be said that the seventeenth, eighteenth, and nineteenth centuries formed the period in which physical science learned variables, which brought us the telephone and the radio, the automobile and the airplane, the phonograph and the moving pictures, the turbine and the Diesel engine, and the modern hydroelectric power plant.

The concurrent progress in biology and medicine was also impressive, but that was of a different character. The significant problems of living organisms are seldom those in which one can rigidly maintain constant all but two variables. Living things are more likely to present situations in which a half-dozen, or even several dozen quantities are all varying simultaneously, and in subtly interconnected ways. Often they present situations in which the essentially important quantities are either non-quantitative, or have at any rate eluded identification or measurement up to the moment. Thus biological and medical problems often involve the consideration of a most complexly organized whole. It is not surprising that up to 1900 the life sciences were largely concerned with the necessary preliminary stages in the application of the scientific method—preliminary stages which chiefly involve collection, description, classification, and the observation of concurrent and apparently correlated

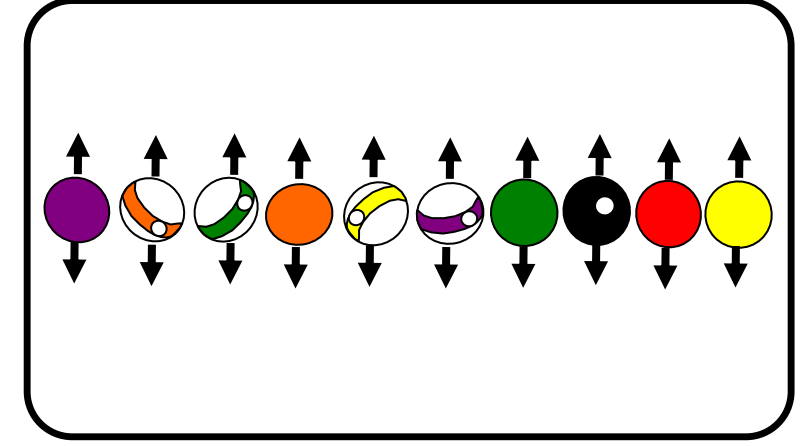
Based upon material presented in Chapter I, "The Scientist Speaks," Benji W. Gam, Inc., 1947. All rights reserved.

## Disorganized



***"The methods of statistical mechanics are valid only when the balls are distributed, in their positions and motions, in a helter-skelter, that is to say a disorganized, way."***

## Organized



***"For example, the statistical methods would not apply if someone were to arrange the balls in a row parallel to one side rail of the table, and then start them all moving in precisely parallel paths perpendicular to the row in which they stand. Then the balls would never collide with each other nor with two of the rails, and one would not have a situation of disorganized complexity."***

See also:

Alderson, D.L., and Doyle, J.C., 2010, Contrasting Views of Complexity and Their Implications for Network-Centric Infrastructures. IEEE Transactions on Systems, Man, and Cybernetics-Part A, 40(4): 839-852.

Alderson, D.L., 2008, Catching the "Network Science" Bug: Insight and Opportunity for the Operations Researcher. Operations Research 56(5): 1047-1065.

Weaver, W. 1948. Science and complexity. *American Scientist* 36 536-544.



# Digital Twins

- A specious approach to infrastructures
- Useful, but only in limited ways
- Models become stale!



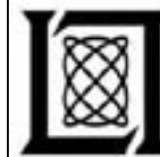
## THE ROLE OF DIGITAL TWINS FOR ELECTRICAL DISTRIBUTION INFRASTRUCTURE IN THE DEPARTMENT OF DEFENSE

December 2024

Dr. Annie Weathers

Dr. Reynaldo Salcedo Ulerio

Dr. Nicholas Judson



Energy Systems Group

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# Nouns vs Verbs

Resilience is not about  
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***Question: Are our  
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Lausanne, CH: EPFL International Risk Governance  
Center. Available on [irgc.epfl.ch](http://irgc.epfl.ch) and [irgc.org](http://irgc.org).



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Journal of Economic Behavior and Organization

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## Economics in nouns and verbs

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Algorithms

Complexity economics

Computational economics

### ABSTRACT

Standard economic theory uses mathematics as its main means of understanding, and this brings clarity of reasoning and logical power. But there is a drawback: algebraic mathematics restricts economic modeling to what can be expressed only in quantitative nouns, and this forces theory to leave out matters to do with process, formation, adjustment, and creation—matters to do with nonequilibrium. For these we need a different means of understanding, one that allows verbs as well as nouns. Algorithmic expression is such a means. It allows verbs—processes—as well as nouns—objects and quantities. It allows fuller description in economics, and can include heterogeneity of agents, actions as well as objects, and realistic models of behavior in ill-defined situations. The world that algorithms reveal is action-based as well as object-based, organic, possibly ever-changing, and not fully knowable. But it is strangely and wonderfully alive.

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# If we all agree on [resilience], why don't we have it already?

## Four barriers to resilience

1. AWARENESS: We don't know we need it
2. KNOWLEDGE: We don't know how to create it
3. INCENTIVES: We can't justify the investment in it
4. GOVERNANCE: Incompatibilities across organizational boundaries that lead to working at cross purposes

### REFS:

Alderson, D.L., 2019, Overcoming Barriers to Greater Scientific Understanding of Critical Infrastructure Resilience, in M. Ruth & S. G. Reiemann (Eds), Handbook on Resilience of Socio-technical Systems, Edward Elgar Publishing, Northampton, MA.

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# Looking Forward

We need a different type of **architecture** for our mission critical systems.

One that goes beyond traditional optimization and design.

The principles are different, but ubiquitous in the real world.

We cannot escape the complexity traps if we don't build **adaptive capacity**.

*How can mathematics help us achieve these outcomes?*

We need to reframe how we think about resilience.

Adaptive capacity is about **more than handling challenge**.

It is about **seizing opportunity**.

The same processes are at work. We should stop using an emergency management / risk mindset.



# Contact Information

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<http://faculty.nps.edu/dlalders>
- NPS Center for Infrastructure Defense  
<http://www.nps.edu/cid>



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# Assessing the robustness of critical infrastructures via network percolation

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<https://cgi.luddy.indiana.edu/~filiradi>



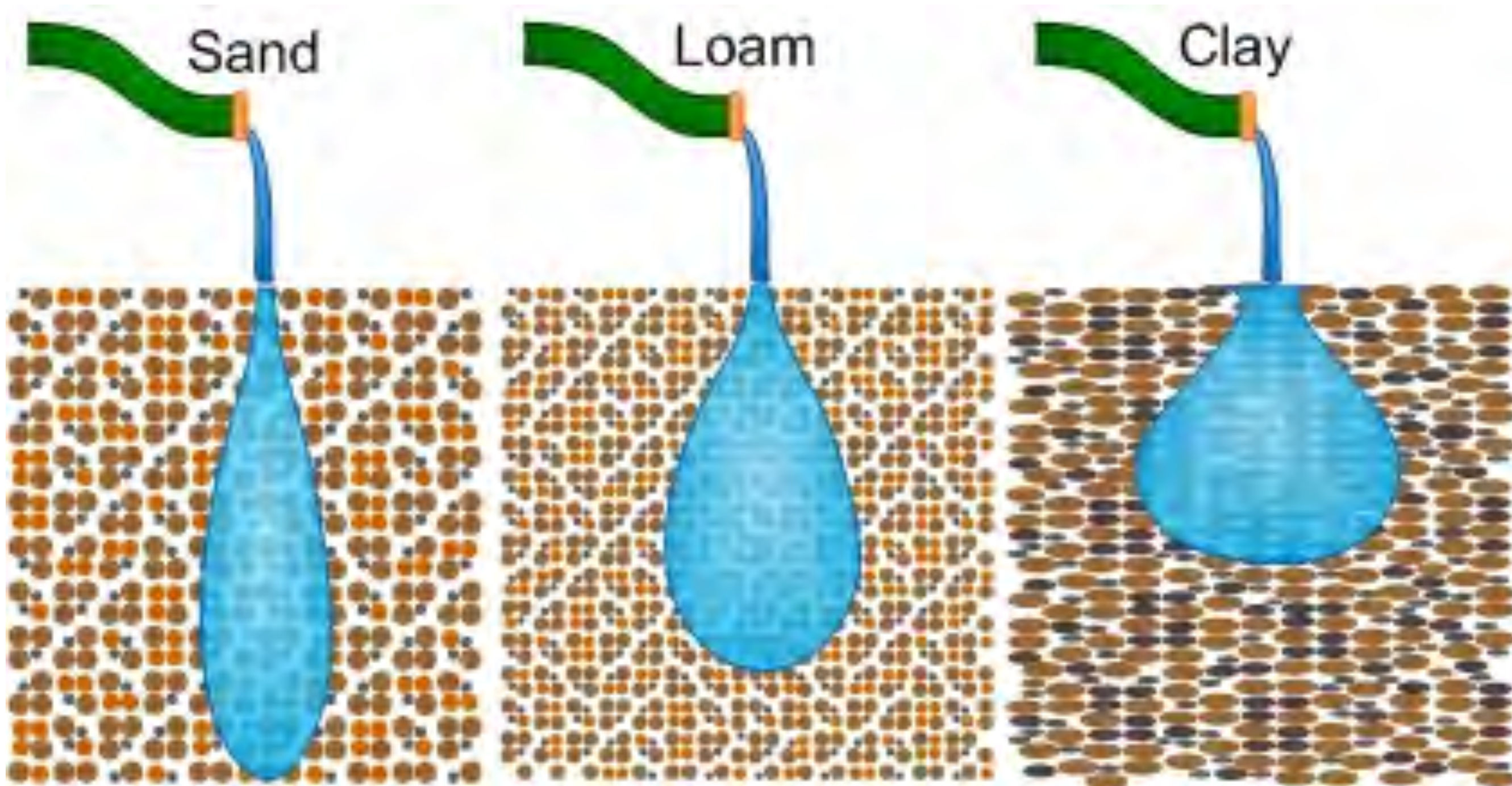
**LUDDY**

SCHOOL OF INFORMATICS,  
COMPUTING, AND ENGINEERING



# What is percolation?

percolation refers to the movement and/or filtering of fluids through porous materials





# Coffee percolators



Filter machine



Neapolitan machine



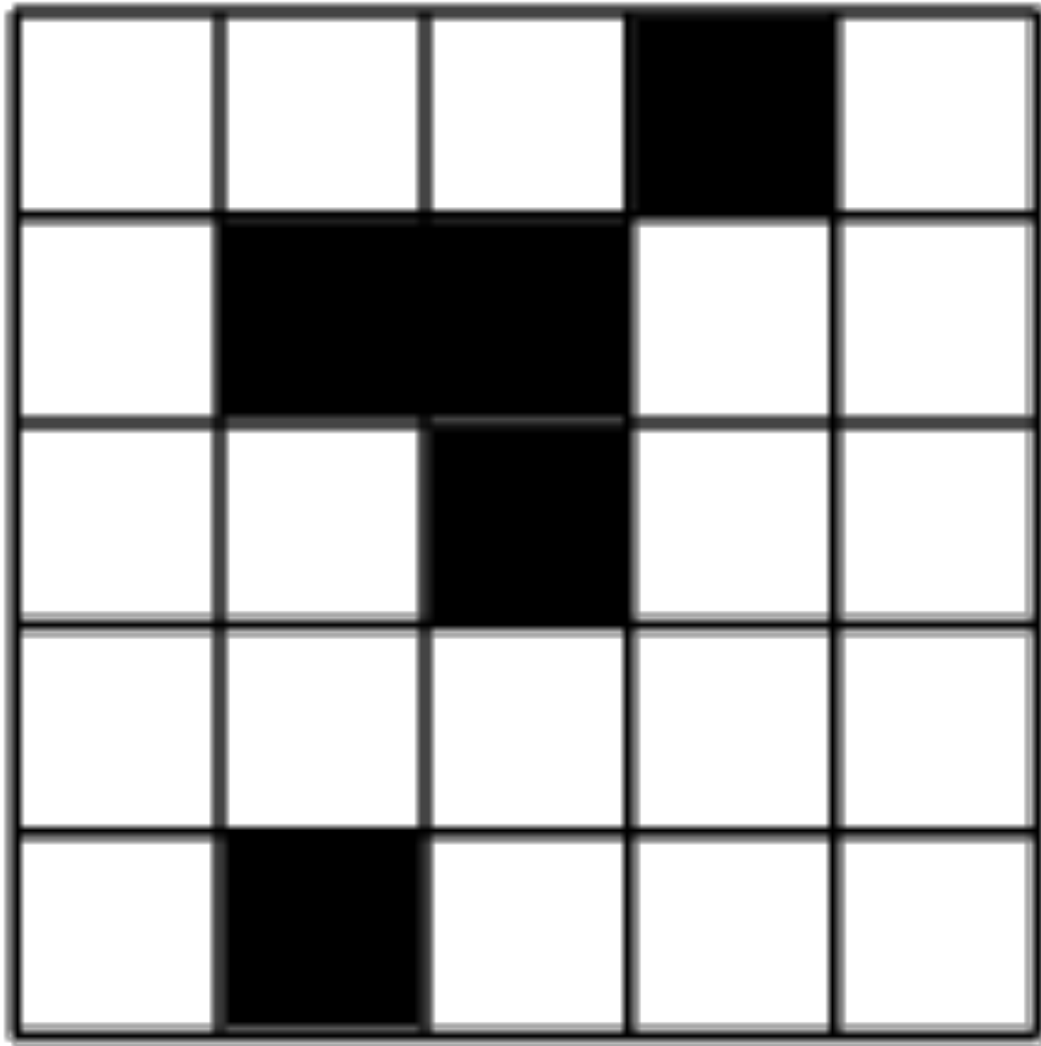
Mocha machine



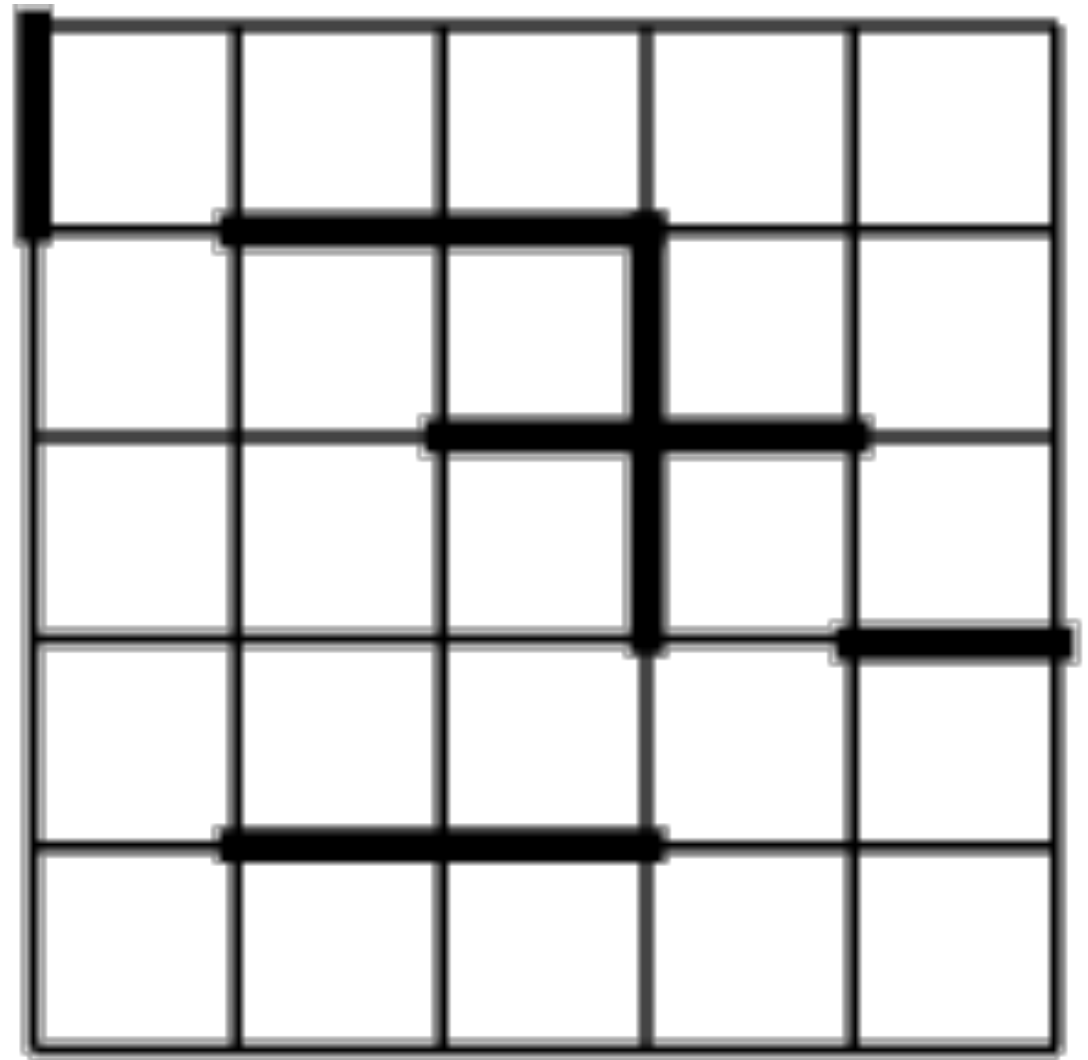
Espresso machine



# Ordinary percolation models



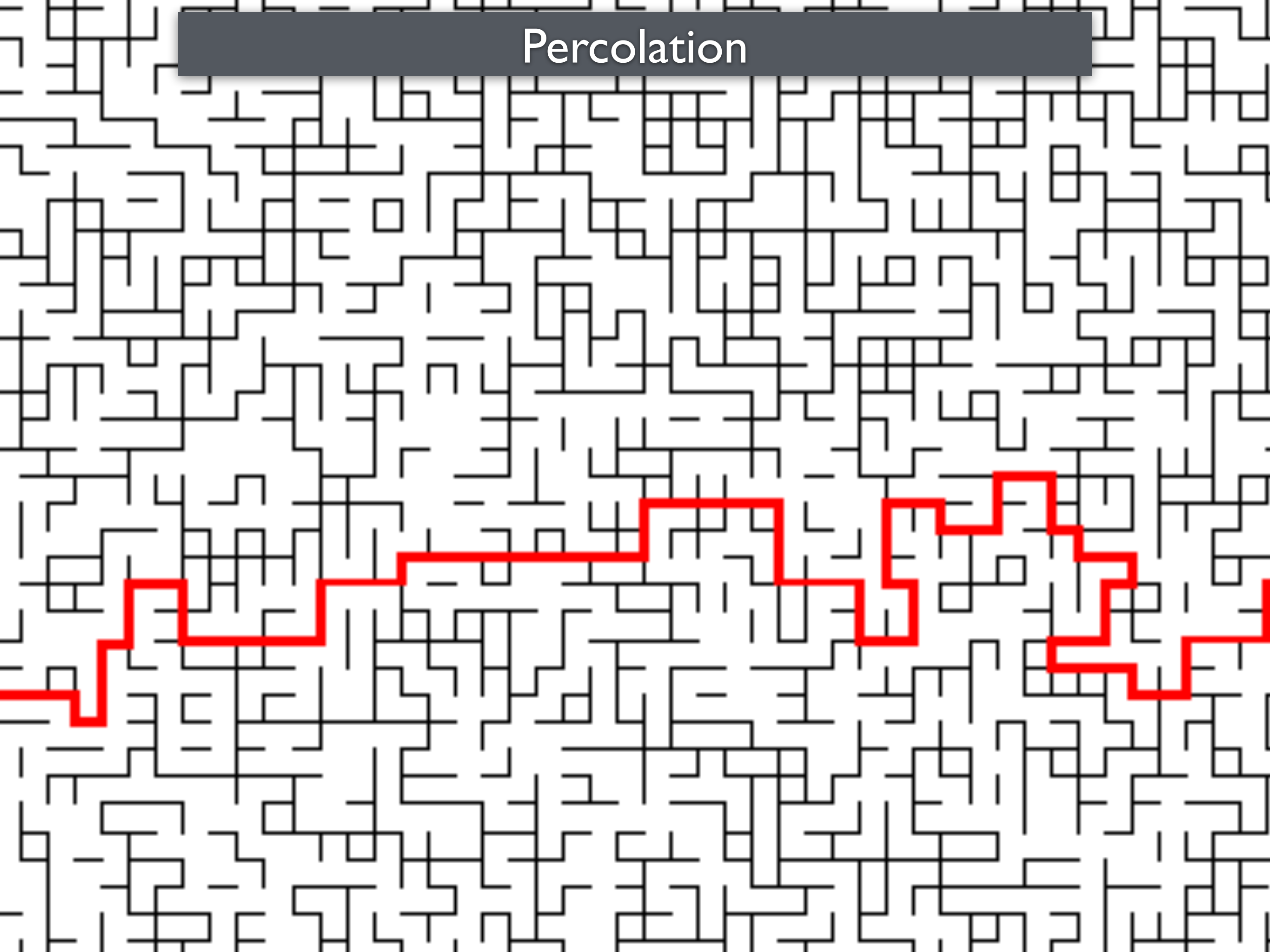
*site percolation*



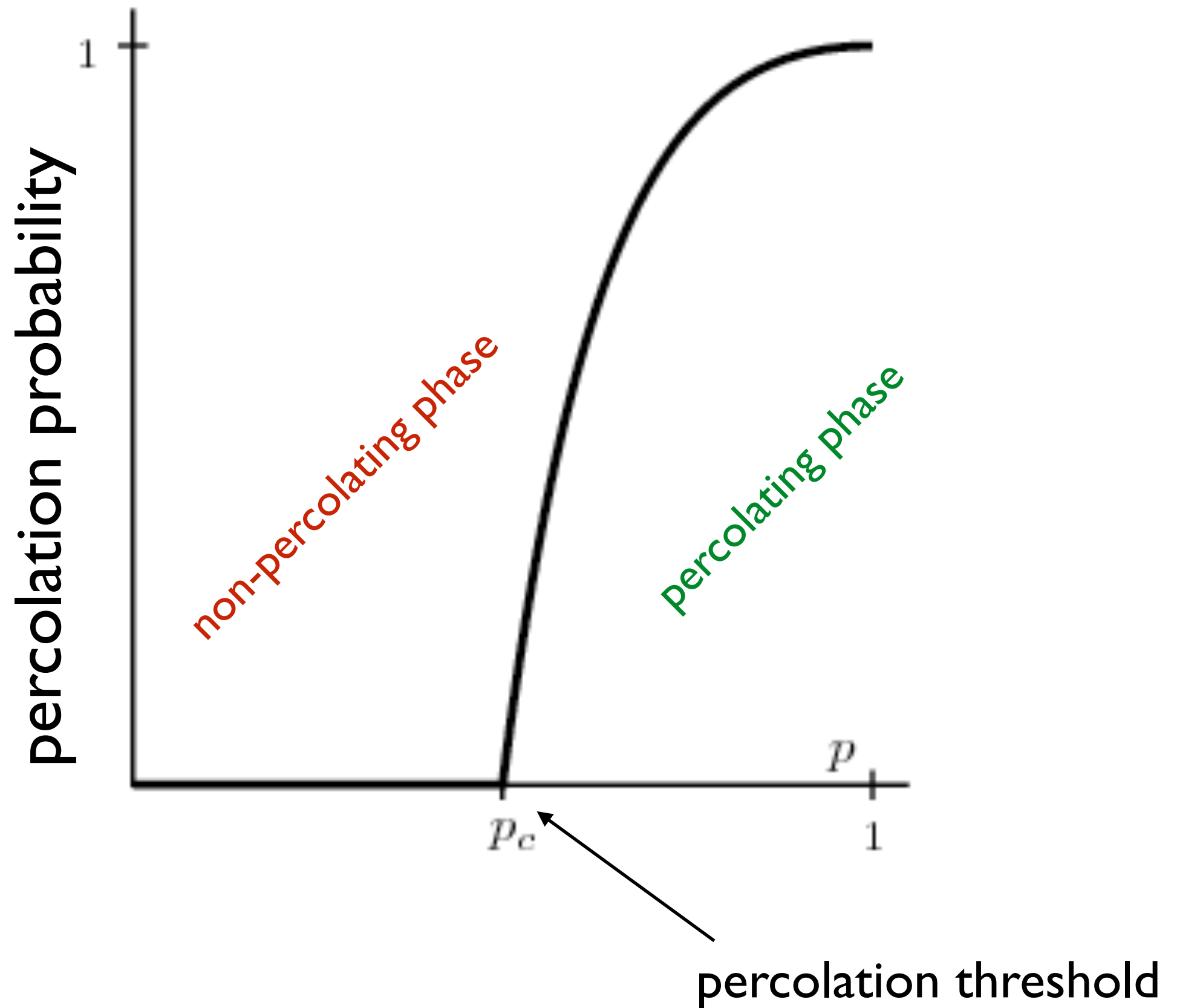
*bond percolation*

bonds or sites are occupied with probability  $p$

# Percolation

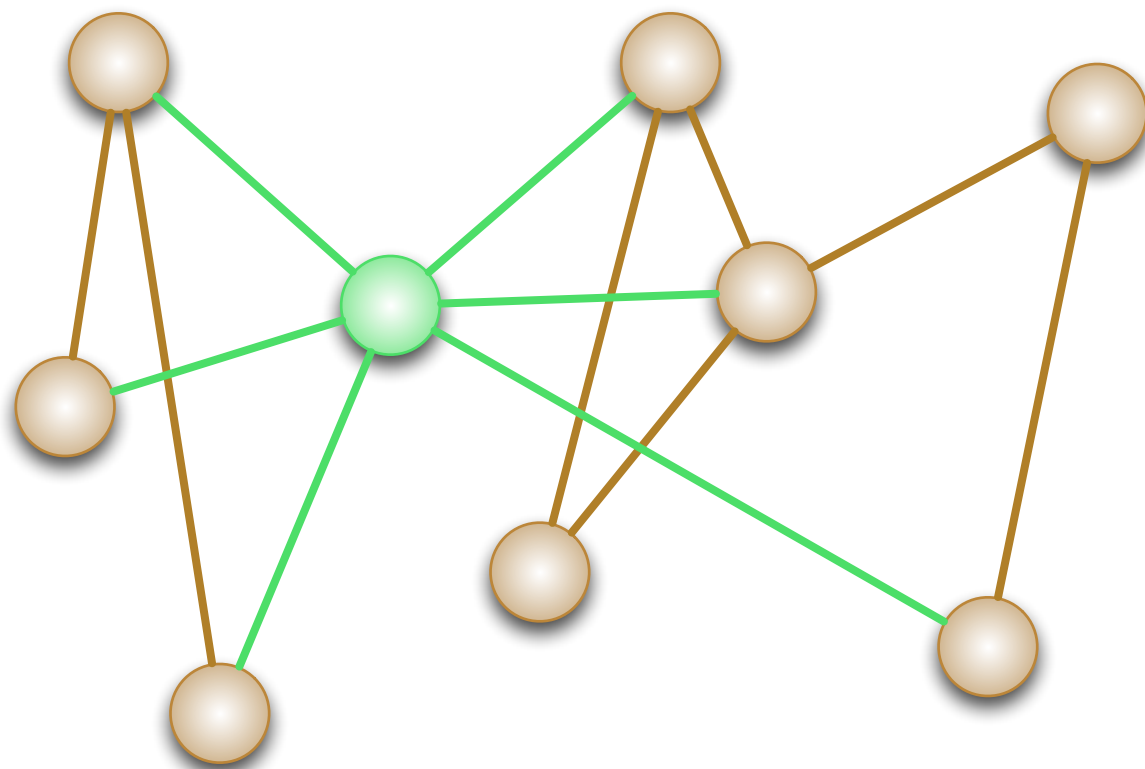


# Percolation transition

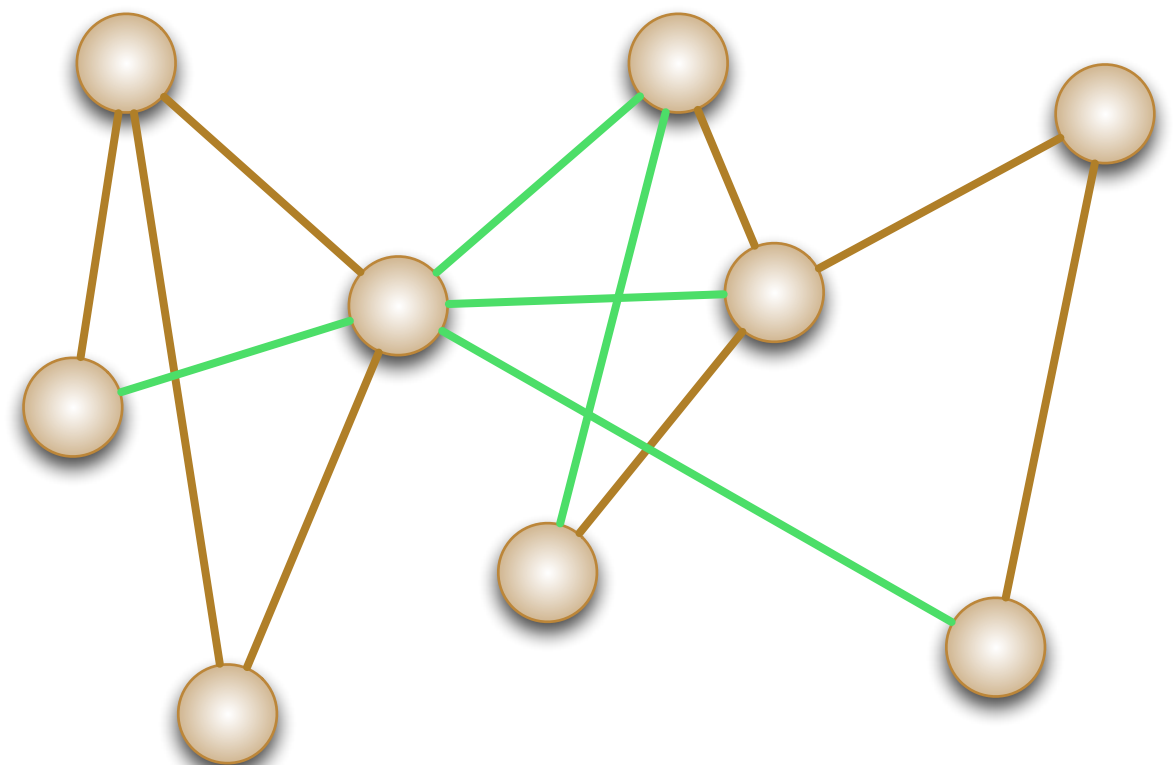


# Ordinary percolation model in networks

site percolation



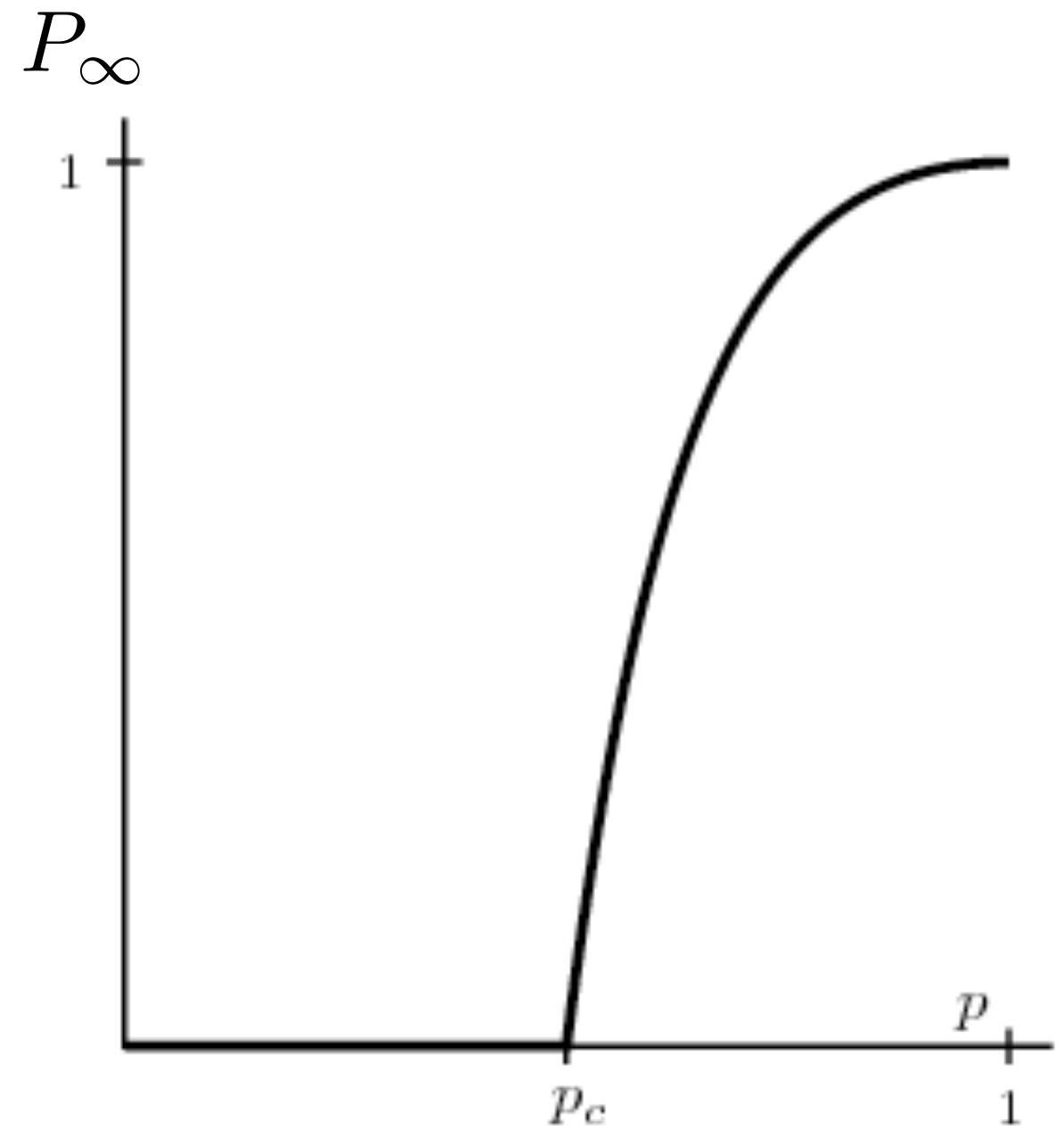
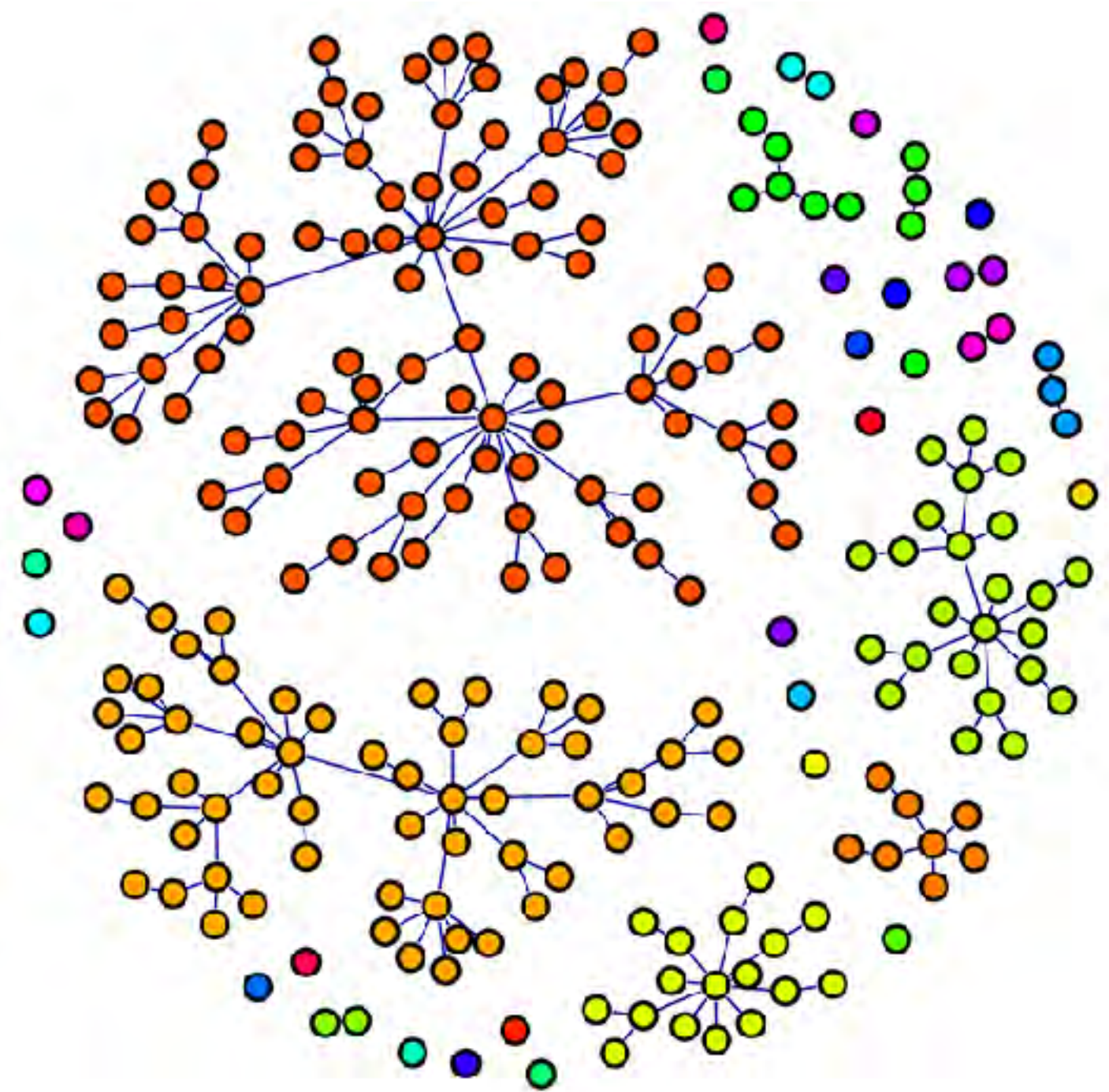
bond percolation



vertices or edges are occupied with probability  $p$

# Percolation transition in networks

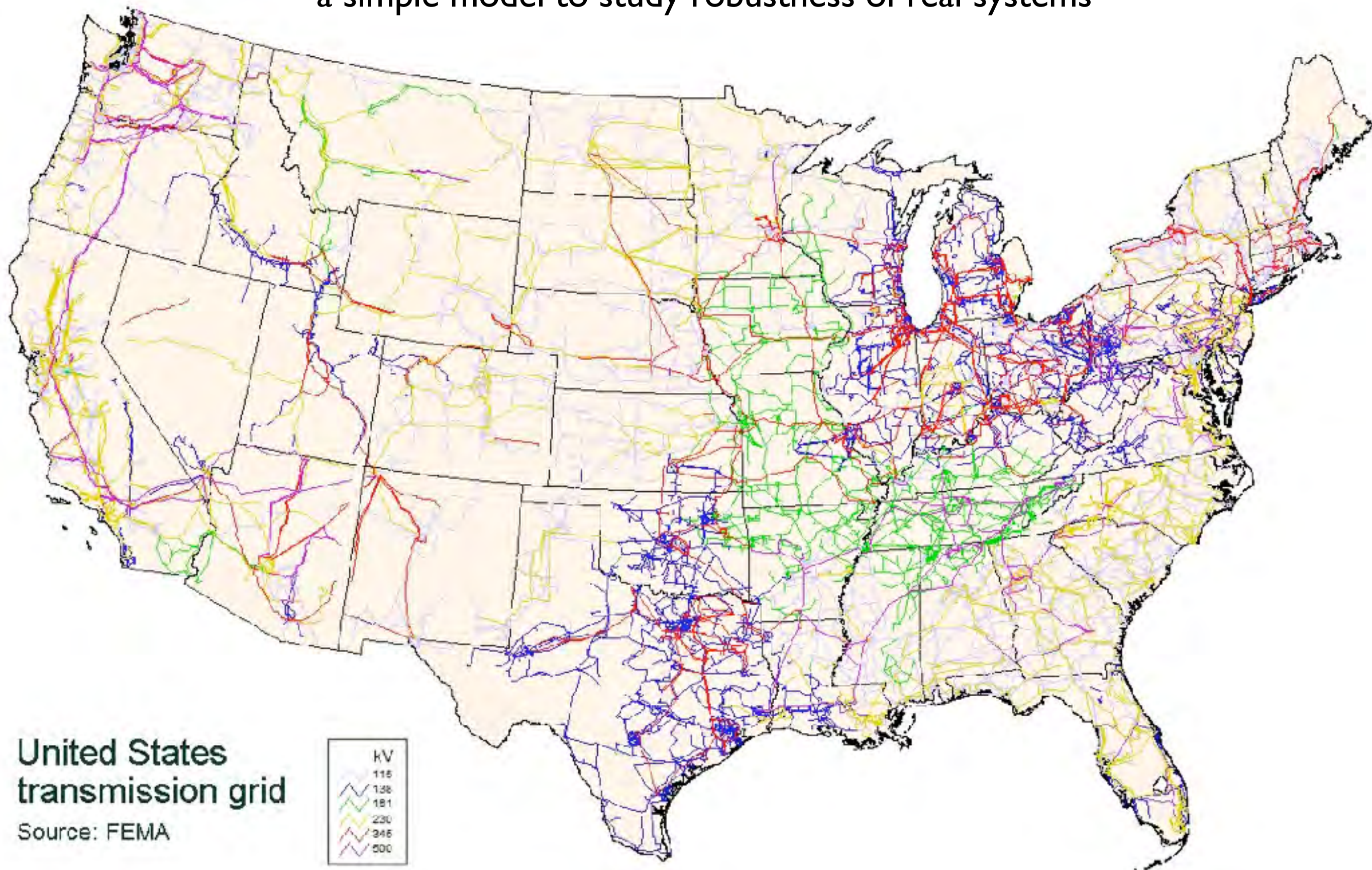
order parameter = percolation strength





# Percolation in networks

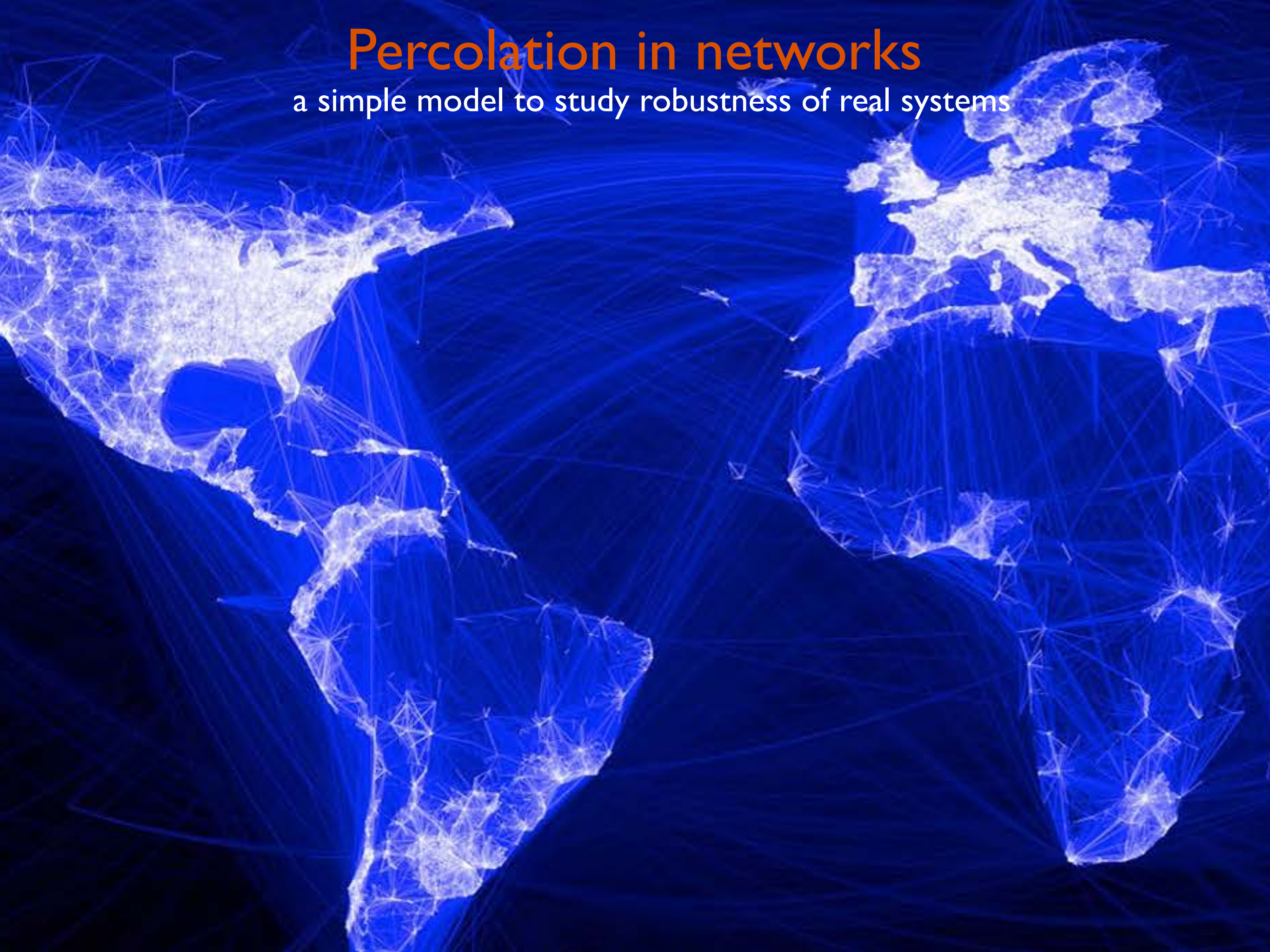
a simple model to study robustness of real systems





# Percolation in networks

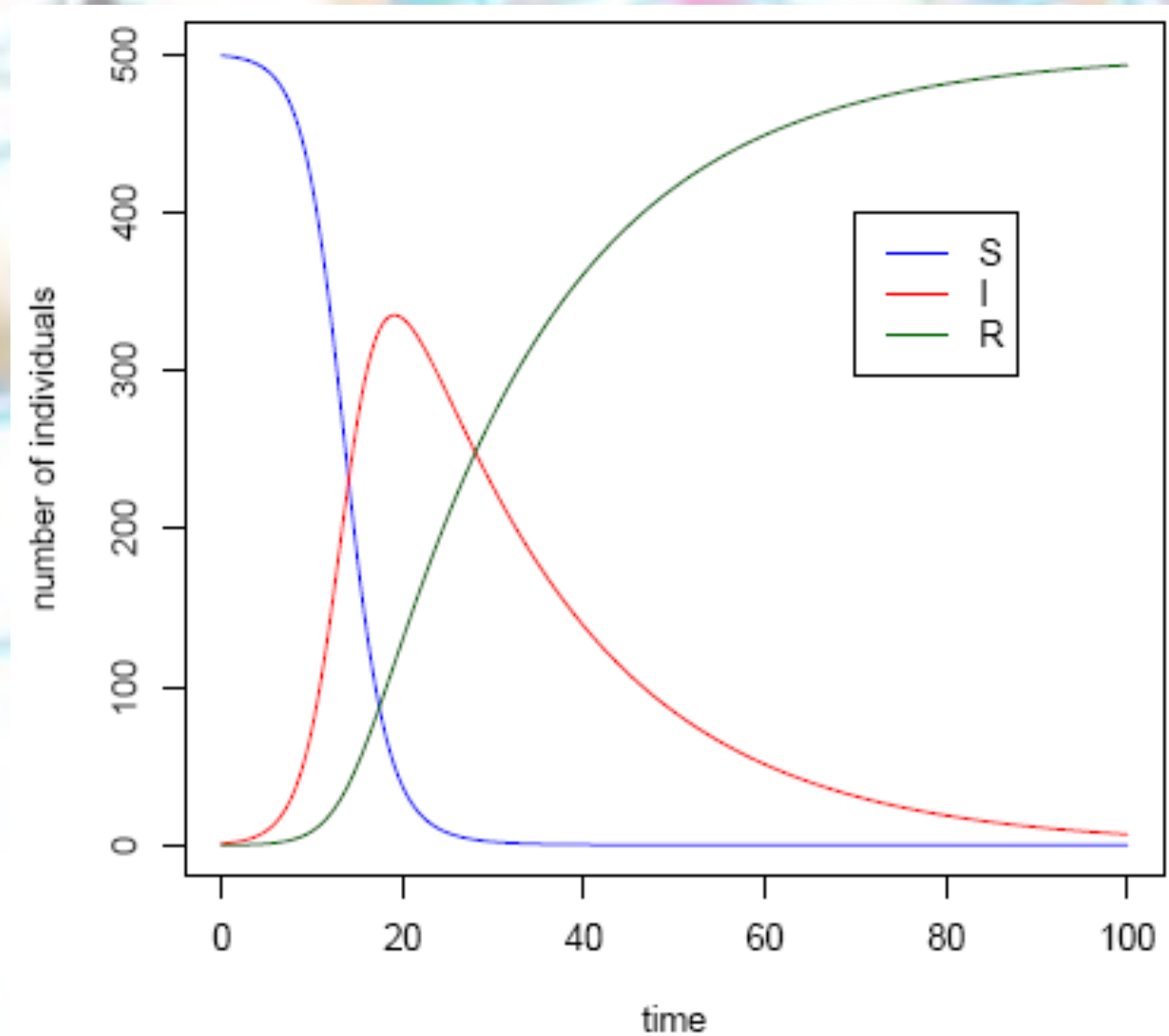
a simple model to study robustness of real systems





# Percolation in networks

strict analogy with simple epidemiological models

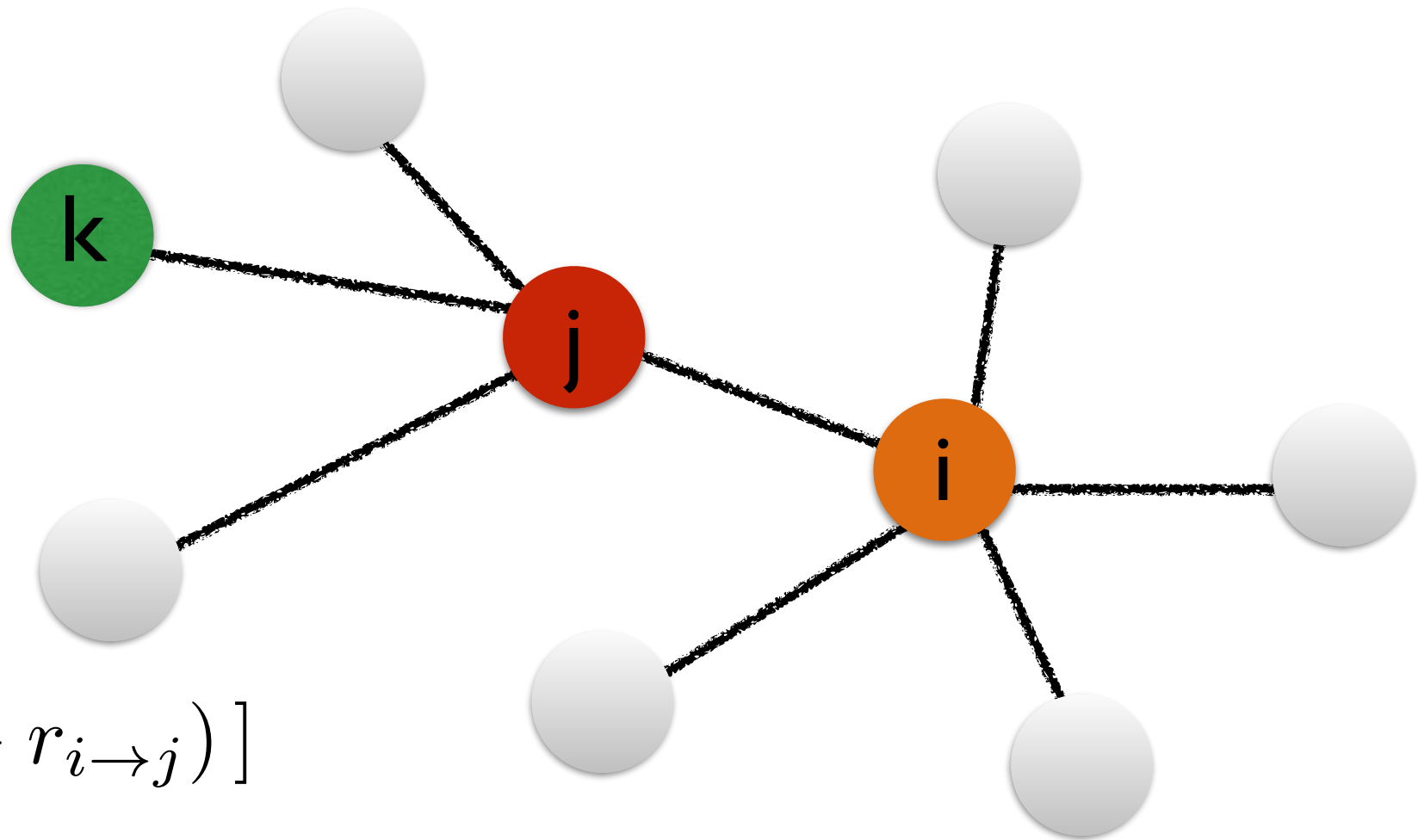


# Site percolation in real networks

mathematical theory: message passing

$s_i$  = prob. node  $i$  in the GC

$r_{i \rightarrow j}$  = prob. node  $j$  in the GC disregarding node  $i$



$$s_i = p \left[ 1 - \prod_{j \in \mathcal{N}_i} (1 - r_{i \rightarrow j}) \right]$$

$$r_{i \rightarrow j} = p \left[ 1 - \prod_{k \in \mathcal{N}_j \setminus \{i\}} (1 - r_{j \rightarrow k}) \right]$$

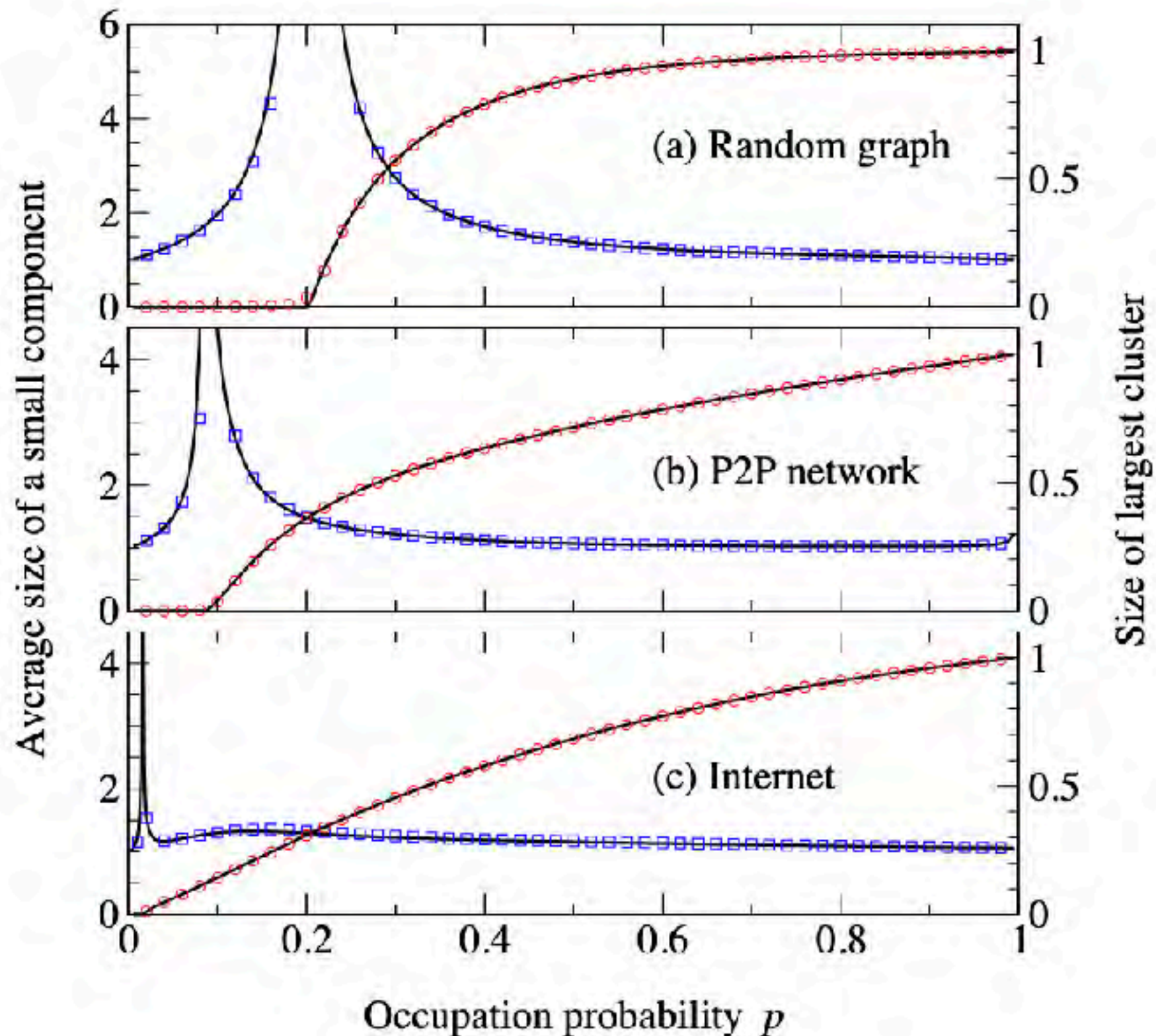
Karrer, B., Newman, M. E. J. & Zdeborova, L. *Phys. Rev. Lett.* 113, 208702 (2014).

Hamilton, K. E. & Pryadko, L. P. *Phys. Rev. Lett.* 113, 208701 (2014).



# Site percolation in real networks

mathematical theory: message passing



Karrer, B., Newman, M. E. J. & Zdeborova, L. *Phys. Rev. Lett.* 113, 208702 (2014).

Hamilton, K. E. & Pryadko, L. P. *Phys. Rev. Lett.* 113, 208701 (2014).

# Site percolation in real networks

$$r_{i \rightarrow j} = p \left[ 1 - \prod_{k \in \mathcal{N}_j \setminus \{i\}} (1 - r_{j \rightarrow k}) \right]$$



$$\vec{z} = M \vec{w}$$



$$\vec{r} = p M \vec{r}$$

eigenvalue/eigenvector  
problem



$$p_c = \frac{1}{\mu}$$

$$w_{i \rightarrow j} = \ln(1 - r_{i \rightarrow j})$$

$$z_{i \rightarrow j} = \ln(1 - r_{i \rightarrow j}/p)$$

$$M_{i \rightarrow j, k \rightarrow \ell} = \delta_{j,k} (1 - \delta_{i,\ell})$$

truncated Taylor expansion

$$\ln(1 - x) \simeq -x$$

Perron-Frobenius theorem

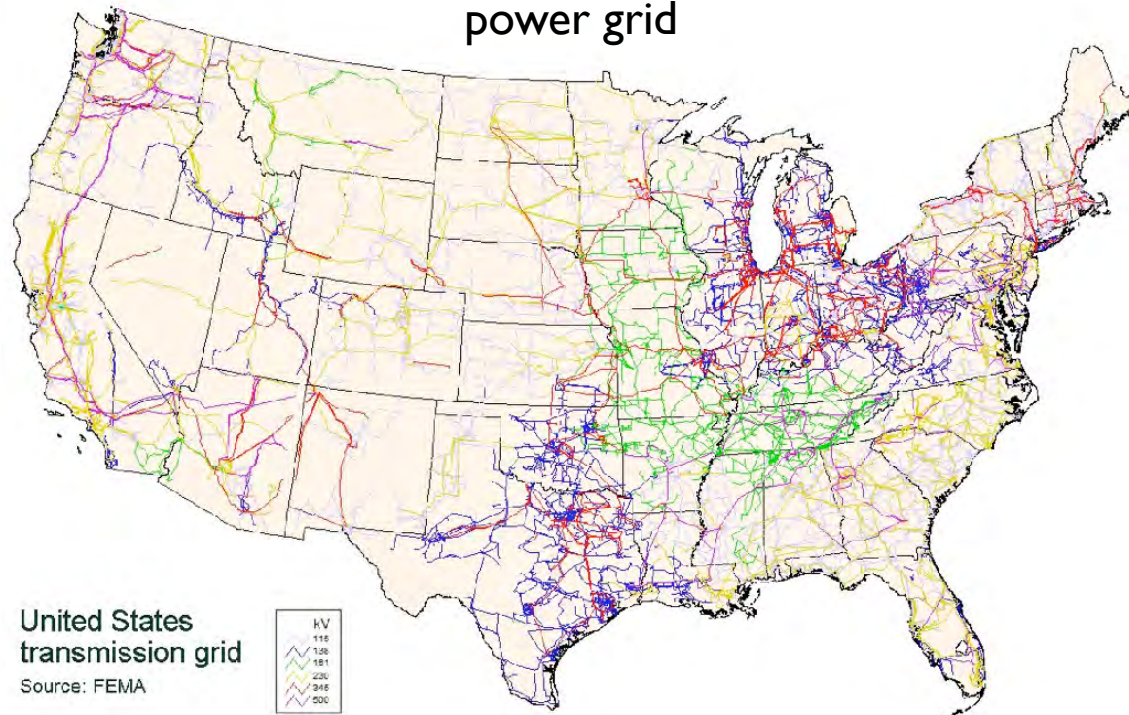
Karrer, B., Newman, M. E. J. & Zdeborova, L. *Phys. Rev. Lett.* 113, 208702 (2014).

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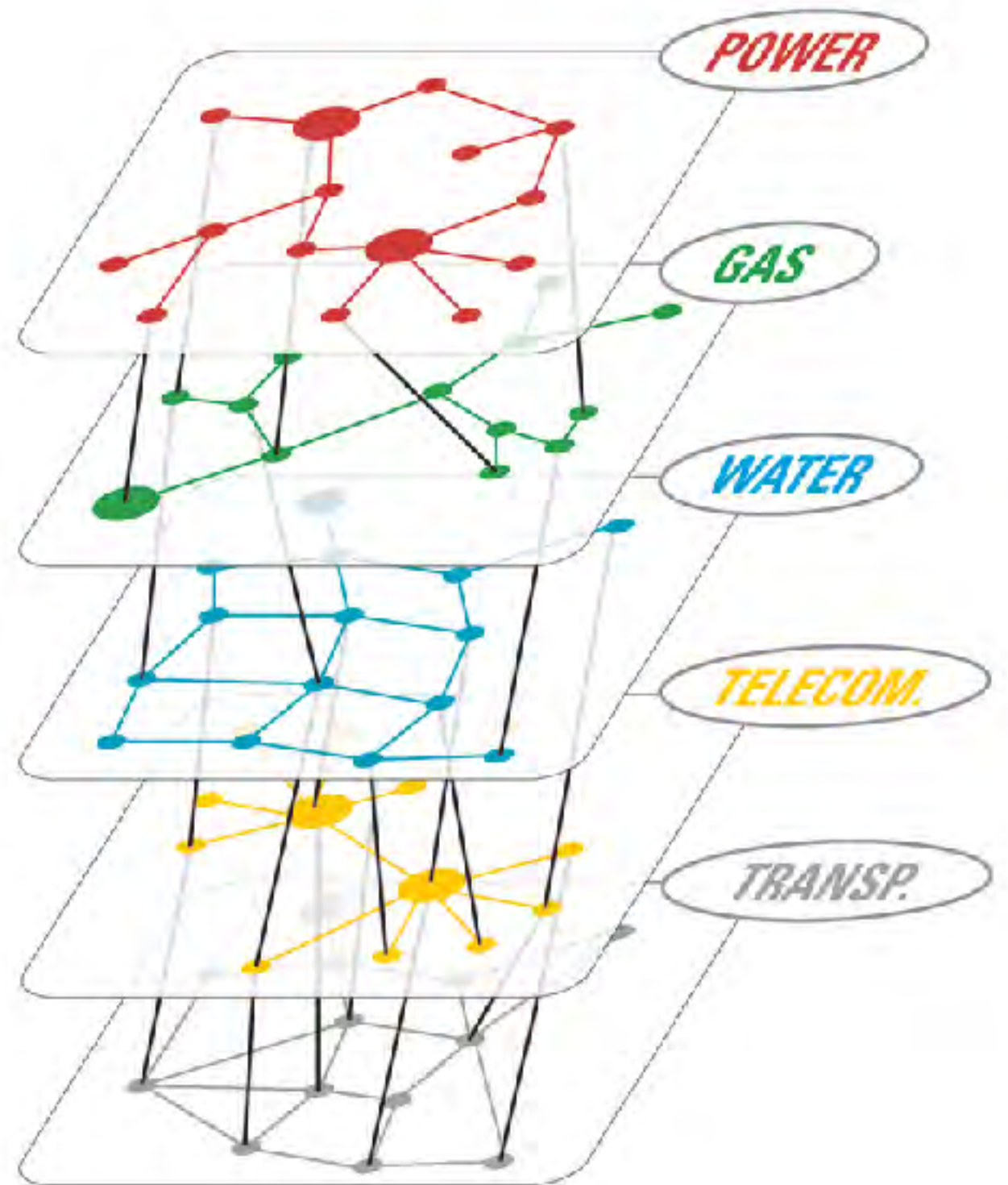
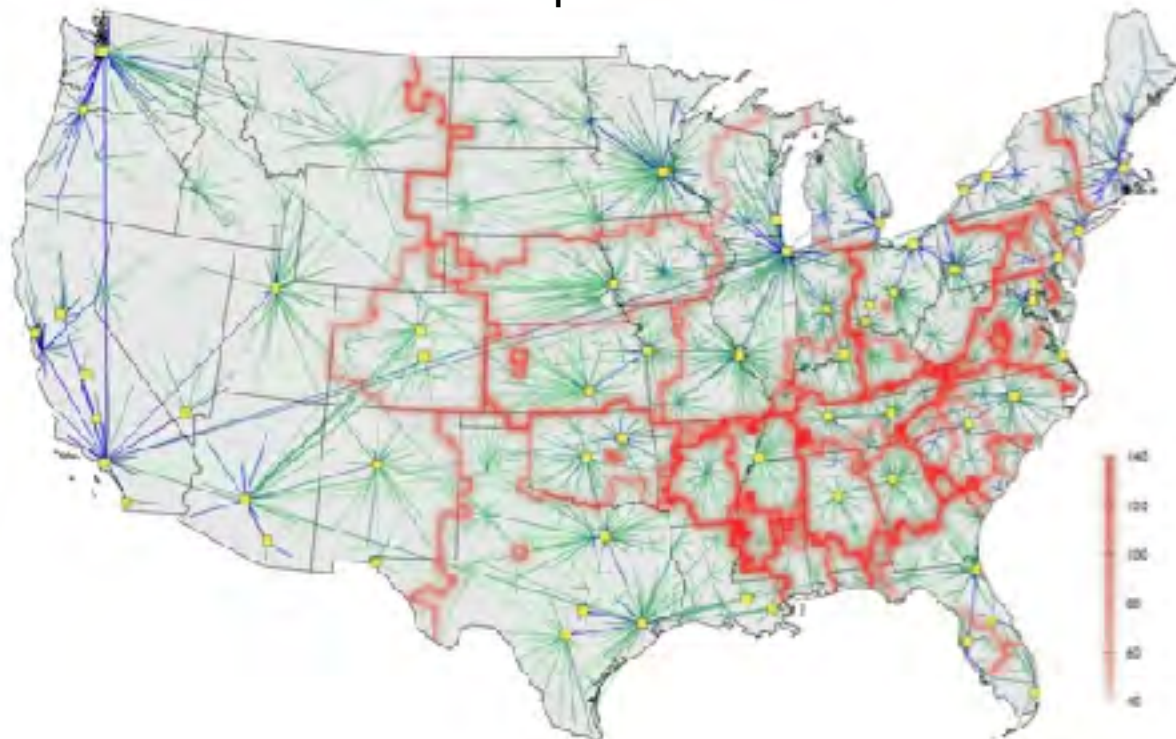


# Critical interdependent infrastructures

power grid



transportation





# La “notte bianca”

Rome, September 27-28, 2003





# The darkest night ever!



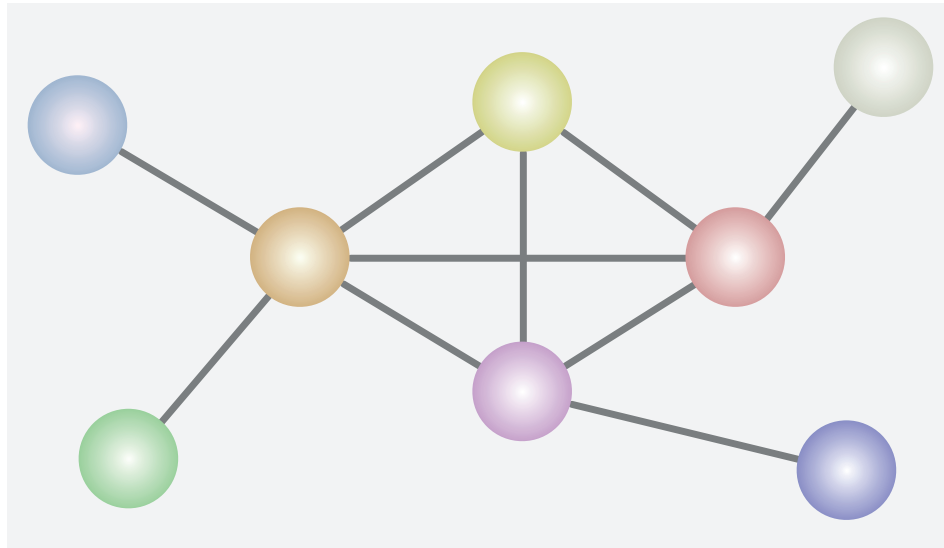
# Power grid and the Internet are “interdependent”



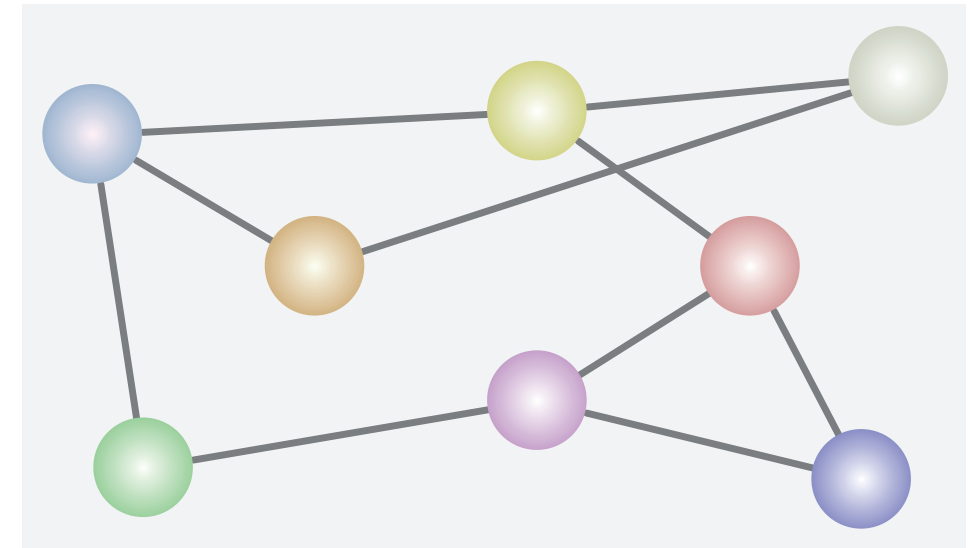
A microscopic failure may trigger an avalanche of failures that propagate within and across networks of macroscopic size

# Site percolation in interdependent networks

network A



network B



$$s_i = p [R_{\mathcal{AB}_i} + (1 - R_{\mathcal{AB}_i}) R_{\mathcal{A}-\mathcal{B}_i} R_{\mathcal{B}-\mathcal{A}_i}]$$

$$r_{i \rightarrow j} = p [R_{\mathcal{AB}_j \setminus \{i\}} + (1 - R_{\mathcal{AB}_j \setminus \{i\}}) R_{\mathcal{A}-\mathcal{B}_j \setminus \{i\}} R_{\mathcal{B}-\mathcal{A}_j \setminus \{i\}}]$$

where

$$R_{\mathcal{X}_i} = 1 - \prod_{j \in \mathcal{X}} (1 - r_{i \rightarrow j})$$

$$\mathcal{AB}_i = \mathcal{N}_i^A \cap \mathcal{N}_i^B$$

neigh. in both layers

$$\mathcal{A} - \mathcal{B}_i = \mathcal{N}_i^A \setminus \mathcal{AB}_i$$

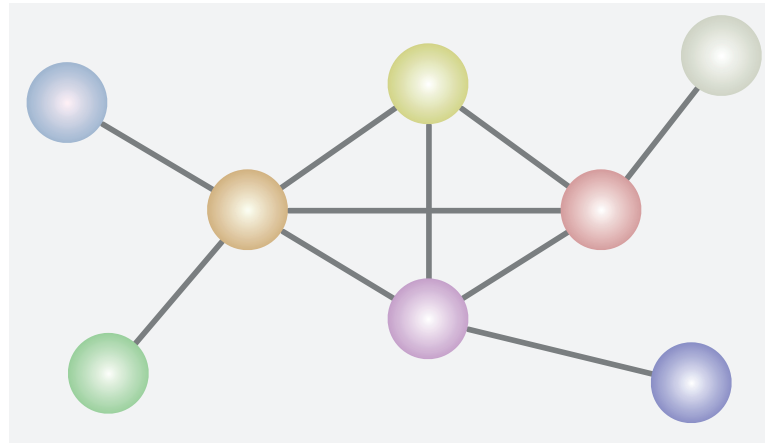
neigh. only in layer A

$$\mathcal{B} - \mathcal{A}_i = \mathcal{N}_i^B \setminus \mathcal{AB}_i$$

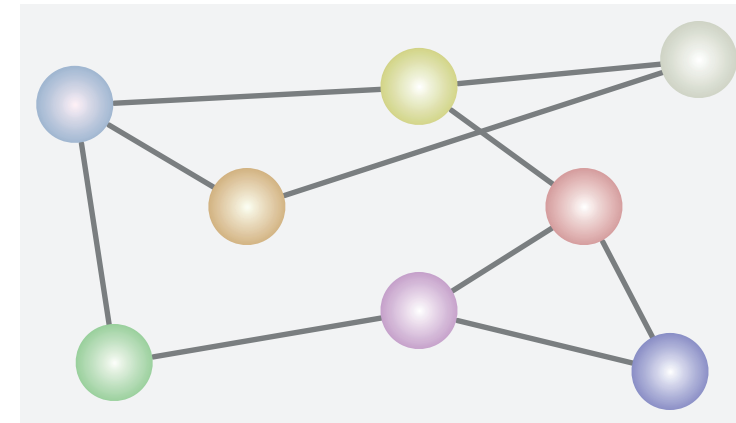
neigh. only in layer B

# Decomposition of the interdependent network

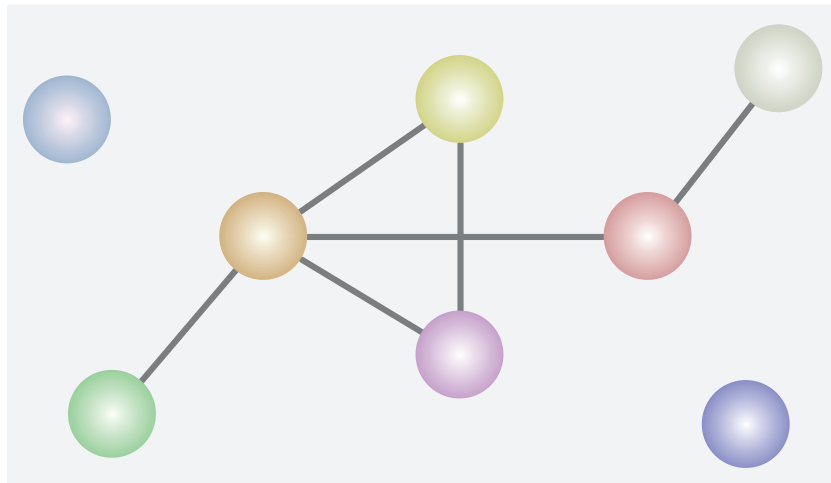
network A



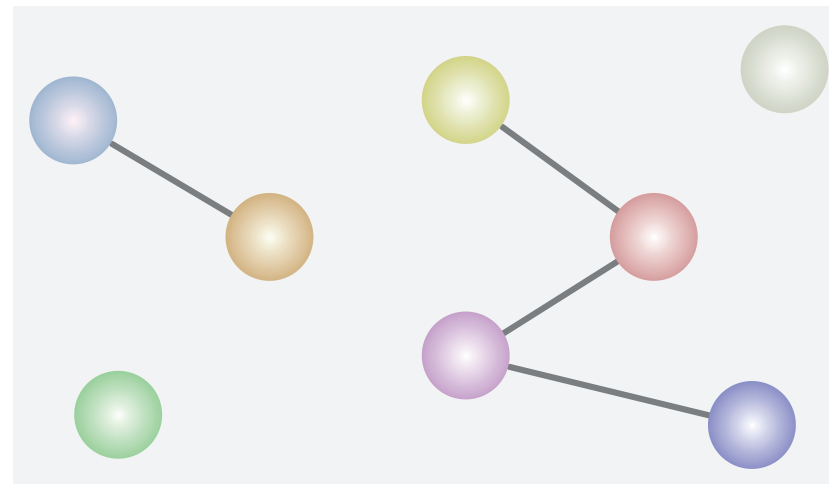
network B



remainder of network A



intersection between networks A and B



remainder of network B

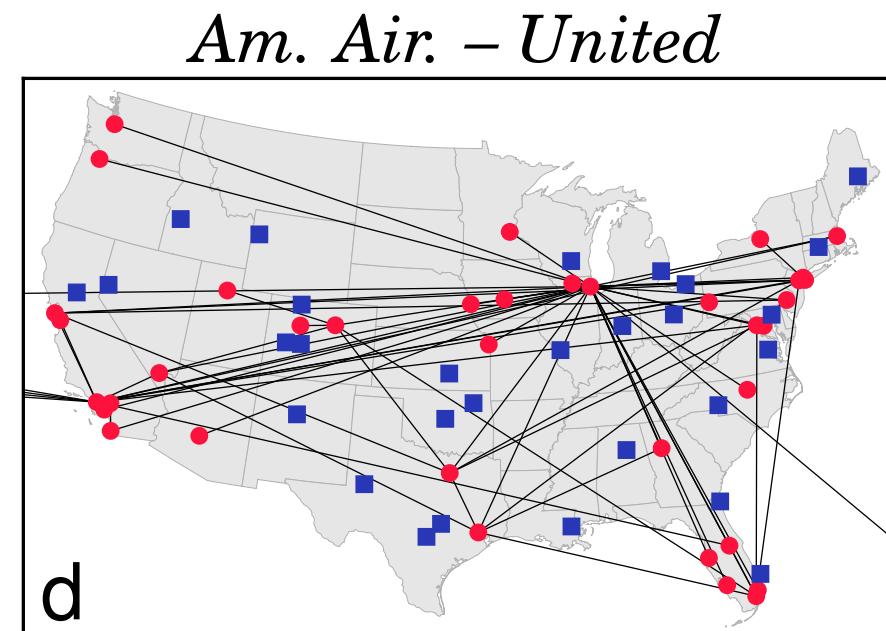
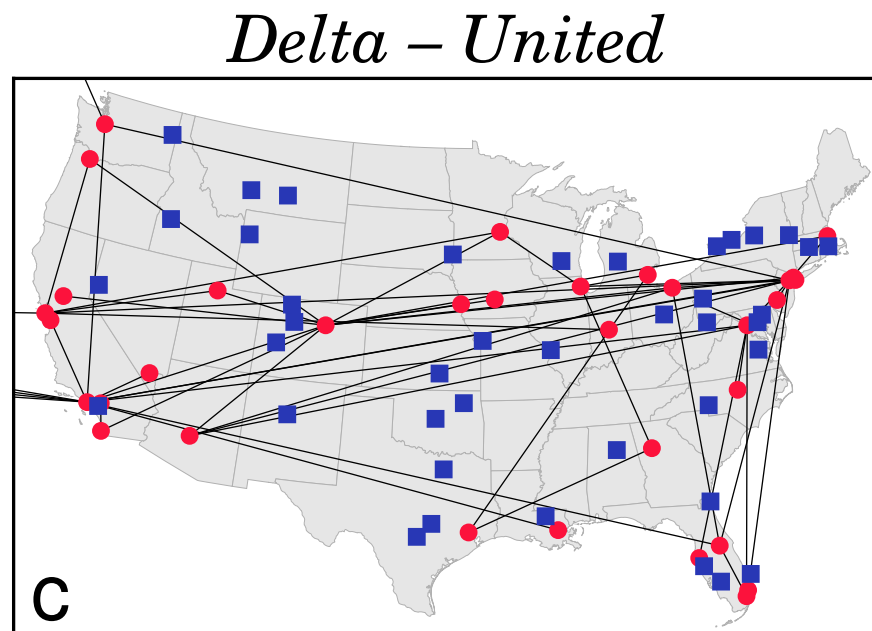
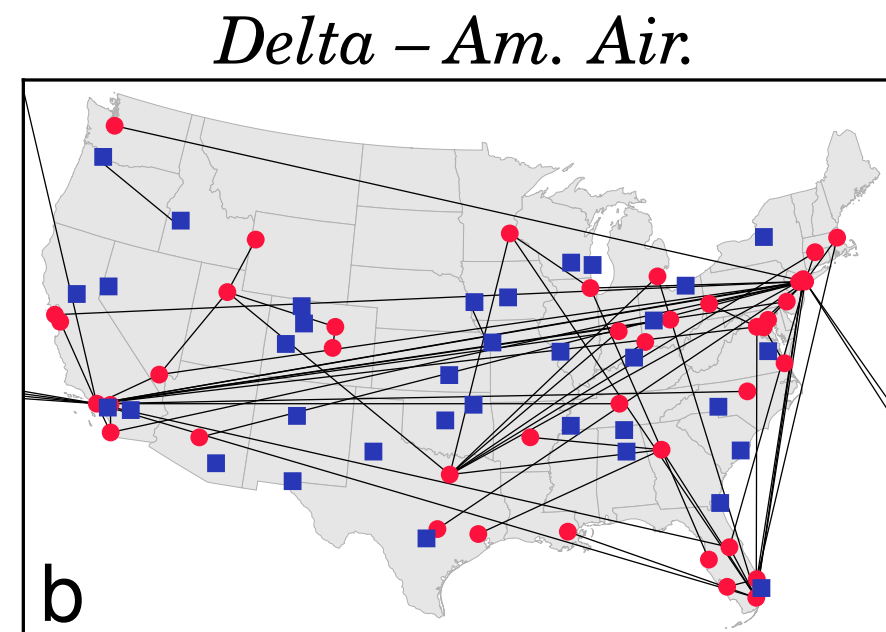
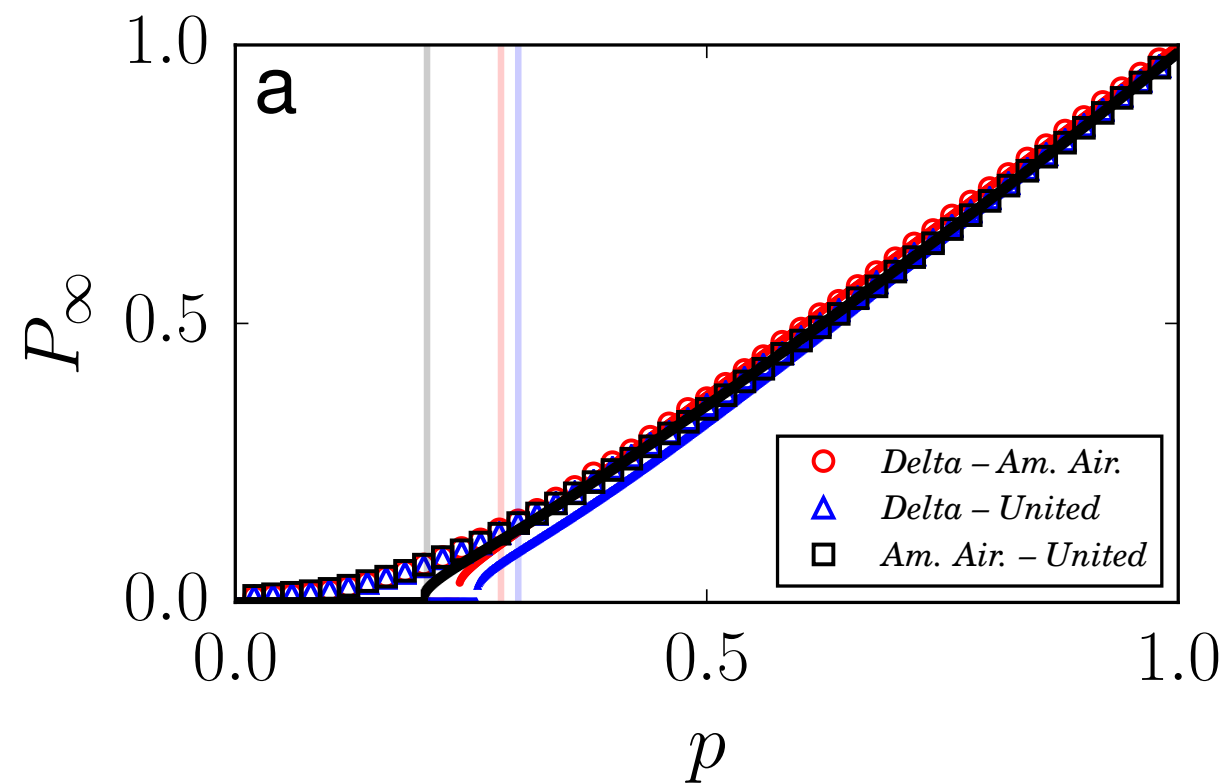


Cellai,D.,Lopez,E.,Zhou,J.,Gleeson,J.P.&Bianconi,G.Percolation in multiplex networks with overlap. *Phys. Rev. E* 88, 052811 (2013)

Min, B., Lee, S., Lee, K.-M. & Goh, K.-I. Link overlap, viability, and mutual percolation in multiplex networks. *Chaos, Solitons & Fractals* (2015)



# Results on real networks





# What do the equations tell us?

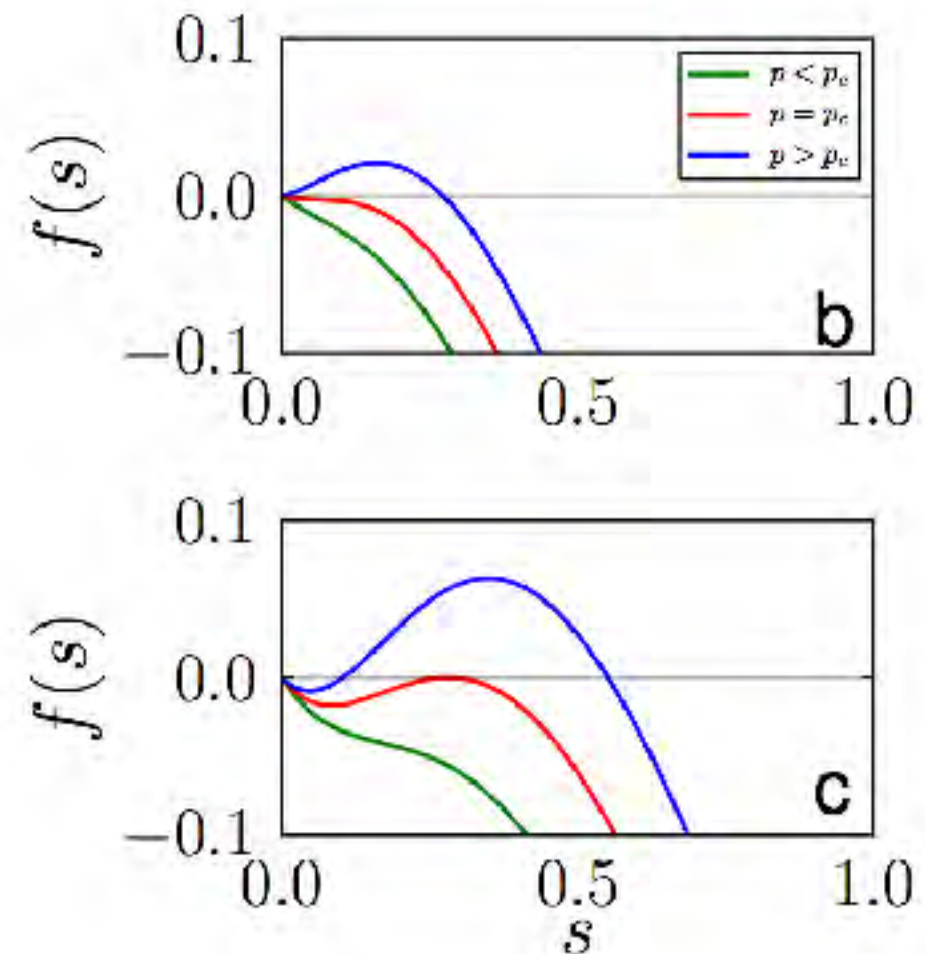
## Coupled regular graphs

$k$  = valency of the intersection graph

$t$  = valency of the remainders

$$s = p \left\{ 1 - (1 - r)^k + (1 - r)^k [1 - (1 - r)^t]^2 \right\}$$

$$r = p \left\{ 1 - (1 - r)^{k-1} + (1 - r)^{k-1} [1 - (1 - r)^{t-1}]^2 \right\}$$



for  $k = t = 2$

$$r = \frac{1 \pm \sqrt{5 - 4/p}}{2}$$



$$p_c = 4/5$$

$$P_\infty(p_c) = 57/80$$

# Percolation

the “complex systems” approach to assess the robustness of infrastructural networks

## Most popular percolation models

### ordinary percolation

description: elements of the network are randomly removed with uniform probability

goal: estimate network robustness against random perturbations

### targeted attacks

description: elements of the network are removed based on their centrality/importance

goal: estimate network robustness against intentional damage

### optimal percolation

description: elements of the are removed to dismantle the network as quickly as possible

goal: estimate network robustness under in a maximal stress scenario

# Percolation

the “complex systems” approach to model resource consumption and exhaustion in infrastructural networks

## minimum-cost percolation (MCP) model

description: elements of the network are removed if belonging to minimum-cost paths between pairs of demanded origin/destination nodes

goal: estimate the ability of the infrastructure to serve demand until its resources are exhausted

## theoretical papers

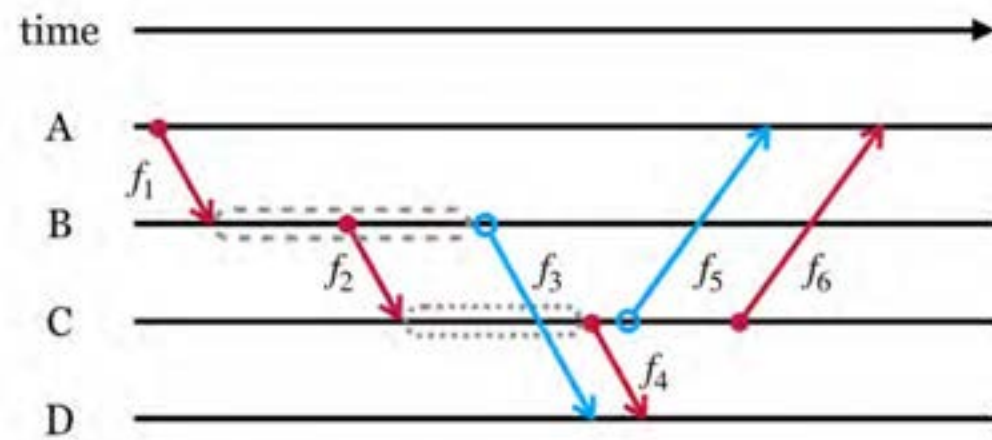
M. Kim and F. Radicchi, Shortest-path percolation on random networks, PRL 2024

M. Kim et al, Shortest-path percolation on scale-free networks, in preparation

# Percolation

application to the US air transportation system

## flight schedule

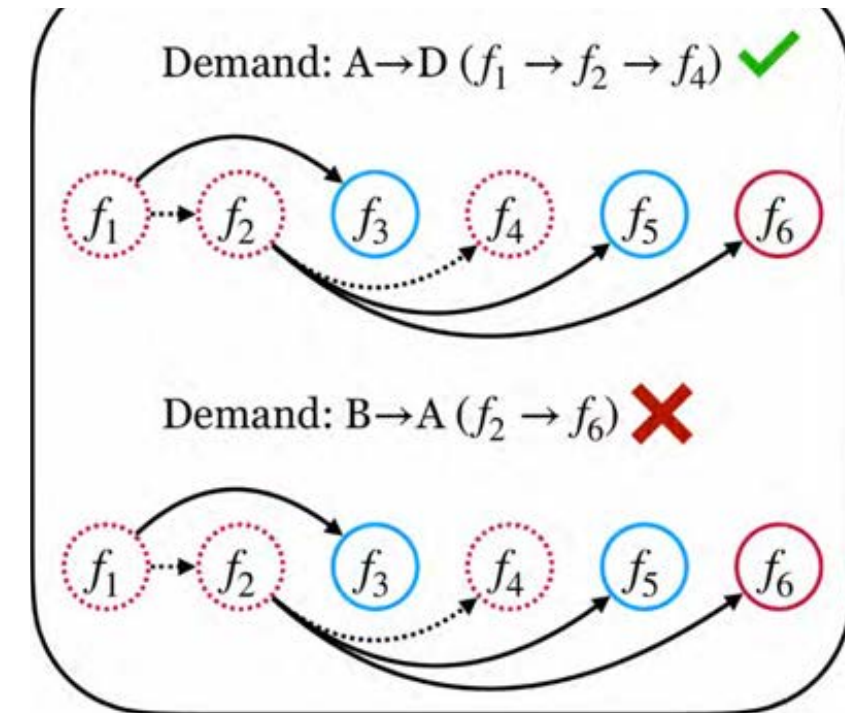


→ Flight by carrier  $c_1$     ..... Intra-carrier connection

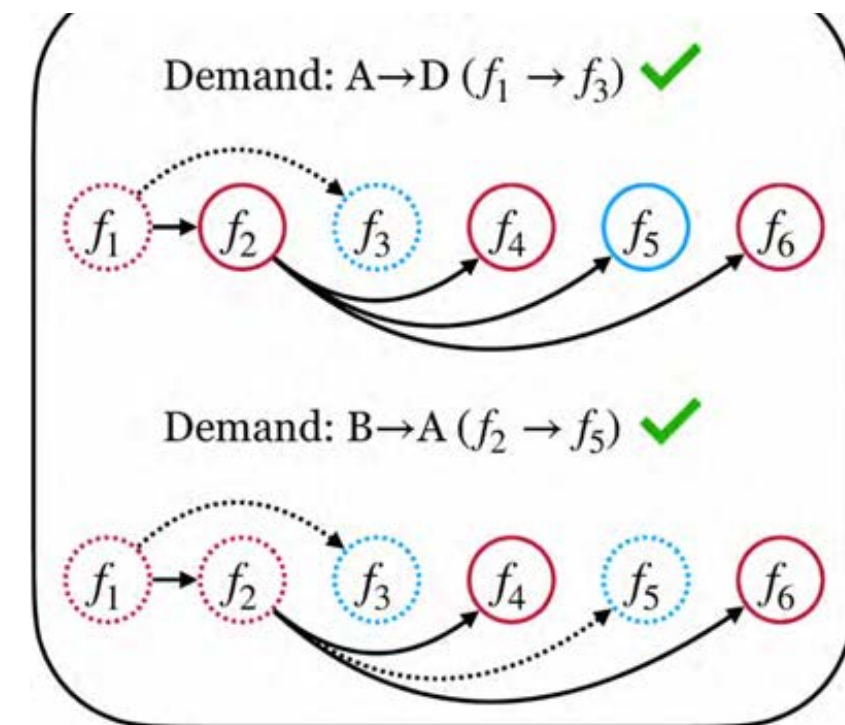
→ Flight by carrier  $c_2$     ..... Inter-carrier connection

A~D: Airports

only single-carrier itineraries are allowed



multi-carrier itineraries are allowed too





# Percolation

application to the US air transportation system

**supply:** infrastructure reconstructed from the daily schedule of commercial airlines in the US

fusion of data from the DOT Bureau of Transportation Statistics and the FAA

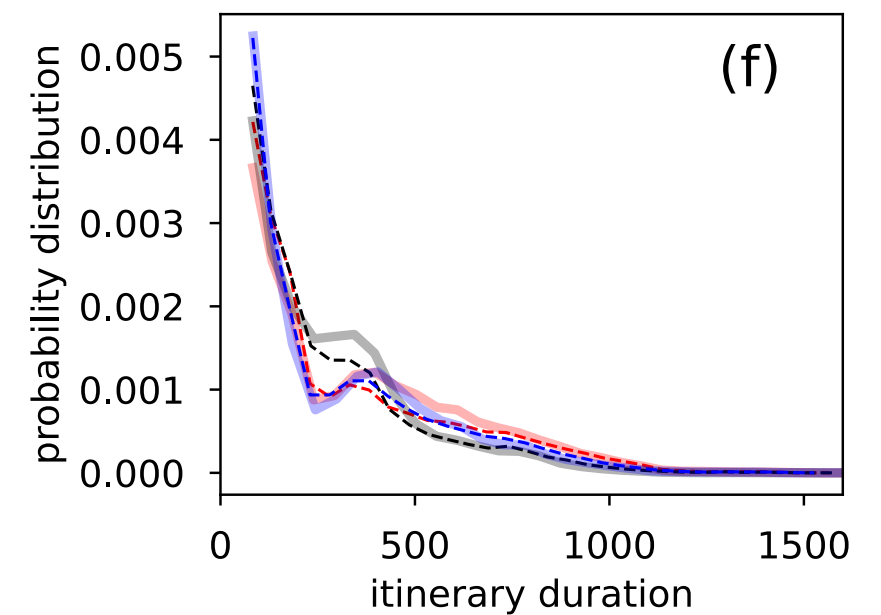
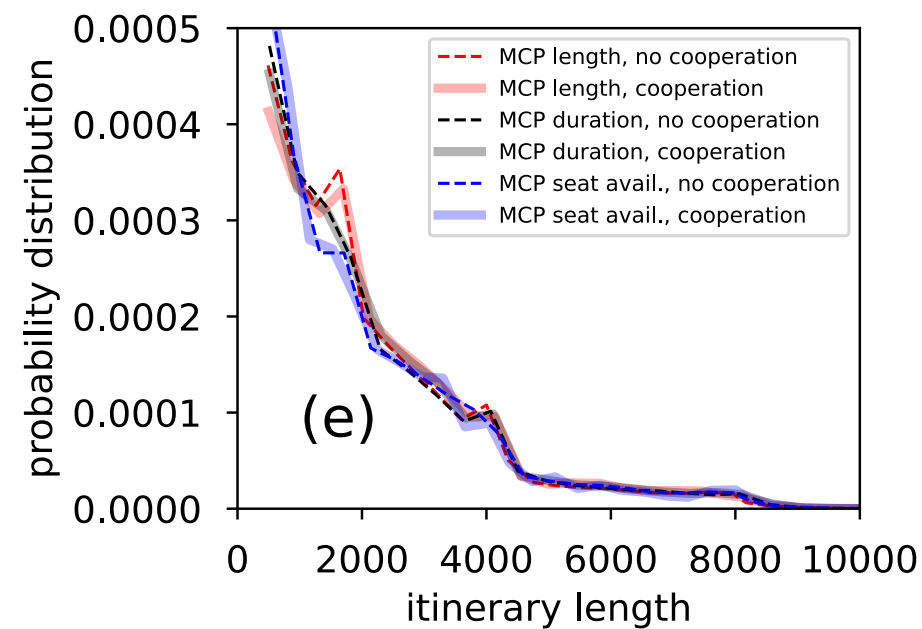
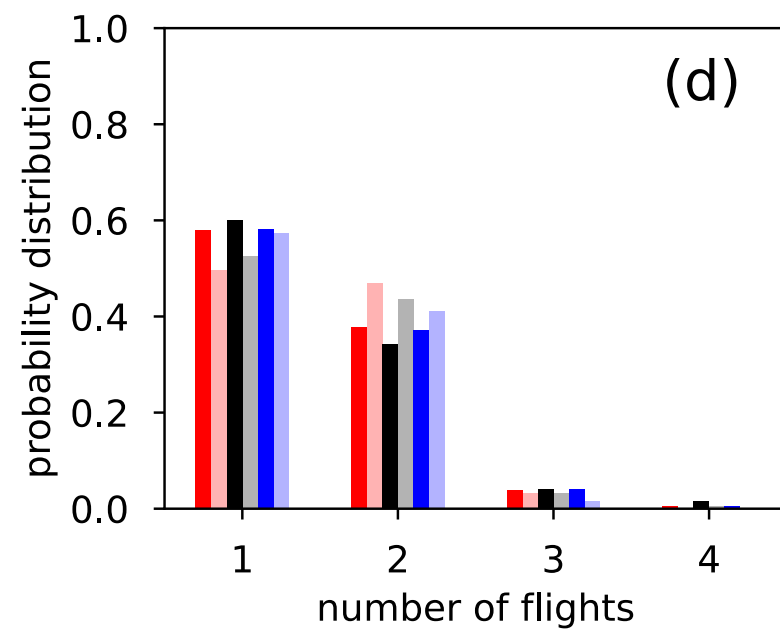
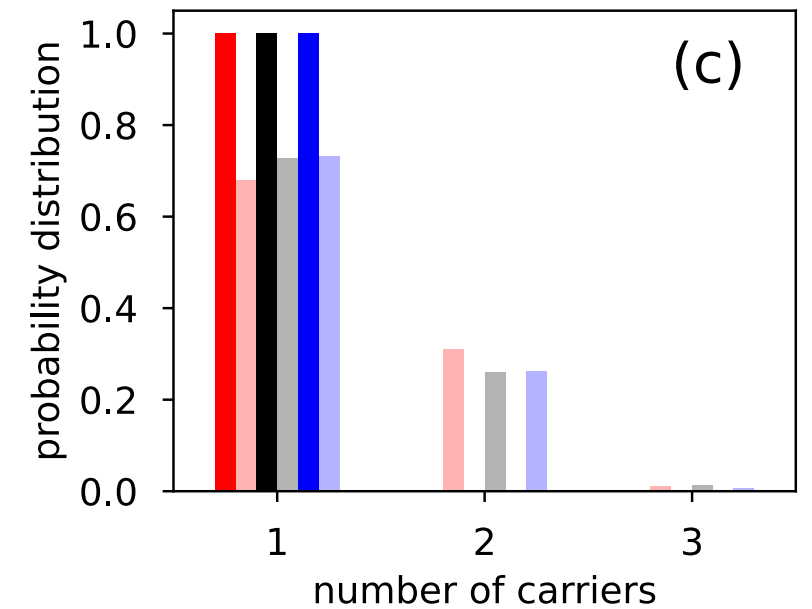
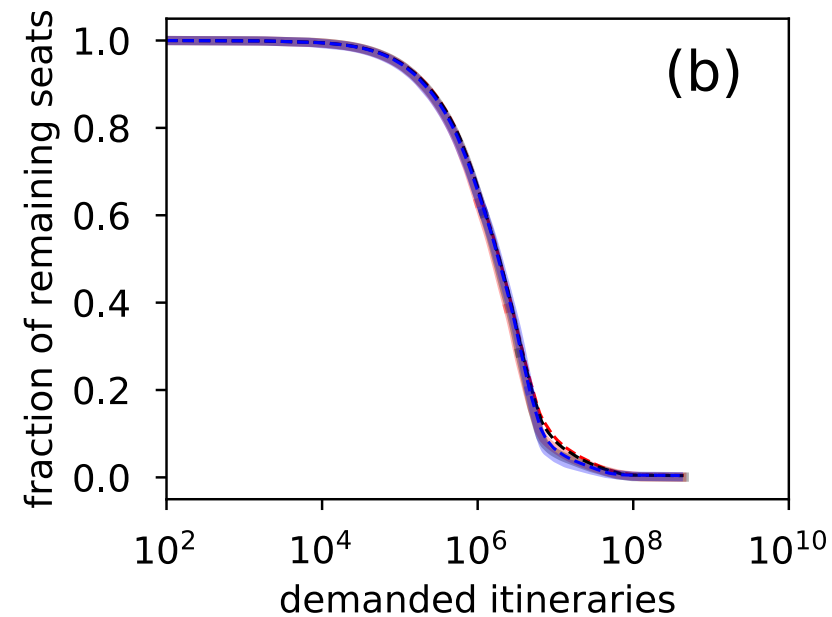
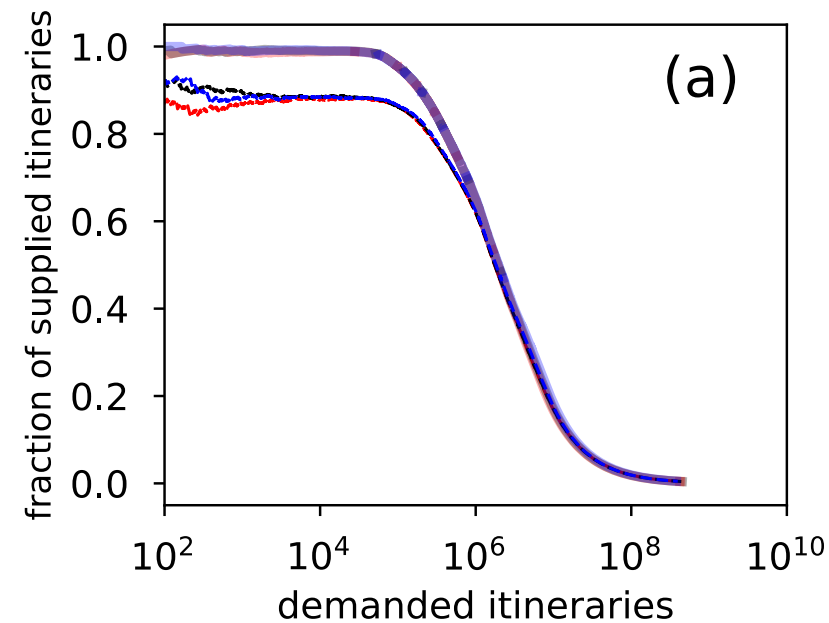
**demand:** gravity model of human mobility based on population and distance between geographical locations

fusion of data from the DOT Bureau of Transportation Statistics the US Census

**goal:** does cooperation among airlines allow for an improved ability of the infrastructure to better serve the demand of the population?

# Percolation

schedule for April 18, 2023



10 % improvement with no increase in the cost of operation

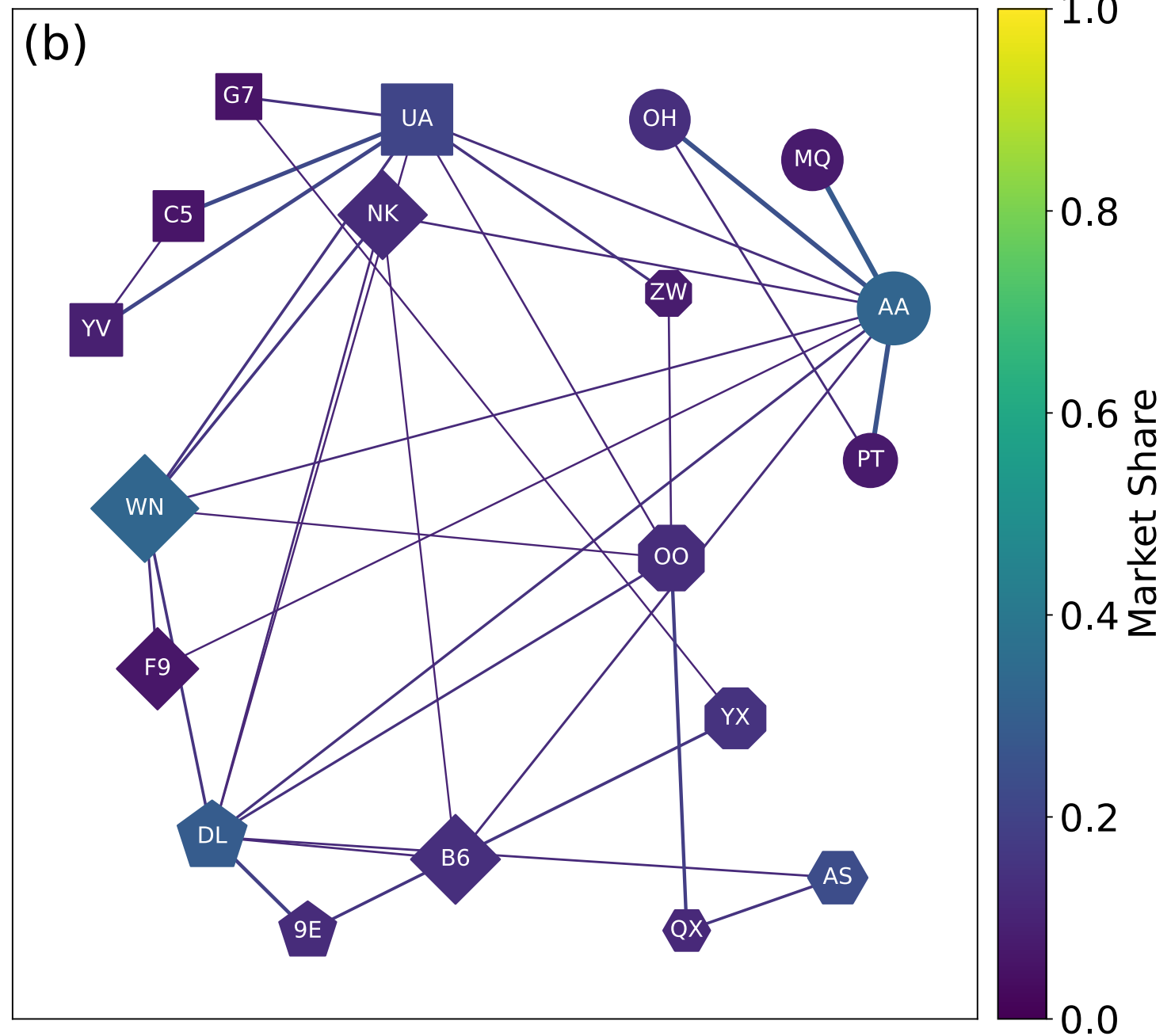
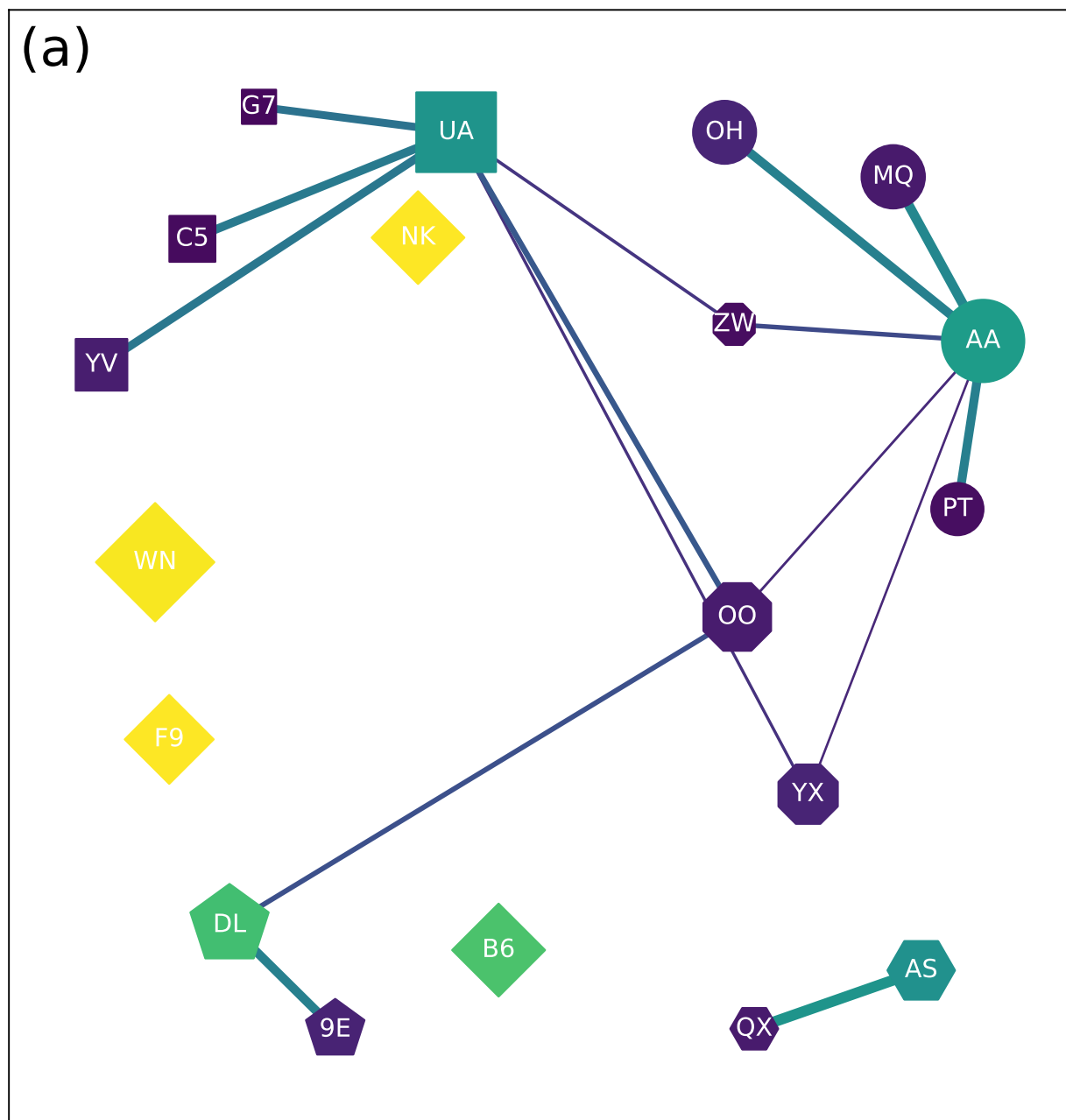


# Market-share network

schedule for April 18, 2023

inferred from sold tickets

inferred from the MCP model



# References

from the past 10 years

Shortest-path percolation on random networks

M. Kim and F. Radicchi

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Robustness and resilience of complex networks

O. Artime, M. Grassia, M. De Domenico, J.P. Gleeson, H.A. Makse, G.

Mangioni, M. Perc and F. Radicchi

Nat. Rev. Phys. 6, 114 (2024)

The dynamic nature of percolation on networks with triadic interactions

H. Sun, F. Radicchi, J. Kurths and G. Bianconi

Nat. Commun. 14, 1308 (2023)

Embedding-aided network dismantling

S. Osat, F. Papadopoulos, A.S. Teixeira, and F. Radicchi

Phys. Rev. Research 5, 013076 (2023)

k-core structure of real multiplex networks

S. Osat, F. Radicchi and F. Papadopoulos

Phys. Rev. Research 2, 023176 (2020)

Controlling the uncertain response of real multiplex networks to random damage

F. Coghi, F. Radicchi and G. Bianconi

Phys. Rev. E 98, 062317 (2018)

Characterizing the analogy between hyperbolic embedding and community structure of complex networks

A. Faqueh, S. Osat and F. Radicchi

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Observability transition in multiplex networks

S. Osat and F. Radicchi

Physica A 503, 745-761 (2018)

Optimal percolation on multiplex networks

S. Osat, A. Faqueh and F. Radicchi

Nat. Commun. 8, 1540 (2017)

Redundant interdependencies boost the robustness of multilayer networks

F. Radicchi and G. Bianconi

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Percolation in real multiplex networks

G. Bianconi and F. Radicchi

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Observability transition in real networks

Y. Yang and F. Radicchi

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Breaking of the site-bond percolation universality in networks

F. Radicchi and C. Castellano

Nat. Commun. 6, 10196 (2015)

Percolation in real interdependent networks

F. Radicchi

Nat. Phys. 11, 597-602 (2015)

Predicting percolation thresholds in networks

F. Radicchi

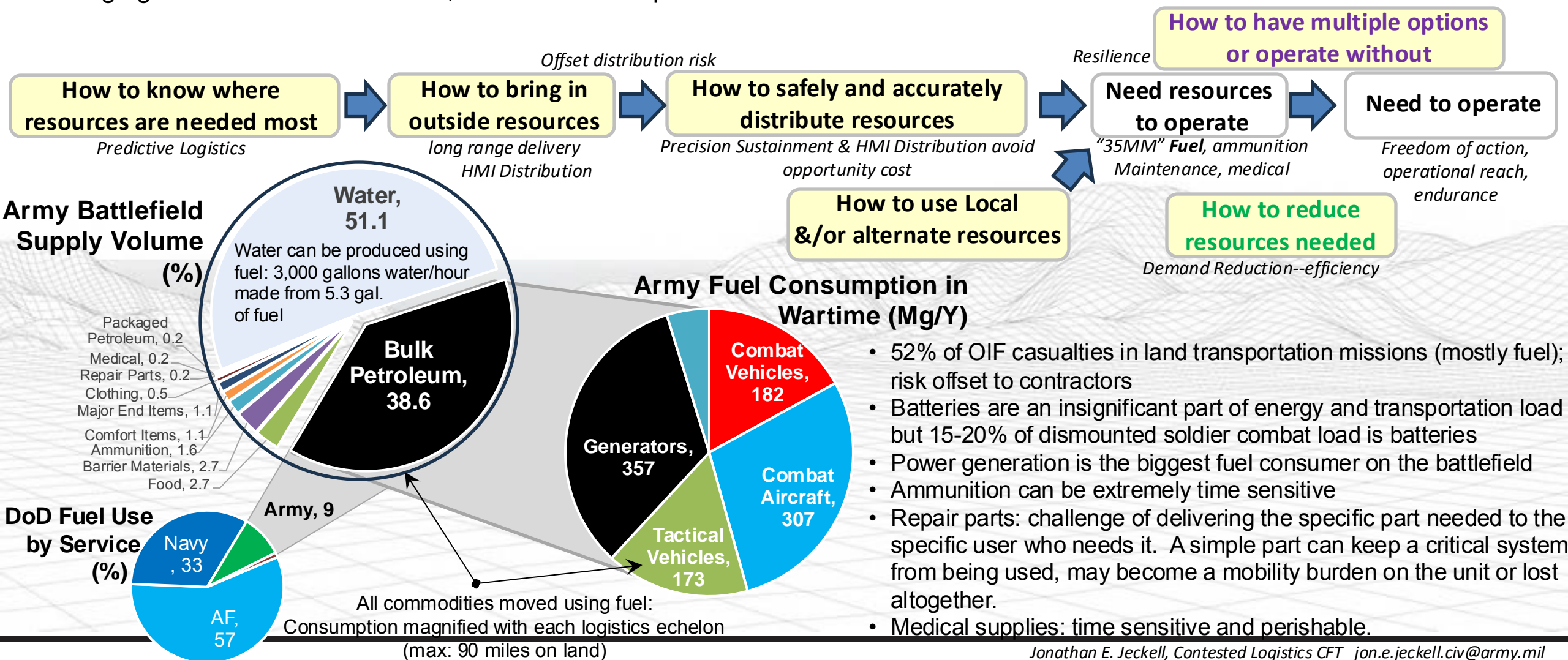
Phys. Rev. E 91, 010801(R) (2015)

plus some additional manuscripts that will be soon finalized

# Contested Logistics Problem

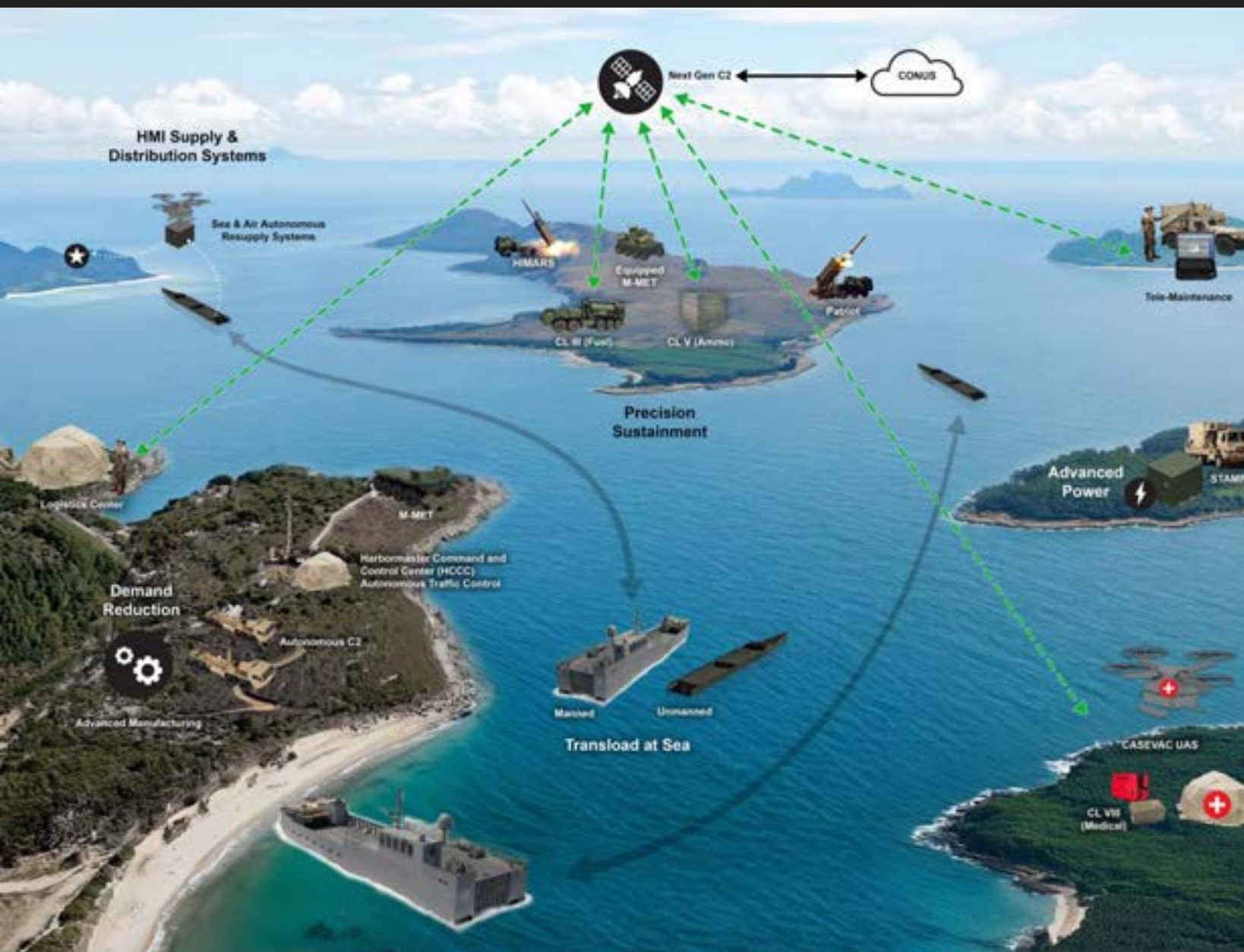


How to provide resources soldiers need to win in an environment where they are under layers of constant observation, prolific precision guided fires; with denied, degraded, intermittent, and limited communications and sensors; and across vast distances, challenging environmental conditions, and across multiple domains?





# Contested Logistics Cross Functional Team CONOP



## Predictive Logistics/Precision Sustainment:

How do we utilize key logistics and medical supply data to make better and faster decisions and provide more options for the means and mode of distribution? This includes helping commanders compare options and understand the long-term consequences of each option and anticipate requirements early enough to mitigate long shipping times.

Precision Sustainment delivers precisely what is needed, minimizing opportunity cost in materiel and distribution opportunities.

## Human-Machine Integrated Re-supply:

How do we autonomously distribute critical supplies (ammo, fuel, maintenance, medical) to land-based formations dispersed over extreme distances in a contested environment, independent of stationary or fixed facilities?

## Advanced Power:

How to reduce transportation requirements and risk from delivery of consumable liquid fuels and batteries into a contested environment.

## Demand Reduction:

How do we reduce the frequency of & demand for resupply & distribution of critical supplies (ammo, fuel, maintenance, medical)